Fiscal 2024 2nd Quarter Financial Results Supplementary Financial Summary

November 1, 2024 **Asahi Kasei Corporation**

Disclaimer

The forecasts and estimates shown in this document are dependent on a variety of assumptions and economic conditions. Plans and figures depicting the future do not imply a guarantee of actual outcomes.

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Creating for Tomorrow

Focus of H1 2024 results and FY 2024 forecast

H1 2024 results

- Year-on-year operating income increase in all segments; significant improvement in Material with increased shipments due to firm demand in semiconductor and electronics markets and with appropriate product pricing based on feedstock costs, while Homes and Health Care continued to perform well
- Results exceeding forecast (July 2024); Material and Health Care performing above expectations

FY 2024 forecast and policy

- Year-on-year operating income increase forecasted in all segments; Critical Care, Digital Solutions, and other growth businesses in each segment to contribute to income growth
- Operating income forecast revised upward from previous forecast (May 2024) based on favorable results in H1; Health Care forecast maintained despite incurring expenses and amortizing goodwill etc. related to the Calliditas acquisition
- Continuing to advance business portfolio transformation; accelerating studies on structural transformation of petrochemical chain-related businesses centered on Basic Materials while advancing investment in growth businesses with more exacting scrutiny on profitability and reaping the fruits of past investments

Shareholder returns

- Interim dividend of ¥18 per share, full-year dividend forecast of ¥36 per share (no change from the previous forecast) based on shareholder returns policy
- Decision to perform share repurchase up to ¥30 billion to improve capital efficiency and enhance shareholder returns

Progress of MTP

- Completion of acquisition of ODC Construction, LLC, in the Homes business category, expanding North American business into Florida
- Completion of acquisition of Calliditas Therapeutics AB, a Swedish pharmaceutical manufacturer, by tender offer
- Progress in business portfolio transformation in Health Care



1. Consolidated results for H1 2024

H1 2024 consolidated financial results

Net sales increased year-on-year in all segments; significant improvement in Material with increased shipments due to firm demand in semiconductor and electronics markets and with appropriate product pricing based on feedstock costs, while Homes and Health Care continued to perform well

Operating income also increased year-on-year in all segments; significant improvement in Material and firm performance in Homes and Health Care

Net income attributable to owners of the parent increased year-on-year mainly due to higher operating income

		H1 2023	H1 2024	Increase (decrease)	% change
Net sales	(¥ billion)	1,345.9	1,490.3	144.4	+10.7%
Operating income	(¥ billion)	55.9	108.9	53.0	+94.9%
Operating ma	rgin	4.2%	7.3%		
Operating income before goodwill amortization	(¥ billion)	70.3	124.6	54.3	+77.2%
EBITDA	(¥ billion)	144.7	197.5	52.8	+36.5%
EBITDA ma	rgin	10.7%	13.3%		
Net income attributable to owners of the parent	(¥ billion)	30.8	60.2	29.4	+95.3%
¥/US\$ exchange rate (average) ¥/€ exchange rate (average) Naphtha price (¥/kL, domestic) Dividends per share (¥)		141 153 65,600 18	153 166 78,000 18		

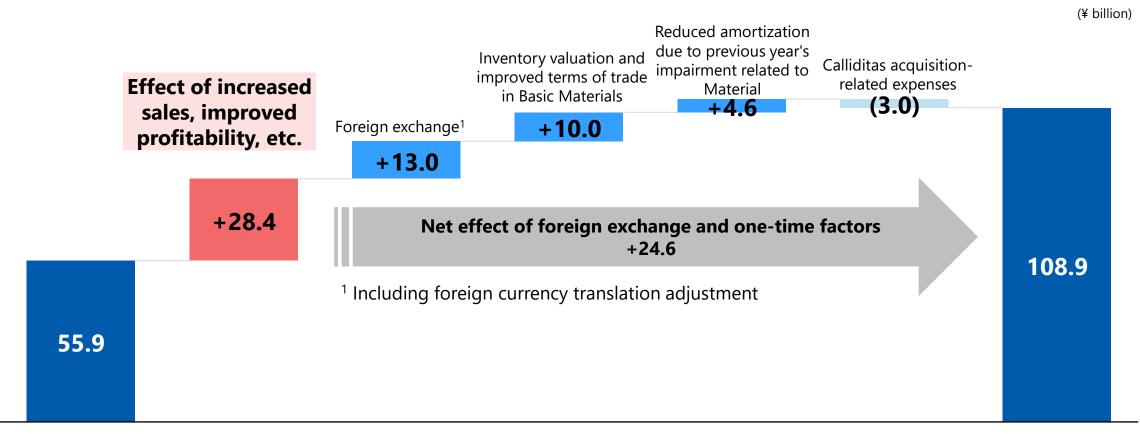
H1 2024 forecast in Jul.	% change
1,501.0	-0.7%
95.0	+14.6%
6.3%	
111.0	+12.3%
183.0	+7.9%
12.2%	
53.0	+13.7%
153 164 77,500 18	

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H1 2024 results operating income change factors

Of the ¥53.0 billion y-o-y increase, ¥28.4 billion was actual performance improvement excluding effect of foreign exchange and one-time factors

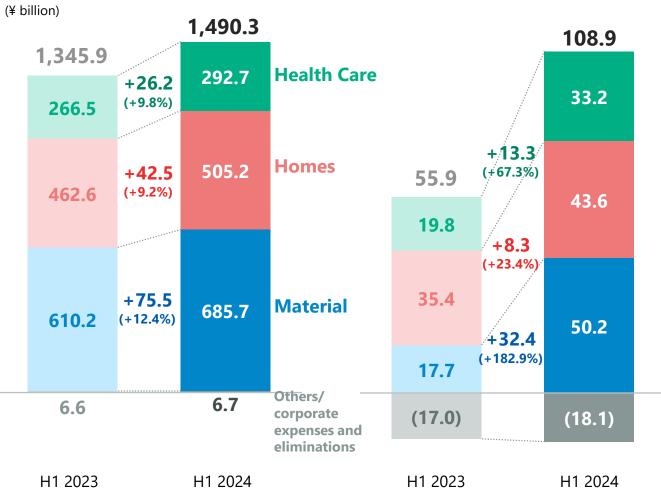
Effect of measures to increase sales and improve profitability such as appropriate pricing and cost reductions, in addition to increased shipments in each segment



H1 2024

H1 2024 results by segment (year-on-year)





Health Care

Sales and operating income increase

- Health Care business category +¥6.7 billion;
 Increased income with growth of mainstay products and, in Medical, positive effect of foreign exchange due to weaker yen
- Critical Care +¥6.6 billion; Increased income with higher sales prices and lower unit costs for defibrillators, and increased shipments of LifeVest

Homes

Sales and operating income increase

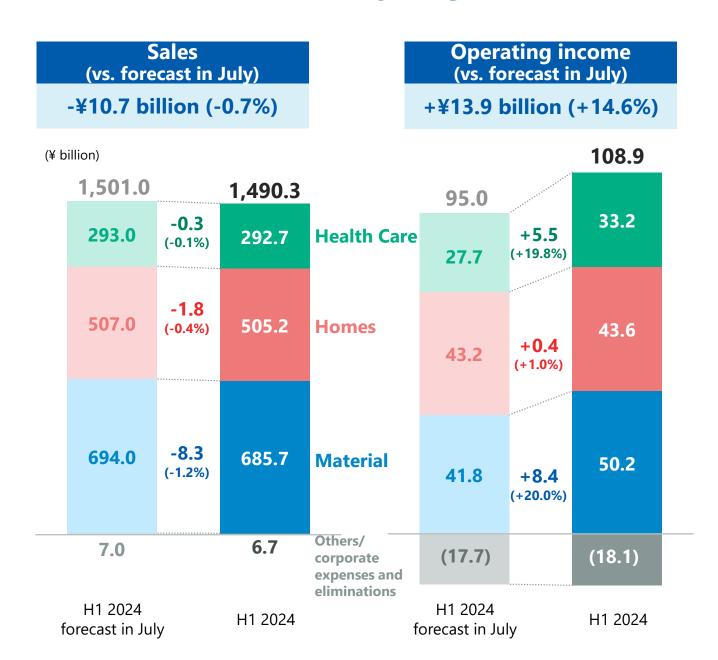
 Homes business category +¥9.2 billion; Increased income with expansion of real estate and overseas business

Material

Sales and operating income increase

- Environmental Solutions +¥18.1 billion; Increased income with improved terms of trade and positive effect of inventory valuation with higher petrochemical market prices in Basic Materials
- Mobility & Industrial +¥4.9 billion; Increased income
 with higher selling prices for car interior material and engineering
 plastics, and positive effect of foreign exchange due to weaker yen
- Life Innovation +¥12.9 billion; Increased income with firm
 performance of mainstay products centered on Digital Solutions,
 improved terms of trade, and positive effect of foreign exchange due
 to weaker yen

H1 2024 results by segment (vs. forecast in July)



Health Care

Sales as expected, operating income above forecast

Health Care business category +¥4.7 billion;
 Income exceeded forecast with firm sales of Envarsus XR and reduced fixed costs

Homes

Sales and operating income as expected

Basically in line with forecast

Material

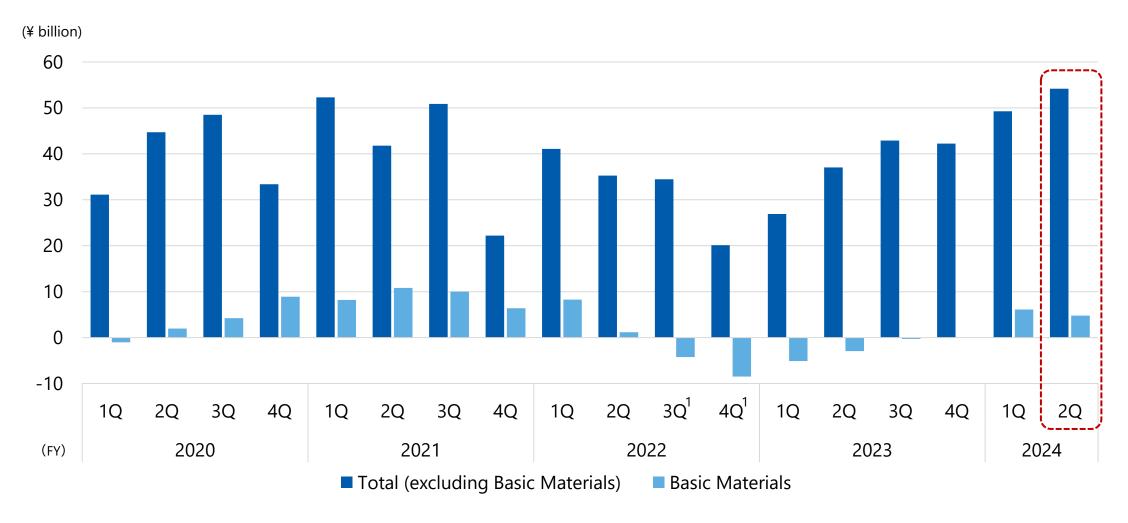
Sales as expected, operating income above forecast

- Environmental Solutions +¥2.4 billion;
 Income exceeded forecast with reduced fixed costs and improved customer composition in Basic Materials
- Mobility & Industrial +¥2.1 billion;
 Income exceeded forecast with greater shipments of car interior material and improved terms of trade for engineering plastics
- Life Innovation +¥3.8 billion;
 Income exceeded forecast with firm sales of mainstay products

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Changes in quarterly operating income

Operating income has been on a recovery trend since a nadir in Q4 FY2022; excluding Basic Materials, Q2 FY2024 operating income is the highest in 5 years



¹ Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Statements of income

Year-on-year variations

SG&A

Increased with higher value of overseas expenses due to weaker yen, and with expenses related to the Calliditas acquisition

Non-operating income/expenses

Greater interest income, but increased net expenses with foreign exchange loss on foreign-currency denominated savings due to stronger yen at closing

Extraordinary income/loss

Worsened with business structure improvement expenses, etc.

