

Asahi Kasei Corp. February 8, 2023

Asahi Kasei and Mitsui Chemicals agree to combine their spunbond nonwovens businesses in a new joint venture

Asahi Kasei's Board of Directors today approved a Final Agreement regarding the transfer of business related to the development, manufacture, and sale of spunbond nonwoven products¹ (The Business²) to a newly established joint venture company to be established by joint incorporation-type company separation (The Separation) with Mitsui Chemicals, Inc., with an Effective Date scheduled for October 2, 2023.

Mitsui Chemicals is also scheduled to transfer its business related to the development, manufacture, and sale of spunbond and other nonwoven products to the new joint venture company by The Separation.

The Separation is conditional upon receipt of necessary regulatory clearances, approvals, etc., based on competition laws, etc., in Japan and Thailand.

As The Separation is a simplified incorporation-type company separation for Asahi Kasei in accordance with the Article 805 of Japan's Companies Act, certain items and content are omitted from this disclosure.

¹ Spunbond nonwoven products are widely used as materials in various fields for sanitary use such as diapers and masks, for industrial use such as automotive interiors, construction, and filters, and for consumer products such as hand warmers and tea bags. Filter systems using nonwovens are also included.

1. Purpose of The Separation

Asahi Kasei began the manufacture and sale of spunbond nonwoven fabric products in 1973, and currently operates the business internationally. By leveraging technology cultivated over many years in its fibers business, Asahi Kasei developed many original products that are used by customers in a wide range of applications in sanitary, industrial, and consumer material fields. Proactive overseas expansion includes the establishment of a manufacturing and sales base in Thailand in 2012.

Mitsui Chemicals also performs the development, manufacture, and sale of spunbond products around the world. Since it began manufacturing and selling spunbond fabrics in 1971, Mitsui Chemicals has leveraged its strength of integrated development and manufacturing from upstream raw materials to develop and sell distinctive spunbond products for sanitary applications, oil absorption in industrial fields, automotive interiors, civil engineering, filters, etc. Proactive overseas expansion includes the establishment of a manufacturing and sales base in Thailand in 2001.

With increasing demand for spunbond nonwoven fabric products around the world, Asahi Kasei and Mitsui Chemicals have each pursued independent business strategies and advanced various measures to expand business by increasing production capacity and developing new products while improving quality and streamlining operations.

² Including all shares of consolidated subsidiary Asahi Kasei Spunbond (Thailand) Co., Ltd. held by Asahi Kasei; excluding the manufacturing operations of the spunbond plant in Moriyama, Shiga, Japan (Moriyama Spunbond Plant). The Final Agreement with Mitsui Chemicals provides for the manufacturing operations of the Moriyama Spunbond Plant to be transferred to the new joint-venture company by absorption-type separation upon completion of necessary preparations such as IT system deployment.

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In Asia, competition in the spunbond nonwovens market is expected to intensify further due to the continued establishment and expansion of production capacity by competing manufacturers, as well as the effect of elimination of