(¥ billion)

	H1 2023		H1 2	024	Increase	% change
		% of sales		% of sales	(decrease)	76 Change
Net sales	1,345.9	100.0%	1,490.3	100.0%	144.4	+10.7%
Cost of sales	956.7	71.1%	1,020.3	68.5%	63.6	+6.6%
Gross profit	389.2	28.9%	470.0	31.5%	80.8	+20.8%
Selling, general and administrative expenses	333.3	24.8%	361.1	24.2%	27.8	+8.3%
Operating income	55.9	4.2%	108.9	7.3%	53.0	+94.9%
Net non-operating income (expenses)	(3.8)		(5.2)		(1.4)	
of which, net equity in earnings (losses) of affiliates	(0.0)		1.5		1.6	
Ordinary income	52.0	3.9%	103.7	7.0%	51.7	+99.2%
Net extraordinary income (loss)	1.9		(6.6)		(8.5)	
Income before income taxes	54.0	4.0%	97.1	6.5%	43.2	+80.0%
Income taxes	(21.6)		(34.7)		(13.1)	
Net income attributable to non-controlling interests	(1.5)		(2.2)		(0.6)	
Net income attributable to owners of the parent	30.8	2.3%	60.2	4.0%	29.4	+95.3%

Extraordinary income and loss

Increased gain on sales of strategic shareholdings, but worsening with nonrecurrence of previous year's gain on business transfer, as well as business structure improvement expenses for consolidation of production facilities, etc.

(¥ billion)

	H1 2023	H1 2024	Increase (decrease)
Gain on sales of investment securities	3.9	7.3	3.4
Gain on sales of noncurrent assets	0.2	0.2	0.1
Insurance income	2.0	1.2	(0.8)
Gain on business transfer	3.0	-	(3.0)
Total extraordinary income	9.0	8.7	(0.3)
Loss on valuation of investment securities	0.5	0.7	0.2
Loss on disposal of noncurrent assets	3.1	3.5	0.4
Impairment loss	0.0	1.1	1.1
Loss on product compensation	_	1.8	1.8
Business structure improvement expenses	3.6	8.3	4.7
Total extraordinary loss	7.1	15.3	8.2
Net extraordinary income (loss)	1.9	(6.6)	(8.5)

Balance sheets

Total assets

Lower value of overseas assets due to stronger yen, but increased goodwill etc. due to consolidation of Calliditas and ODC

Liabilities

Increased interest-bearing debt due to acquisitions of Calliditas and ODC

Net assets

Increased retained earnings with recording of net income, but decreased accumulated other comprehensive income due to stronger yen

(¥ billion)

	At end of	At end of	Increase
	Mar. 2024	Sep. 2024	(decrease)
Current assets	1,650.0	1,631.7	(18.3)
Cash and deposits	338.1	341.0	2.9
Notes, accounts receivable– trade, and contract assets	485.9	463.6	(22.4)
Inventories	678.8	698.6	19.8
Other current assets	147.2	128.5	(18.7)
Noncurrent assets	2,012.7	2,156.8	144.1
Property, plant and equipment	853.3	870.7	17.4
Intangible assets	754.7	891.5	136.7
Investments and other assets	404.7	394.7	(10.0)
Total assets	3,662.7	3,788.5	125.8
Goodwill	360.7	528.6	168.0
Interest-bearing debt ¹	917.0	1,113.2	196.2
D/E ratio	0.51	0.63	0.12

	At end of	At end of	Increase
	Mar. 2024	Sep. 2024	(decrease)
Liabilities	1,814.1	1,985.0	170.9
Current liabilities	914.6	1,009.7	95.1
Notes and accounts	213.3	194.3	(18.9)
payable–trade		.56	(10.5)
Other current liabilities	701.3	815.4	114.0
Noncurrent liabilities	899.5	975.3	75.8
Net assets	1,848.6	1,803.4	(45.2)
Shareholders' equity	1,311.9	1,347.1	35.2
Capital stock	103.4	103.4	_
Capital surplus	80.3	80.4	0.1
Retained earnings	1,135.5	1,170.5	35.0
Treasury stock	(7.3)	(7.2)	0.1
Accumulated other	501.5	420.0	(81.5)
comprehensive income	25.2	26.2	11
Non-controlling interests	35.2	36.3	1.1
Total liabilities and net assets	3,662.7	3,788.5	125.8

Note:

¥151/US\$ and ¥163/€ as of March 31, 2024 ¥144/US\$ and ¥160/€ as of September 30, 2024

¹ Excluding lease obligations

Cash flows

Operating

Increased working capital due to higher feedstock costs, but greater cash provided due to increased income before income taxes

Investing

Greater cash used due to acquisitions of Calliditas and ODC

Financing

Flow turned positive due to financing of Calliditas and ODC acquisitions

(¥ billion)

	H1 2023	H1 2024	Increase (decrease)
a. Net cash provided by (used in) operating activities	133.9	151.1	17.2
b. Net cash provided by (used in) investing activities	(87.6)	(279.3)	(191.8)
Outlays for capital expenditure	(93.5)	(108.7)	(15.2)
Outlays for M&A	_	(188.4)	(188.4)
Others	5.9	17.8	11.9
c. Free cash flows [a+b]	46.4	(128.2)	(174.5)
d. Net cash provided by (used in) financing activities	(43.1)	163.5	206.5
e. Others	24.4	(31.2)	(55.6)
Net increase (decrease) in cash and cash equivalents [c+d+e]	27.7	4.1	(23.6)



2. Forecast for FY 2024

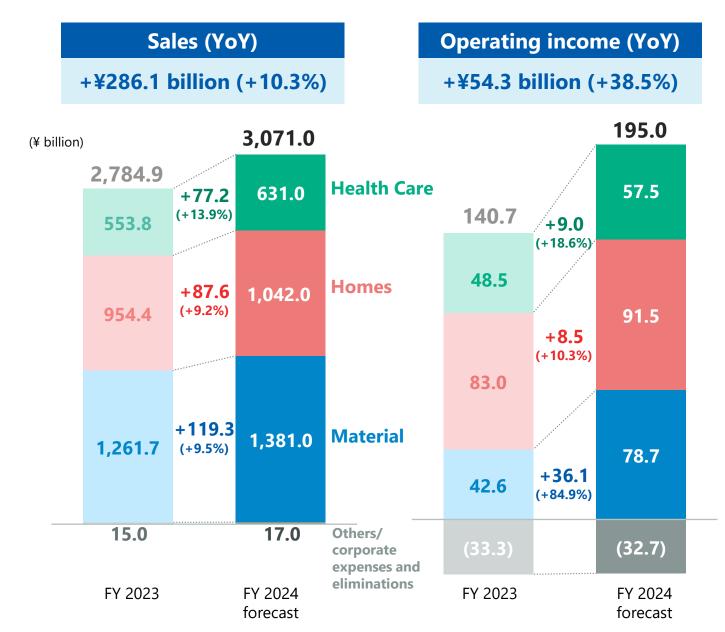
FY 2024 forecast (consolidated)

Increased net sales and operating income forecasted in all segments; Critical Care, Digital Solutions, and other growth businesses in each segment to contribute to income growth; operating income forecast revised upward from previous forecast (May 2024); Health Care forecast maintained despite incurring expenses and amortizing goodwill etc. related to the Calliditas acquisition

Increased net income attributable to owners of the parent year-on-year with higher operating income; forecast revised upward

		H1	H2	FY 2023	H1	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	FY 2024 forecast in May	% change
Net sales	(¥ billion)	1,345.9	1,439.0	2,784.9	1,490.3	1,580.7	3,071.0	286.1	+10.3%	2,912.0	+5.5%
Operating income	(¥ billion)	55.9	84.9	140.7	108.9	86.1	195.0	54.3	+38.5%	180.0	+8.3%
Operating man	gin	4.2%	5.9%	5.1%	7.3%	5.4%	6.3%			6.2%	
Operating income before goodwill amortization		70.3	100.0	170.3	124.6	104.4	229.0	58.7	+34.4%	208.7	+9.7%
EBITDA	(¥ billion)	144.7	178.3	322.9	197.5	183.5	381.0	58.1	+18.0%	356.0	+7.0%
EBITDA mar	gin	10.7%	12.4%	11.6%	13.3%	11.6%	12.4%			12.2%	
Net income attributable to owners of the parent	(¥ billion)	30.8	13.0	43.8	60.2	49.8	110.0	66.2	+151.1%	100.0	+10.0%
EPS	(¥)	22.25	9.35	31.60	43.46	36.44	79.90	48.30	+152.8%	72.14	+10.8%
EPS before goodwill amortization	(¥)	32.68	20.28	52.96	54.80	49.80	104.60	51.64	+97.5%	92.84	+12.7%
¥/US\$ exchange rate (average) ¥/€ exchange rate (average) Naphtha price (¥/kL, domestic) Dividends per share (¥)		141 153 65,600 18	148 160 72,700 18	145 157 69,200 36	153 166 78,000 18	145 160 70,000 18 (forecast)	149 163 74,000 36 (forecast)			145 155 74,000 36 (forecast)	

FY 2024 forecast by segment (year-on-year)



Health Care

Sales and operating income increase

- Health Care business category -¥1.6 billion; Each business performing well, but decreased income due to impact of Calliditas acquisition
- Critical Care +¥10.6 billion; Increased income with higher sales prices and lower unit costs for defibrillators and increased shipments of LifeVest

Homes

Sales and operating income increase

• **Homes business category +¥7.5 billion;** Increased income with higher average unit prices and reduced costs in order-built homes

Material

Sales and operating income increase

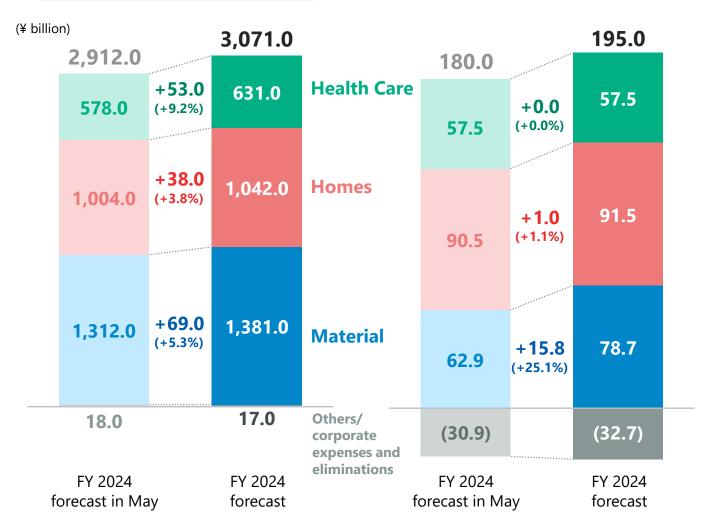
- Environmental Solutions +¥14.6 billion; Increased income
 with improved terms of trade and positive effect of inventory valuation with
 higher petrochemical market prices in Basic Materials
- **Mobility & Industrial +¥9.4 billion;** Increased income with higher selling prices in car interior material and engineering plastics, and positive impact of foreign exchange due to weaker yen
- Life Innovation +¥14.1 billion; Increased income with firm performance of mainstay products centered on Digital Solutions, and improved terms of trade

FY 2024 forecast by segment (vs. forecast in May)



Operating income (vs. forecast in May)

+¥15.0 billion (+8.3%)



Health Care

Sales revised upward, operating income as expected

- Health Care business category -¥3.4 billion; Lower SG&A expenses and positive impact of foreign exchange due to weaker yen, but income forecast revised downward due to impact of Calliditas acquisition
- Critical Care +¥3.4 billion; Income forecast revised upward with firm performance of each business and positive impact of foreign exchange due to weaker yen

Homes

Sales revised upward, operating income as expected

 Homes business category +¥1.0 billion; Each business performing well

Material

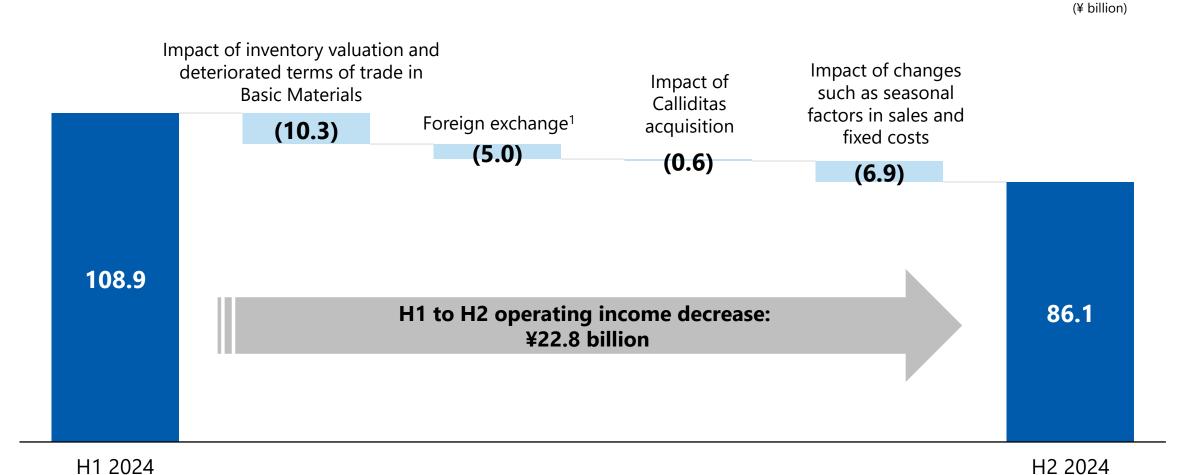
Sales and operating income revised upward

- Environmental Solutions +¥5.3 billion;
 Income forecast revised upward with increased volumes and improved operating rates in Basic Materials
- Mobility & Industrial +¥2.2 billion;
 Income forecast revised upward with greater shipments of car interior material
- Life Innovation +¥8.7 billion;
 Income forecast revised upward with firm sales of mainstay products centered on Digital Solutions

FY 2024 forecast (operating income changes from H1 to H2)

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In addition to the negative impacts of petrochemical market prices and exchange rate fluctuation from H1 to H2, operating income will decrease due to impact of changes such as seasonal factors in sales and fixed costs, but firm operating climate expected to continue



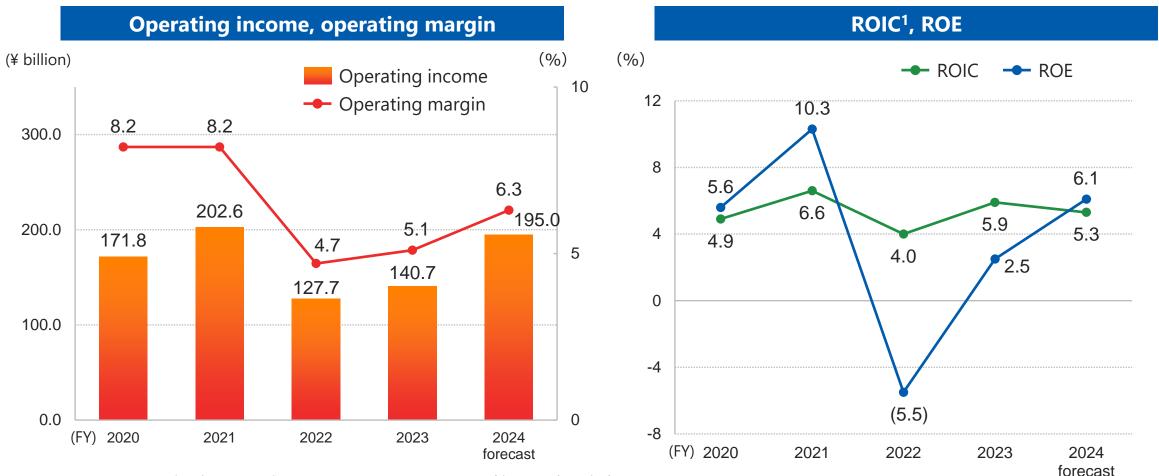
¹ Including foreign currency translation adjustment

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Main KPIs

Improved operating margin expected with income growth in growth businesses and improved petrochemical market prices

Improved ROE expected with increased net income due to income growth in growth businesses and improved petrochemical market prices

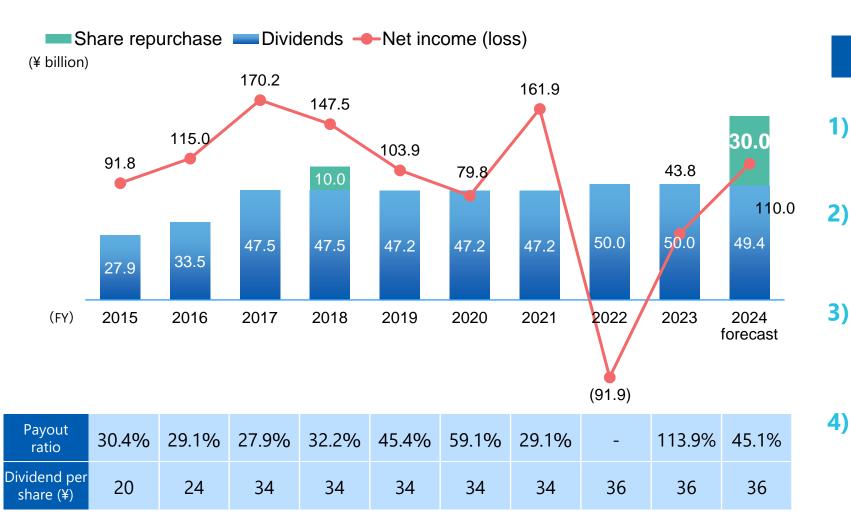


¹ ROIC = (operating income – income taxes) ÷ average annual invested capital

Shareholder returns

Interim dividend of ¥18 per share, full-year dividend forecast of ¥36 per share (no change from the previous forecast) based on shareholder returns policy

Decision to perform share repurchase up to ¥30 billion to improve capital efficiency and enhance shareholder returns



Shareholder returns policy

Determining level of shareholder returns based on medium-term FCF outlook

2) Shareholder returns basically by dividends, aiming to maintain or increase dividends per share

With payout ratio of around 30–40% (3-year total), aiming to steadily increase level of shareholder returns

Share repurchases as appropriate based on comprehensive consideration of optimal debt/equity level, investment items, and share price



3. Results by segment

Partial change in presentation from FY 2024

Certain business was transferred from Mobility & Industrial to Environmental Solutions in fiscal 2024; for comparison purposes, results of fiscal 2023 are hereinafter recalculated in accordance with the new classifications

6.1.	FY 2023 before transfer					
Sales	Q1	Q2	Q3	Q4		
Material segment	296.8	313.4	328.9	322.6		
Environmental Solutions	114.6	120.1	132.8	127.4		
of which, Basic Materials	66.2	72.1	80.8	74.4		
Mobility & Industrial	91.8	96.0	96.0	98.0		
Life Innovation	90.3	97.3	100.0	97.2		
of which, Digital Solutions	29.4	31.7	33.1	34.3		
Others in Material	0.2	0.0	0.0	0.0		

On and in a large service	FY 2023 before transfer					
Operating Income	Q1	Q2	Q3	Q4		
Material segment	7.6	10.1	13.0	11.8		
Environmental Solutions	(0.7)	(1.1)	2.0	1.6		
of which, Basic Materials	(5.1)	(2.9)	(0.3)	0.0		
Mobility & Industrial	3.0	3.9	1.6	4.5		
Life Innovation	4.5	7.2	9.8	6.9		
of which, Digital Solutions	2.0	3.3	4.0	3.3		
Others in Material	0.8	0.2	(0.4)	(1.2)		

FY 2023 recalculated						
Q1	Q2	Q3	Q4			
296.8	313.4	328.9	322.6			
116.2	121.8	134.8	129.2			
66.2	72.1	80.8	74.4			
90.1	94.3	94.1	96.2			
90.3	97.3	100.0	97.2			
29.4	31.7	33.1	34.3			
0.2	0.0	0.0	0.0			

FY 2023 recalculated						
Q1	Q2	Q3	Q4			
7.6	10.1	13.0	11.8			
(0.7)	(0.9)	2.2	1.7			
(5.1)	(2.9)	(0.3)	0.0			
3.0	3.7	1.4	4.5			
4.5	7.2	9.8	6.9			
2.0	3.3	4.0	3.3			
0.8	0.2	(0.4)	(1.2)			

Sales and operating income increase/decrease

Operating income increased with positive sales volume factor centered on Life Innovation, positive sales prices factor due to appropriate pricing based on feedstock costs, and positive foreign exchange factor due to weaker yen

Operating income increase/decrease (¥ billion) +6.6 +9.5 +11.3 (7.1)50.2 +12.2 17.7 +¥32.4 billion (+182.9%) H1 2023 Sales Sales Others 3 H1 2024 Feedstock Foreign exchange ² prices volume costs 1 Sales **Operating income** Increase (decrease) due to: Increase H1 2023 Increase H1 2023 % change H1 2024 % change H1 2024 Sales Feedstock Foreign (recalculated) (recalculated) Others³ (decrease) (decrease) Sales Volume prices¹ cost¹ exchange² **Material Segment** 610.2 685.7 75.5 +12.4% 17.7 50.2 32.4 +182.9% 12.2 11.3 (7.1)9.5 6.6 10.1 **Environmental Solutions** 238.0 279.2 41.1 +17.3% (1.6)16.5 18.1 2.6 7.5 (5.8)3.7 138.3 28.1 +20.3% 166.5 (8.1)11.0 19.0 of which, Basic Materials Mobillity & Industrial 184.4 204.2 19.8 +10.8% 6.7 11.6 4.9 +73.7% (0.3)4.0 (1.4)2.5 0.2 187.5 202.3 14.8 +7.9% 11.7 24.6 12.9 +110.4% 9.9 (0.1)1.4 3.3 (1.6)Life Innovation

5.3

+18.7%

-99.0%

11.4

(0.3)

61.0

0.3

of which, Digital Solutions

Others in Material

72.5

0.0

12.8

(2.6)

7.5

(3.5)

+143.0%

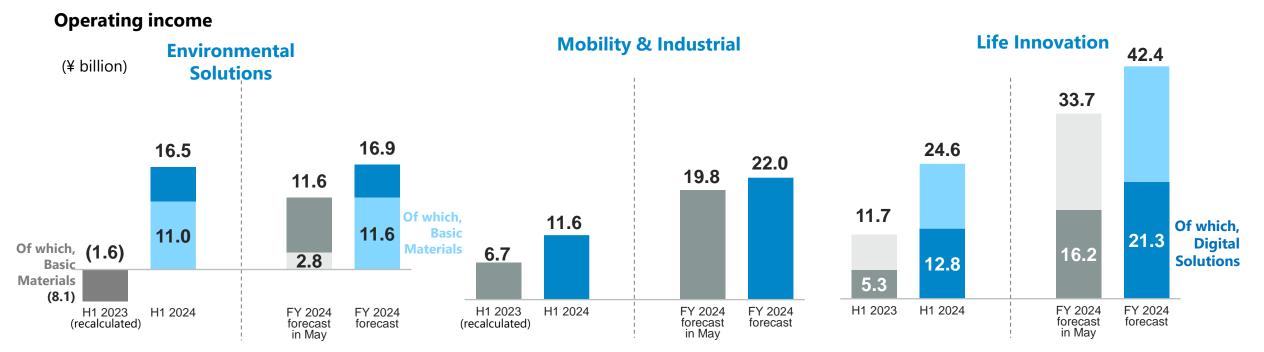
 $(2.2)^4$

 $(1.3)^{2}$

^{1.0} 1 Excluding effect of foreign exchange. 2 Effect of foreign exchange associated with sales prices and feedstock costs. 3 Foreign currency translation adjustment, fixed costs, inventory valuation, etc.

^{4 &}quot;Others" in operating income of Environmental Solutions includes increase/decrease related to internal sales price which correlates with "Feedstock cost" for the segment; to compensate, corresponding positive and negative figures are shown as "Feedstock cost" and "Others" of Others in Material.

Material Overview by business



Main	businesses		H1 2024 vs H1 2023 (YoY)		FY 2024 revised forecast vs forecast in May			
Environmental	Separators	0	Shipment volumes even with year-ago period, but operating income decrease with impact of inventory valuation due to low operating rates in 2023	0	Income forecast revised downward with lower than expected shipments of LIB separator due to impact of EV demand slowdown, operating rate adjustments, and increased expenses related to establishment of new company			
Solutions	Basic Materials		Operating income increase with improved terms of trade and positive effect of inventory valuation with higher petrochemical market prices, etc.		Income forecast revised upward due to increased volumes and improved operating rates			
Mobility &	Car interior material		Operating income increase with progress in passing on increased costs, and improved terms of trade due to weaker yen		Income forecast revised upward due to higher than expected shipments for North American and Chinese markets			
Industrial	Engineering plastics & others		Operating income increase with greater shipments in solar power applications, and improved terms of trade due to weaker yen		Lower than expected shipments mainly in automotive applications, but operating income in line with previous forecast due to progress in passing on increased costs			
Life Innovation	Digital Solutions		Operating income increase with firm performance of electronic materials for AI servers and high-end smartphones, and electronic components for camera modules, as well as improved terms of trade due to weaker yen		Income forecast revised upward with firm sales of mainstay products			

Material Performance trend

(¥ billion)

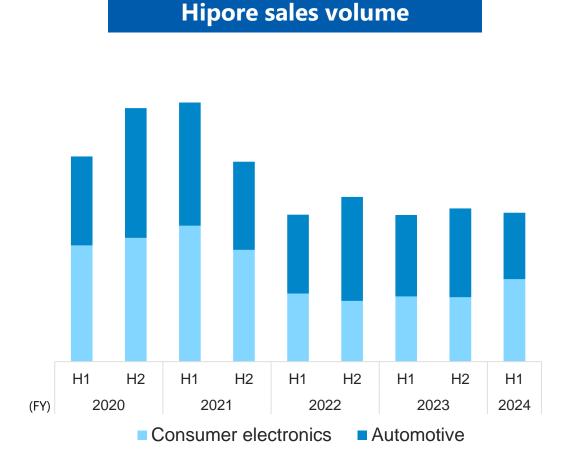
	(re	ecalculated)	EV 2024			1		FY 2024		
Sales	H1	H2	FY 2023	H1	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	forecast in May	% change	
Material Segment	610.2	651.5	1,261.7	685.7	695.3	1,381.0	119.3	9.5%	1,312.0	5.3%	
Environmental Solutions	238.0	264.0	502.0	279.2	283.8	563.0	61.0	12.1%	517.0	8.9%	
of which, Basic Materials	138.3	155.2	293.5	166.5	172.5	339.0	45.5	15.5%	306.0	10.8%	
Mobility & Industrial	184.4	190.3	374.7	204.2	199.8	404.0	29.3	7.8%	394.0	2.5%	
Life Innovation	187.5	197.2	384.7	202.3	211.7	414.0	29.3	7.6%	401.0	3.2%	
of which, Digital Solutions	61.0	67.4	128.5	72.5	72.5	145.0	16.5	12.9%	138.0	5.1%	
Others in Material	0.3	0.0	0.3	0.0	(0.0)	0.0	(0.3)	-99.6%	-	-	

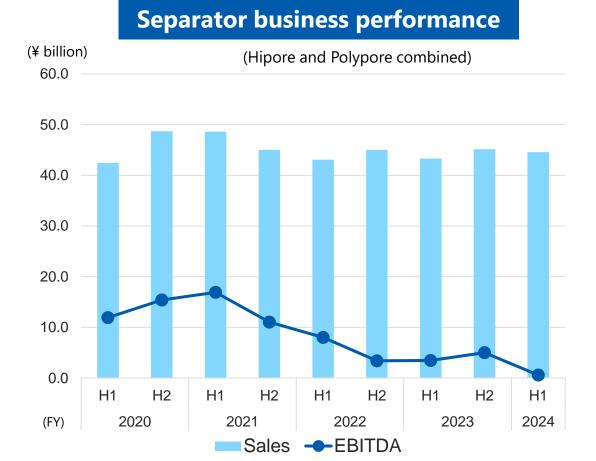
	(r	ecalculated)	FY 2024			1		FY 2024	
Operating Income	H1	H2	FY 2023	H1	H2 forecast	fy 2024 forecast	Increase (decrease)	% change	forecast in May	% change
Material Segment	17.7	24.8	42.6	50.2	28.5	78.7	36.1	+84.9%	62.9	25.1%
Environmental Solutions	(1.6)	3.9	2.3	16.5	0.4	16.9	14.6	+639.1%	11.6	45.7%
of which, Basic Materials	(8.1)	(0.3)	(8.4)	11.0	0.6	11.6	20.0	-	2.8	315.8%
Mobility & Industrial	6.7	5.9	12.6	11.6	10.4	22.0	9.4	+75.0%	19.8	11.3%
Life Innovation	11.7	16.6	28.3	24.6	17.8	42.4	14.1	+49.6%	33.7	25.6%
of which, Digital Solutions	5.3	7.3	12.5	12.8	8.5	21.3	8.8	+69.8%	16.2	31.2%
Others in Material	1.0	(1.6)	(0.6)	(2.6)	(0.0)	(2.6)	(2.0)	-	(2.2)	

Trends in separator business

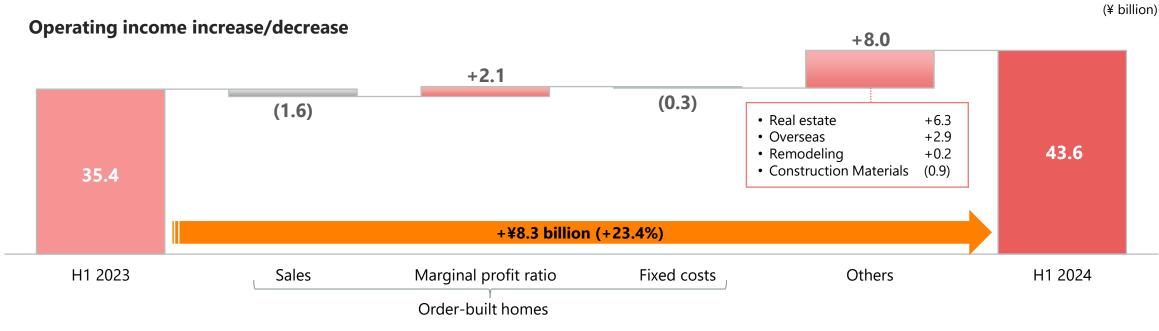
Hipore wet-process LIB separator expanded along with market growth, but volume decreased in H2 FY 2021 with automotive applications impacted by reduced vehicle production and consumer electronics applications impacted by economic slowdown in China; EBITDA at low level due to reduced operating rates

Challenging environment expected to continue in FY 2024 impacted by EV market slowdown in Europe and the U.S.; advancing cost reductions and other profit-improvement measures





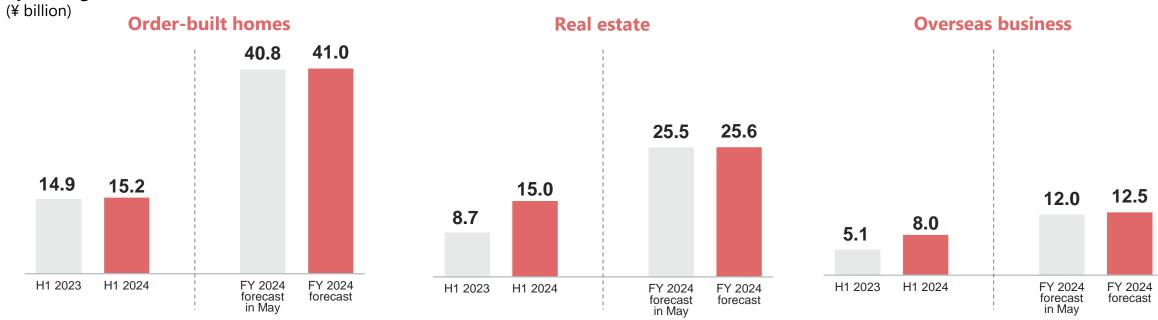
Operating income increased with effects of higher unit prices and cost reductions combining to offset negative impacts in sales factor due to reduced volume of work in order-built homes, and firm performance in real estate and overseas business



		Sa	les		Operating income								
										Increase (dec	rease) due to:		
	H1 2023	H1 2024	Increase (decrease)	% change	H1 2023	H1 2024	Increase (decrease)	% change	Order-built homes		es		
									Sales	Marginal Profit	Fixed cost	Others	
Homes segment	462.6	505.2	42.5	+9.2%	35.4	43.6	8.3	+23.4%	(1.6)	2.1	(0.3)	8.0	
Homes	440.6	484.2	43.6	+9.9%	32.7	41.9	9.2	+28.1%	(1.6)	2.1	(0.3)	9.0	
Construction Materials	22.0	20.9	(1.0)	-4.8%	2.6	1.7	(0.9)	-34.9%	-	-	-	(0.9)	

Homes Overview by business

Operating income



Main b	ousinesses	H1 2024 vs H1 2023 (YoY)		FY 2024 revised forecast vs forecast in May
	Order-built homes	Steady operating income with effect of higher average unit prices resulting from larger and higher value-added units and effect of cost reductions combining to offset impact of lower volume of work		Basically in line with previous forecast
Homes	Real estate	Operating income increase with firm trend of number of units in rental management business and substantial increase in number of condominium units sold		Basically in line with previous forecast
	Overseas business	Operating income increase with recovery in volume of work in North American operations compared to previous year when demand stagnated, progress in passing on higher material costs in Australian operations, and positive effect of weaker yen	•	Basically in line with previous forecast

(¥ billion)

						EV 2024	1		FY 2024	
Sales	H1	H2	FY 2023	H1	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	forecast in May	% change
Homes Segment	462.6	491.8	954.4	505.2	536.8	1,042.0	87.6	+9.2%	1,004.0	+3.8%
Homes	440.6	472.2	912.9	484.2	515.8	1,000.0	87.1	+9.5%	960.0	+4.2%
Order-built homes	195.6	205.4	401.0	194.0	219.9	414.0	13.0	+3.2%	418.0	-1.0%
Real estate	87.1	114.5	201.6	114.4	108.6	223.0	21.4	+10.6%	224.0	-0.4%
Remodeling	27.9	28.3	56.3	28.0	30.5	58.5	2.2	+4.0%	60.0	-2.5%
Overseas business	129.4	123.3	252.8	146.4	153.6	300.0	47.2	+18.7%	254.0	+18.1%
Others	0.6	0.7	1.3	1.3	3.2	4.5	3.2	+248.3%	4.0	+13.7%
Construction Materials	22.0	19.5	41.5	20.9	21.1	42.0	0.5	+1.1%	44.0	-4.5%

						EV 2024	la sus ses		FY 2024	
Operating income	H1	H2	FY 2023	H1	H2 forecast	FY 2024 forecast	Increase (decrease)	% change	forecast in May	% change
Homes Segment	35.4	47.6	83.0	43.6	47.9	91.5	8.5	+10.3%	90.5	+1.1%
Homes	32.7	46.8	79.5	41.9	45.1	87.0	7.5	+9.4%	86.0	+1.2%
Order-built homes	14.9	20.0	34.9	15.2	25.8	41.0	6.1	+17.5%	40.8	+0.5%
Real estate	8.7	16.5	25.2	15.0	10.5	25.6	0.3	+1.4%	25.5	+0.2%
Remodeling	3.2	3.4	6.6	3.4	3.9	7.3	0.7	+10.0%	7.0	+3.9%
Overseas business	5.1	6.4	11.5	8.0	4.5	12.5	1.0	+8.8%	12.0	+4.2%
Others	0.8	0.5	1.3	0.3	0.4	0.7	(0.6)	-48.9%	0.7	-5.4%
Construction Materials	2.6	0.8	3.4	1.7	2.8	4.5	1.1	+31.1%	4.5	+0.0%

Breakdown of order-built homes and real estate

Value of orders received in order-built homes for H1 increased by 10.8% compared to year-ago period when marketing strategy was in transition; targeting H2 orders level with H1

Steady expansion of rental management business in real estate based on recent strong performance in multi-dwelling homes

(¥ billion, % indicates year-on-year comparison)

				Ord	der-built ho	omes			R	eal estate	
			Orders			Sale	es			Sales ¹	
			new orders the term	Order backlog	Unit homes	Multi-dwelling homes	Other	Total	Development	Rental/ brokerage	Total
FY 2022	H1	191.2	(-7.3%)	548.1	130.9	55.5	10.2	196.6	11.7	69.4	81.1
	H2	164.4	(-7.6%)	503.0	134.9	65.5	13.7	214.1	35.2	73.2	108.4
	annual	355.6	(-7.5%)		265.8	121.0	23.9	410.7	46.9	142.6	189.5
FY 2023	Q1	77.2	(-16.4%)	509.0	55.1	32.4	6.6	94.2	3.6	36.7	40.3
	Q2	109.3	(+10.7%)	525.0	58.6	36.9	5.9	101.4	9.1	37.7	46.8
	H1	186.5	(-2.4%)		113.7	69.3	12.5	195.6	12.7	74.4	87.1
	H2	207.4	(+26.2%)	520.4	116.6	74.0	14.7	205.4	34.2	80.4	114.5
	annual	393.9	(+10.8%)		230.3	143.3	27.3	401.0	46.8	154.8	201.6
FY 2024	Q1	88.8	(+15.0%)	542.6	50.1	32.8	8.2	91.1	10.9	38.8	49.7
	Q2	117.9	(+7.8%)	571.5	57.5	37.3	8.2	103.0	23.2	41.5	64.7
	H1	206.6	(+10.8%)		107.6	70.1	16.3	194.0	34.1	80.3	114.4
	H2 forecast	206.9	(-0.2%)	555.5				219.9	20.4	88.2	108.6
	annual forecast	413.6	(+5.0%)					414.0	54.5	168.5	223.0

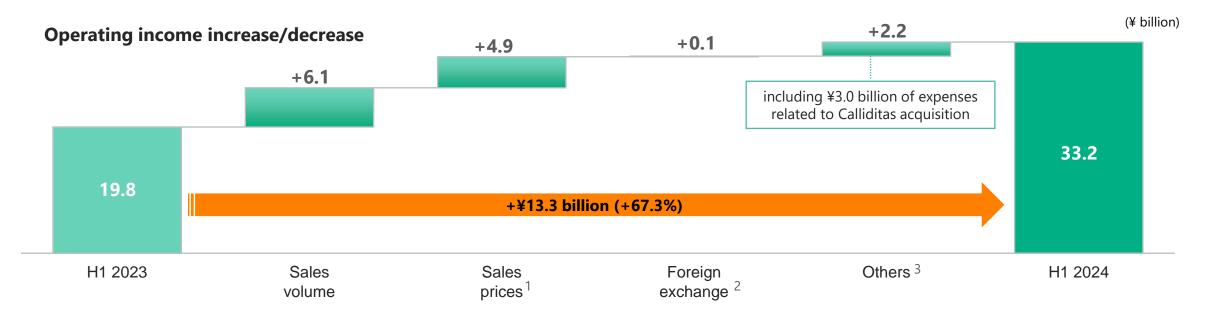
¹ Within real estate business, condominiums business is shown as "Development" while rental management and brokerage business are shown together as "Rental/brokerage" (FY 2022 revised accordingly)

Orders and deliveries of order-built homes

Order-built homes total	413.6	+5.0%	10,270	-5.2%	11,225	-12.5%
Other	_	_	_	_	35	+16.7%
Multi-dwelling homes	174.1	+10.5%	5,650	+0.9%	5,900	-13.6%
Unit homes	239.5	+1.3%	4,620	-11.7%	5,290	-11.4%
	Orders receive	ed (¥ billion)	Orders recei	ved (units)	Number of unit	s delivered
FY 2024 forecast					(% change from p	orevious year)
Order-built homes total	206.6	+10.8%	5,129	-2.3%	4,663	-17.8%
Other	_	_	_	_	20	+25.0%
Multi-dwelling homes	84.5	+19.3%	2,764	+1.3%	2,368	-17.8%
Unit homes	122.1	+5.5%	2,365	-6.3%	2,275	-18.1%
	Orders receive	ed (¥ billion)	Orders recei	ved (units)	Number of unit	s delivered
H1 2024 results					(% change from p	revious year)

Sales and operating income increase/decrease

Operating income increased due to positive sales volume factor with steady expansion of mainstay products, others factor due to foreign currency translation adjustment, and, in Critical Care, positive sales prices factor for defibrillators



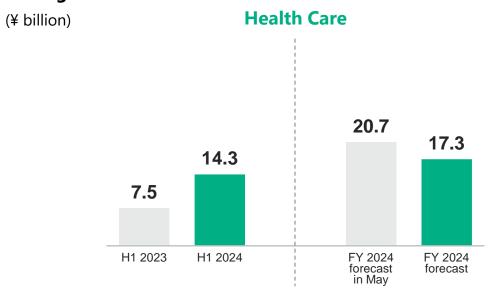
		Sa	les		Operating income									
			Increase				Increase			Increase (dec	rease) due to:			
	H1 2023	H1 2024	(decrease)	% change	H1 2023	H1 2024	(decrease)	% change	Sales volume	Sales prices ¹	Foreign exchange ²	Others ³		
Health Care Segment	266.5	292.7	26.2	+9.8%	19.8	33.2	13.3	+67.3%	6.1	4.9	0.1	2.2		
Health Care	100.9	113.5	12.7	+12.6%	7.5	14.3	6.7	+89.7%	6.2	(0.1)	0.2	0.5		
Critical Care	165.7	179.2	13.6	+8.2%	12.3	18.9	6.6	+53.6%	(0.0)	5.0	(0.1)	1.7		

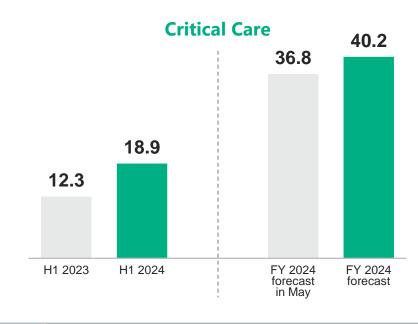
¹ Excluding effect of foreign exchange. ² Effect of foreign exchange associated with sales prices.

³ Including foreign currency translation adjustment, fixed cost variance, and nonrecurring income/expense related to licensing, new consolidations, etc.

Overview by business

Operating income





Main	businesses		H1 2024 vs H1 2023 (YoY)		FY 2024 revised forecast vs forecast in May				
Health Care	Pharmaceuticals		Expenses related to Calliditas acquisition incurred, but operating income increase with greater shipments of mainstay products	0	Reduced SG&A expenses and positive effect of foreign exchange due to weaker yen, but income forecast revised downward due to impact of Calliditas acquisition				
ricaltii carc	Medical		Operating income increase with greater shipments of Planova and positive effect of foreign exchange due to weaker yen		Income forecast revised upward with positive effect of fore exchange due to weaker yen				
Critical Care	LifeVest		Operating income increase with greater shipments and effect of foreign exchange due to weaker yen	0	Income forecast revised upward with shipments trending above expectations, lower SG&A expenses and positive effect of foreign exchange due to weaker yen				
Circle Care	Defibrillators		Operating income increase with higher selling prices and lower unit costs		Income forecast revised upward with sales trending above expectations, lower SG&A expenses and positive effect of foreign exchange due to weaker yen				

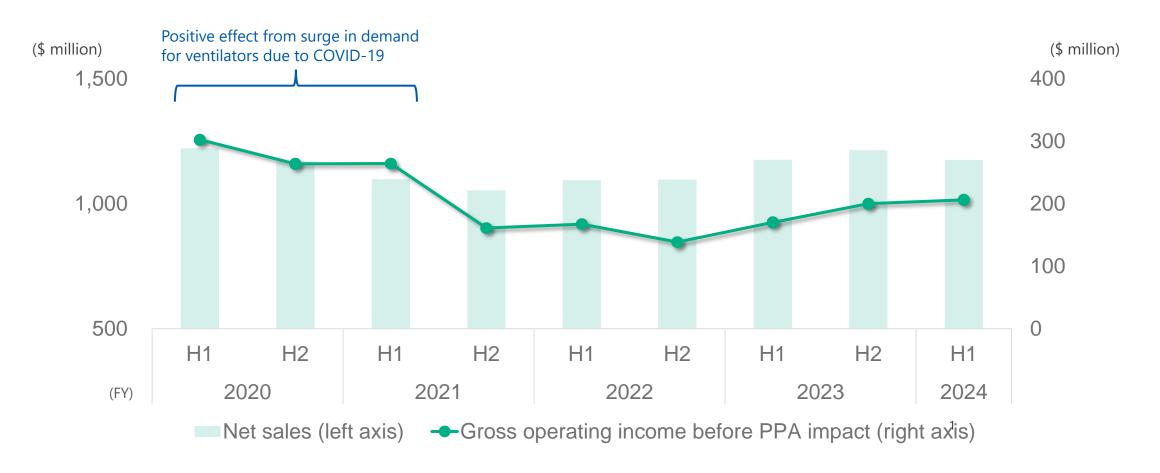
Performance trend

(¥ billion)

Sales H1 H2 FY 2023 H1 H2 forecast forecast FY 2024 forecast forecast Increase (decrease) % change forecast in May										FY 2024	(1 Dillion)
Health Care 100.9 107.5 208.4 113.5 131.5 245.0 36.6 +17.6% 226.0 +8.4% Pharmaceuticals 56.3 59.5 115.8 66.2 84.8 151.0 35.2 +30.4% 131.0 +15.3% Medical 44.5 48.0 92.6 47.3 46.7 94.0 1.4 +1.5% 95.0 -1.1% Critical Care 165.7 179.7 345.4 179.2 206.8 386.0 40.6 +11.8% 352.0 +9.7% Operating income H1	Sales	H1	H2	FY 2023	H1		FY 2024 forecast		% change	forecast	% change
Pharmaceuticals 56.3 59.5 115.8 66.2 84.8 151.0 35.2 +30.4% 131.0 +15.3% Medical 44.5 48.0 92.6 47.3 46.7 94.0 1.4 +1.5% 95.0 -1.1% Critical Care 165.7 179.7 345.4 179.2 206.8 386.0 40.6 +11.8% 352.0 +9.7% Operating income H1 H2 FY 2023 H1 H2 forecast forecast Increase decrease) % change % change FY 2024 forecast in May % change % change ** Change <th>Health Care Segment</th> <th>266.5</th> <th>287.3</th> <th>553.8</th> <th>292.7</th> <th>338.3</th> <th>631.0</th> <th>77.2</th> <th>+13.9%</th> <th>578.0</th> <th>+9.2%</th>	Health Care Segment	266.5	287.3	553.8	292.7	338.3	631.0	77.2	+13.9%	578.0	+9.2%
Medical 44.5 48.0 92.6 47.3 46.7 94.0 1.4 +1.5% 95.0 -1.1% Critical Care 165.7 179.7 345.4 179.2 206.8 386.0 40.6 +11.8% 352.0 +9.7% Operating income H1 H2 FY 2023 H1 H2 forecast forecast FY 2024 forecast % change (decrease) % change (decrease) % change (no material sin May) % change (no material sin May) % change (no material sin May) ** <	Health Care	100.9	107.5	208.4	113.5	131.5	245.0	36.6	+17.6%	226.0	+8.4%
Critical Care 165.7 179.7 345.4 179.2 206.8 386.0 40.6 +11.8% 352.0 +9.7% Operating income H1 H2 FY 2023 H1 H2 forecast forecast FY 2024 forecast Increase (decrease) % change forecast % change in May % change in May Health Care Segment 19.8 28.7 48.5 33.2 24.3 57.5 9.0 +18.6% 57.5 +0.0% Health Care 7.5 11.4 18.9 14.3 3.0 17.3 (1.6) -8.5% 20.7 -16.4% Critical Care 12.3 17.3 29.6 18.9 21.3 40.2 10.6 +35.9% 36.8 +9.2% EBITDA H1 H2 FY 2023 H1 H2 forecast foreca	Pharmaceuticals	56.3	59.5	115.8	66.2	84.8	151.0	35.2	+30.4%	131.0	+15.3%
Operating income H1 H2 FY 2023 H1 H2 forecast FY 2024 forecast Increase (decrease) % change forecast in May % change forecast in May <t< td=""><td>Medical</td><td>44.5</td><td>48.0</td><td>92.6</td><td>47.3</td><td>46.7</td><td>94.0</td><td>1.4</td><td>+1.5%</td><td>95.0</td><td>-1.1%</td></t<>	Medical	44.5	48.0	92.6	47.3	46.7	94.0	1.4	+1.5%	95.0	-1.1%
Operating income H1 H2 FY 2023 H1 H2 forecast forecast FY 2024 forecast forecast Increase (decrease) % change forecast in May % change forecast in M	Critical Care	165.7	179.7	345.4	179.2	206.8	386.0	40.6	+11.8%	352.0	+9.7%
Operating income H1 H2 FY 2023 H1 H2 forecast forecast FY 2024 forecast forecast Increase (decrease) % change forecast in May % change forecast in M										FV 2024	
Health Care 7.5 11.4 18.9 14.3 3.0 17.3 (1.6) -8.5% 20.7 -16.4% Critical Care 12.3 17.3 29.6 18.9 21.3 40.2 10.6 +35.9% 36.8 +9.2% Health Care Segment 54.0 64.7 118.7 69.8 67.5 137.3 18.6 +15.7% 126.6 +8.4% Health Care 21.7 26.5 48.2 29.6 25.5 55.1 6.9 +14.4% 50.3 +9.6%	Operating income	H1	H2	FY 2023	H1				% change	forecast	% change
Critical Care 12.3 17.3 29.6 18.9 21.3 40.2 10.6 +35.9% 36.8 +9.2% EBITDA H1 H2 FY 2023 H1 H2 forecast forecast FY 2024 forecast Increase (decrease) % change (decrease) in May % change in May Health Care Segment 54.0 64.7 118.7 69.8 67.5 137.3 18.6 +15.7% 126.6 +8.4% Health Care 21.7 26.5 48.2 29.6 25.5 55.1 6.9 +14.4% 50.3 +9.6%	Health Care Segment	19.8	28.7	48.5	33.2	24.3	57.5	9.0	+18.6%	57.5	+0.0%
EBITDA H1 H2 FY 2023 H1 H2 forecast forecast FY 2024 forecast Increase (decrease) % change forecast in May % change forecast in May % change forecast in May Health Care 21.7 26.5 48.2 29.6 25.5 55.1 6.9 +14.4% 50.3 +9.6%	Health Care	7.5	11.4	18.9	14.3	3.0	17.3	(1.6)	-8.5%	20.7	-16.4%
EBITDA H1 H2 FY 2023 H1 H2 forecast FY 2024 forecast Increase (decrease) % change (decrease) %	Critical Care	12.3	17.3	29.6	18.9	21.3	40.2	10.6	+35.9%	36.8	+9.2%
Health Care 21.7 26.5 48.2 29.6 25.5 55.1 6.9 +14.4% 50.3 +9.6%	EBITDA	H1	H2	FY 2023	H1				% change	forecast	% change
	Health Care Segment	54.0	64.7	118.7	69.8	67.5	137.3	18.6	+15.7%	126.6	+8.4%
Critical Care 32.3 38.2 70.5 40.1 42.0 82.2 11.7 +16.5% 76.3 +7.7%	Health Care	21.7	26.5	48.2	29.6	25.5	55.1	6.9	+14.4%	50.3	+9.6%
	Critical Care	32.3	38.2	70.5	40.1	42.0	82.2	11.7	+16.5%	76.3	+7.7%

Performance trend in Critical Care (dollar-based)

Operating income temporarily declined from H2 2021 with impact of difficulty in parts procurement for AEDs, etc., and decreased orders for defibrillators for professional use in North America; returned to growth trajectory in FY 2023



¹ Gross operating income before PPA (purchase price allocation) impact is operating income excluding the following amortization expense of goodwill and other intangible assets, etc.

Amortization of goodwill and other intangible assets, etc. based on Japan GAAP and US GAAP in relation to acquisition of ZOLL by Asahi Kasei in April 2012

[•]Amortization of goodwill and other intangible assets, etc. based on Japan GAAP in relation to acquisitions by ZOLL after April 2012

Main pharmaceuticals

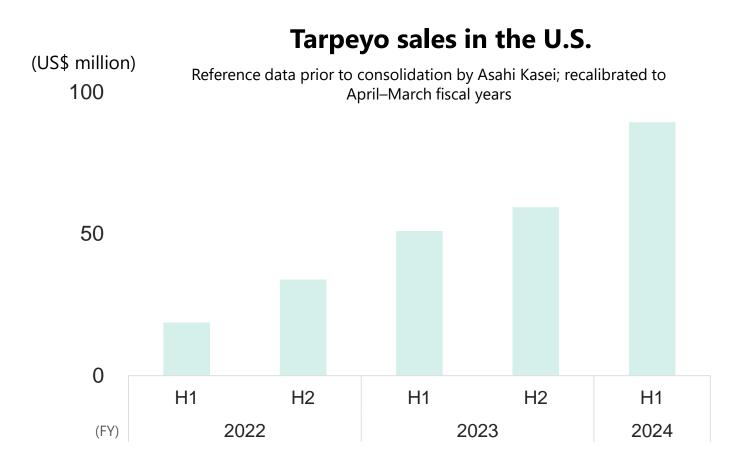
		FY 2023		FY 2024	024 H1 2024 vs H1 2023		
(Sales region, monetary unit)		H1	Total	H1	Increase (decrease)	% change	
Asahi Kasei Pharma							
Teribone	(Japan, ¥ billion)	19.4	38.8	20.5	1.2	+6.2%	
Reclast	(Japan, ¥ billion)	0.6	1.3	0.6	(0.0)	-1.7%	
Kevzara	(Japan, ¥ billion)	5.4	11.2	5.5 ¹	0.1	+1.7%	
Plaquenil	(Japan, ¥ billion)	2.9	5.8	3.2	0.3	+11.1%	
Recomodulin	(Japan, ¥ billion)	4.1	8.2	3.5	(0.7)	-16.3%	
Cresemba	(Japan, ¥ billion)	0.3	0.6	1.6	1.3	+420.5%	
Empaveli	(Japan, ¥ billion)	0.1	0.7	1.0	1.0	+1,129.7%	
Veloxis Pharmaceuticals							
Envarsus XR	(US, \$ million)	107	220	135	28	+26.1%	

¹ Some impact of curtailed shipments from May to September 2024

Product name	Generic name	Classification	Indication	Formula tion
Teribone	Teriparatide acetate	Synthetic human parathyroid hormone (PTH)	Osteoporosis with high risk of fracture	Injection
Reclast	Zoledronic acid	Osteoporosis drug	Osteoporosis	Injection
Kevzara	Sarilumab (rDNA origin)	Interleukin-6 inhibitor	Rheumatoid arthritis not responding well to conventional treatments	Injection
Plaquenil	Hydroxychloroquine sulfate	Immunomodulator	Cutaneous lupus erythematosus, systemic lupus erythematosus	Tablet
Recomodulin	Recombinant thrombomodulin alfa	Anticoagulant	Disseminated intravascular coagulation	Injection
Cresemba	Isavuconazonium sulfate	Antifungal agent	Aspergillosis, Mucormycosis, Cryptococcosis	Capsule, Injection
Empaveli	Pegcetacoplan	Complement protein C3 inhibitor	Paroxysmal nocturnal hemoglobinuria	Injection
Envarsus XR	Tacrolimus extended-release tablets	Immunosuppressant drug	Kidney transplantation	Tablet

Calliditas business performance trend

Completion of tender offer for Calliditas, consolidated on statements of income from October 2024; sales of marketed drug Tarpeyo consistently growing, peak sales of over US\$500 million forecasted after FY 2030; expecting positive operating income after amortization of goodwill and other intangible assets in FY 2025



Calliditas overview

Name: Calliditas Therapeutics AB

Location: Stockholm, Sweden

Marketed product: Tarpeyo

- ✓ Tarpeyo is the first ever fully approved treatment for IgA nephropathy¹
- ✓ IgA nephropathy is a rare kidney disease whose cause is not completely understood
- ✓ Prescribed patients expanding and growth expected to accelerate in the main market of the United States²

¹ First drug approved by the FDA to prevent the worsening of renal function due to IgA nephropathy

² Marketed or under development by licensees in the EU, China, and Japan

Pharmaceuticals pipeline

Development stage	Code name, generic name	Indication	Origin	Development	Region/remarks
Approved	AK1820, isavuconazonium sulfate	Aspergillosis, mucormycosis and cryptococcosis	Licenced	In-house	Marketed as Cresemba Additional formulation
Phase III	TA799, apraglutide	Short bowel syndrome	Licensed	Licensor	Phase I in Japan was conducted by Asahi Kasei Pharma
Phase II	ART-123, recombinant thrombomodulin alfa	Chemotherapy-induced peripheral neuropathy (CIPN)	In-house	In-house	Additional indication Joint U.SJapan Phase I study complete
Phase II	AV1020	Pain associated with osteoarthritis	lia-mand	la hacea	
Phase II	AK1830	Chronic low back pain	Licensed	In-house	
Phase I	AK1910	Autoimmune diseases	Licensed	In-house	
Phase III (overseas)	ART-123, recombinant thrombomodulin alfa	Severe sepsis with coagulopathy	In-house	In-house	United States, Europe, etc.
Phase I (overseas)	ART-123, recombinant thrombomodulin alfa	Chemotherapy-induced peripheral neuropathy (CIPN)	In-house	In-house	United States Joint U.SJapan Phase I study complete
Phase I (overseas)	VEL-101	SOT (solid organ transplant)	Licensed	In-house	United States, etc.
Phase II (licensed out)	LY3857210	Chronic pain	Co-development	Licensee	Global (Asahi Kasei Pharma has promotion rights in Japan and China)

4. Appendix

Overseas sales

Higher portion of overseas sales year-on-year due to effect of weaker yen; sales in the Americas increasing with acquisitions in Health Care and Homes in the U.S.

Sales by region ¹

1,490.3 (¥ billion) Other regions 1,351.2 1,345.9 7.2% Europe 1,181.0 6.3% 9.6% 6.9% China 9.5% 9.0% 6.3% 10.4% **Other Asia** 989.4 10.0% 11.0% 9.3% 5.7% The 9.2% 11.6% 21.0% **Americas** 8.8% 18.8% 20.9% 16.1% 16.1% Japan 45.2% 48.9% 46.8% 50.9% 59.0% H1 2020 H1 2021 H1 2022 H1 2023 H1 2024

Overseas sales

							(¥ billion)	
		H1 2 (recalci		H1 2	2024	Increase	% change	
		Overseas sales	% of total	Overseas sales	% of total	(decrease)		
Ν	Material Segment	372.7	61.1%	433.9	63.3%	61.2	+16.4%	
	Environmental Solutions	137.6	58.6%	159.4	57.1%	21.8	+15.8%	
	Mobility & Industrial	150.9	80.4%	170.1	83.3%	19.2	+12.7%	
	Life Innovation	83.9	44.7%	104.2	51.5%	20.3	+24.2%	
	Others in Material	0.3	98.4%	0.2	100.0%	(0.1)	-39.7%	
H	lomes Segment	129.4	28.0%	146.4	29.0%	17.0	+13.1%	
	Homes	129.4	29.4%	146.4	30.2%	17.0	+13.1%	
	Construction Materials	-	-	-	-	-	-	
H	lealth Care Segment	212.7	79.8%	235.8	80.5%	23.1	+10.9%	
	Health Care	49.4	49.0%	58.8	51.8%	9.4	+19.0%	
	Critical Care	163.3	98.5%	177.0	98.7%	13.7	+8.4%	
C	Others	0.6	9.7%	0.7	11.0%	0.1	+16.7%	
	Consolidated	715.4	53.2%	816.8	54.8%	101.4	+14.2%	

¹The Accounting Standard for Revenue Recognition is applied beginning with FY 2021.

Capex, depreciation/amortization, R&D

(¥ billion)

	Capit	al expendit	ures	Depreciati	on and amo	rtization ¹	R&I) expenditu	res
	FY 2023 (recalculated)	H1 2024	FY 2024 forecast	FY 2023 (recalculated)	H1 2024	FY 2024 forecast	FY 2023 (recalculated)	H1 2024	FY 2024 forecast
Material segment	111.5	46.9	176.0	72.0	31.8		43.8	22.0	
Environmental Solutions	56.2	22.4		32.1	13.8		12.6	6.7	
Mobility & Industrial	24.5	13.1		18.6	8.9		12.4	6.7	
Life Innovation	30.6	11.2		21.2	9.0		18.1	8.3	
Others in Material	0.2	0.1		0.2	0.1		0.8	0.3	
Homes segment	25.8	18.9	31.0	20.1	9.8		3.6	1.9	
Homes	23.5	17.2		17.8	8.7		3.0	1.6	
Construction Materials	2.3	1.7		2.3	1.1		0.6	0.3	
Health Care segment	32.2	21.4	51.0	47.2	24.4		47.8	25.6	
Health Care	20.9	11.7		24.3	12.7		20.4	11.3	
Critical Care	11.3	9.7		22.9	11.7		27.4	14.3	
Others	1.1	1.2	2.0	0.9	0.6		0.1	0.1	
Corporate expenses and elimination	13.2	6.3	15.0	12.4	6.2		11.3	5.3	
Total	183.7	94.7	275.0	152.6	72.9	153.0	106.6	54.8	119.0

Amortization of goodwill

29.6 15.7

¹ Amortization of goodwill is excluded and shown separately below the table.

Major investments during medium-term management plan (FY2022–2024)



Commont	Business	Ducient	Conneitu	Location		Cor	npletion o	f construc	tion	
Segment	category	Project	Capacity	Location	H1 2022	H2 2022	H1 2023	H2 2023	H1 2024	H2 2024
		Renovation of hydroelectric power plants (Suigasaki power plant)	_	Nishiusuki-gun, Miyazaki, Japan			Schedu	led for con	npletion in	H1 2025
		Capacity increase for Hipore LIB separator	350 million m²/y	Hyuga-shi, Miyazaki, Japan			Schedu	led for con	npletion in	H2 2024
	Environmental	Capacity increase for Celgard LIB separator	150 million m²/y	North Carolina, the U.S.			Scheduled	for comple	etion after	FY 2025 ¹
	Solutions	Capacity increase for Hipore LIB separator coating	600 million m²/y	North Carolina, the U.S. Hyuga-shi, Miyazaki, Japan				Schedul	ed for compl	etion in H1 2026
Material		Construction of integrated plant for base film manufacturing and coating of Hipore LIB separator	700 million m²/y (as coated film)	Ontario, Canada					Sch completion	neduled for in FY 2027
	Mobility & Industrial	Capacity increase for Dinamica artificial suede	4 million m ² /y	Nobeoka-shi, Miyazaki, Japan		Complet	ed in H1 2	922		
	Life Innovation	New plant for Ceolus microstalline cellulose	_	Kurashiki-shi, Okayama, Japan	Completed	in H2 2022				
	Lite innovation	Capacity increase for Pimel photosensitive insulator	_	Fuji-shi, Shizuoka, Japan			Schedu	led for con	pletion in	H2 2024
		Capacity increase for Planova BioEX virus removal filters	_	Oita-shi, Oita, Japan	Completed	in H2 2022				
Health		Construction of new assembly plant for Planova virus removal filters	_	Nobeoka-shi, Miyazaki, Japan			Completed	in May 20	24	
Care	Health Care	Capacity increase at biologics CDMO Bionova	_	California, the U.S.			Schedu	led for con	pletion in	H1 2025
		Establishment of plasmid DNA manufacturing facility by biologics CDMO Bionova	_	Texas, the U.S.			Scheduled	to start co	nstruction	in FY 202

¹ Timing of capacity increase aligned with demand trends

Major M&A during medium-term management plan (FY2022–2024)

	Business					Cons	solidatio	on on st	atemen	ts of inc	ome
Segment	category	Company	Operations	Cost	Goodwill	H1 2022	H2 2022	H1 2023	H2 2023	H1 2024	H2 2024
Homes	Homes	Focus Companies (Focus Plumbing LLC and 4 other companies)	Residential construction work in North America	¥36.2 billion	¥12.8 billion		Nov. 20)22			
		ODC Construction, LLC	Residential construction work in North America	¥34.8 billion	¥33.4 billion (provisional)					Sep. 20	24
		D: 11 1 I	Biopharmaceutical manufacturing process development, GMP-		V25 5						
		Bionova Holdings, Inc.	compliant manufacturing of current	¥42.9 billion	¥35.5 billion	Jul. 202	22				
Health Care	Health Care		and next-generation antibody drugs								
Care		Calliditas Therapeutics AB	Development, manufacture, and sale of medicine and related products	¥173.9 billion (at time of announcement in May 2024)	¥169.5 billion (provisional)				0	ct. 2024	

Progress of structural transformation during mediumterm management plan (FY2022–2024)

Segment	Business category	Project	H1 2022	H2 2022	H1 2023	H2 2023	H1 2024	H2 2024
		Divestiture of photomask pellicles business	Dive	estiture in Jul.	2023			
Material	Life Innovation	Establishment of joint venture for spunbond nonwovens fabric business with Mitsui Chemicals	Establishme	nt and decon	solidation in Oct. 2023			
		Divestiture of businesses of Asahi Kasei Pax		e of containe	Oct. 2023			
				Divestiture of	film business	in Apr. 2024		
Homes	Construction Materials	Closure of Iwakuni Plant for AAC			Scl	heduled to clos	se at the end	of Mar. 2025
		Withdrawal of Sepacell leukocyte reduction filter business		vestiture of C sidiary in Nov		Scheduled to b	e withdrawn	within a few years
Health Care	Health Care	Divestiture of blood purification business Divestiture of diagnostics business				Scheduled to b	e transferred	in Apr. 2025
						Scheduled to b	e transferred	in Jul. 2025

Quarterly sales

(¥ billion)

		FY 2	021 ¹			FY 2	.022		FY	′ 2023 (re	ecalculate	ed)		FY 2024	+
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	H2 forecast
Material Segment	279.6	296.3	315.2	318.9	339.4	339.4	327.0	310.8	296.8	313.4	328.9	322.6	350.5	335.2	695.3
Environmental Solutions	119.1	129.0	137.3	137.2	149.9	141.4	136.8	131.8	116.2	121.8	134.8	129.2	146.9	132.3	283.8
of which, Basic Materials	72.4	82.3	90.2	90.0	100.1	87.3	88.7	85.9	66.2	72.1	80.8	74.4	88.0	78.4	172.5
Mobility & Industrial	75.4	76.5	80.7	89.6	92.5	99.7	94.0	92.3	90.1	94.3	94.1	96.2	104.2	100.0	199.8
Life Innovation	85.0	90.5	97.1	91.9	96.9	98.3	96.0	86.5	90.3	97.3	100.0	97.2	99.4	102.9	211.7
of which, Digital Solutions	28.6	30.6	31.3	30.9	34.2	32.3	29.9	26.1	29.4	31.7	33.1	34.3	35.7	36.8	72.5
Others in Material	0.0	0.3	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.0	0.0	0.0	(0.0)	0.0	(0.0)
Homes Segment	195.1	197.9	218.3	211.2	206.6	213.8	230.1	248.4	221.1	241.6	240.0	251.7	236.5	268.7	536.8
Homes	187.2	188.6	208.5	202.2	197.5	203.5	219.5	238.8	210.5	230.2	229.5	242.7	226.4	257.9	515.8
Construction Materials	7.9	9.3	9.8	9.0	9.2	10.3	10.7	9.6	10.6	11.4	10.5	9.0	10.1	10.8	21.1
Health Care Segment	105.8	100.1	107.0	103.0	121.4	124.1	128.6	122.8	129.4	137.1	145.5	141.7	145.8	147.0	338.3
Health Care	42.8	42.6	46.8	42.1	50.5	48.5	54.5	46.8	51.1	49.8	56.4	51.2	56.3	57.2	131.5
Critical Care	63.0	57.5	60.3	60.9	71.0	75.6	74.1	76.0	78.3	87.3	89.2	90.6	89.4	89.8	206.8
Others	3.0	3.3	3.2	3.5	3.0	3.5	3.4	4.1	3.4	3.1	3.8	4.6	3.2	3.6	10.3
Consolidated	583.4	597.6	643.7	636.6	670.4	680.8	689.2	686.1	650.7	695.2	718.2	720.7	735.9	754.4	1,580.7

¹ For comparison purposes, results of FY 2021 are recalculated in accordance with the new classifications from FY 2022.

Quarterly operating income

(¥ billion)

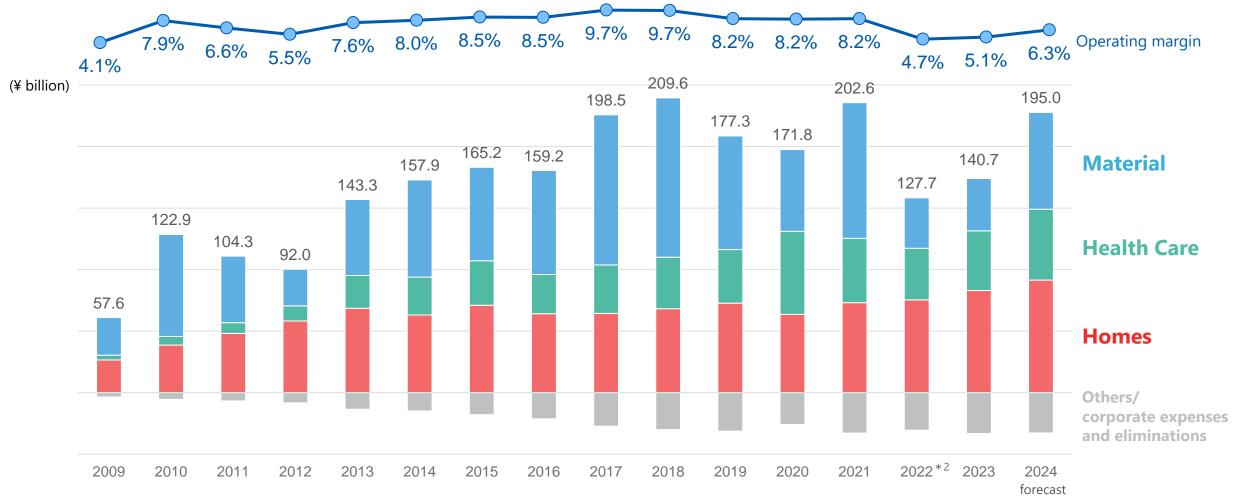
		FY 20	21 ¹			FY 20	022		FY	2023 (re	calculate	d)		FY 2024	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3 ²	Q4 ²	Q1	Q2	Q3	Q4	Q1	Q2	H2 forecast
Material Segment	31.1	27.5	29.8	17.6	26.8	13.9	8.1	(7.7)	7.6	10.1	13.0	11.8	26.6	23.6	28.5
Environmental Solutions	14.3	14.5	13.8	6.2	10.2	2.4	(2.6)	(12.2)	(0.7)	(0.9)	2.2	1.7	9.9	6.6	0.4
of which, Basic Materials	8.2	10.8	10.0	6.4	8.3	1.2	(4.2)	(8.5)	(5.1)	(2.9)	(0.3)	0.0	6.1	4.8	0.6
Mobility & Industrial	8.2	5.0	5.4	7.1	5.2	3.9	0.5	1.2	3.0	3.7	1.4	4.5	5.6	6.1	10.4
Life Innovation	10.2	8.9	10.8	4.9	12.1	7.5	7.7	0.6	4.5	7.2	9.8	6.9	12.4	12.2	17.8
of which, Digital Solutions	4.3	4.6	4.6	3.4	6.7	3.8	3.2	0.5	2.0	3.3	4.0	3.3	6.2	6.6	8.5
Others in Material	(1.6)	(1.1)	(0.2)	(0.6)	(0.6)	0.1	2.5	2.7	0.8	0.2	(0.4)	(1.2)	(1.2)	(1.3)	(0.0)
Homes Segment	15.1	18.1	22.3	17.3	15.3	18.3	18.5	23.3	13.4	21.9	21.9	25.7	17.0	26.6	47.9
Homes	14.7	17.3	21.3	17.3	15.0	17.9	17.9	23.1	12.5	20.2	21.2	25.6	16.5	25.5	45.1
Construction Materials	0.4	0.8	1.0	0.0	0.3	0.4	0.6	0.1	0.9	1.7	0.7	0.1	0.5	1.2	2.8
Health Care Segment	20.5	13.8	15.9	2.0	14.8	11.0	11.4	4.6	9.6	10.3	15.8	12.9	15.6	17.6	24.3
Health Care	7.6	5.9	9.0	(0.7)	10.0	4.5	7.9	0.5	5.1	2.4	8.0	3.4	7.4	6.9	3.0
Critical Care	12.9	7.8	6.9	2.7	4.8	6.5	3.5	4.1	4.5	7.9	7.8	9.5	8.2	10.7	21.3
Others	0.5	1.2	0.9	1.5	0.6	1.2	0.8	1.7	0.6	1.0	0.6	0.9	0.2	0.6	1.4
Corporate expenses and eliminations	(6.7)	(7.9)	(8.0)	(9.8)	(8.1)	(7.9)	(8.6)	(10.2)	(9.4)	(9.2)	(8.7)	(9.1)	(9.5)	(9.4)	(16.0)
Consolidated	60.5	52.6	60.9	28.6	49.4	36.4	30.3	11.7	21.8	34.1	42.6	42.2	49.9	59.0	86.1

¹ For comparison purposes, results of FY 2021 are recalculated in accordance with the new classifications from FY 2022.

² Figures for FY 2022 are retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022.

Operating income trend*1

Income structure is more resilient with steady income growth in Homes and income expansion in Health Care; Material impacted by severe operating environment after operating income peak in fiscal 2018 but recovering from nadir in fiscal 2022 and overall income returning to growth trajectory



¹ Results of past fiscal years are reclassified to the current disclosure segments with simplified calculation for reference

² Figures for fiscal 2022 retroactively revised to reflect result of PPA (purchase price allocation) completed in Q1 2023 related to Focus Companies acquired on October 31, 2022

Business categories and position of GG10 businesses

Segments	Business categories		Businesses	Businesses to drive future grow 10 Growth Gears (GG10)	th	Growth
		Separators		Energy Storage (separator)		D Potential
	Environmental	Membrane solution	ns	 Hydrogen-related		• Growth drivers of future
	Solutions	Synthetic rubber &	elastomers			businessPromoting alliance
		Basic Materials	Petrochemical-related business	CO2 Chemistry		strategies from a
		Car interior materia	ıl	Car Interior Material		competitive perspective
	Mobility & Industrial	Engineering plastic	s			
Material	muustrar	Performance coatir	ng materials	 		First
		Digital	Electronic materials	Di italia lat		Priority
		Solutions	Electronic devices	 Digital Solutions		 Gaining income from past investments
	Life Innovation	Comfort	High-performance materials (functional additives, etc.)			Continued aggressive investment, including
		Life	Fibers (apparel, etc.)	 		inorganic growth
			Consumables			
		Order-built homes	(unit homes, multi-dwelling homes)	Environmental Homes and Construction Materials	\	, Earnings Base
	Homes	Real estate (condo	miniums, rental management)			Expansion
Homes	Homes	Remodeling				Finding opportunities to
		Overseas business	(North American, Australian)	North American & Australian Homes		expand scale while maintaining stable
	Construction Materials	Construction mater	ials	Environmental Homes and Construction Materials		earnings (focus on projects with high
	Health Care	Pharmaceuticals (th	nerapeutic drugs)	Global Specialty Pharma		probability of success)
Health	Health Care	Medical (bioproces	s, blood purification)	Bioprocess		
Care	Critical Care	Defibrillators		Critical Care		
	Chilical Care	LifeVest (wearable	cardioverter defibrillator)	 Citical Care	J = =	

Notes and schedule

- Figures for operating income by business category include intrasegment transactions which are eliminated from the segment totals.
- EBITDA = operating income, depreciation, and amortization (tangible, intangible, and goodwill)

Schedule for announcement of financial results for Q3 fiscal 2024

February 5, 2025 (JST)

AsahiKASEI Creating for Tomorrow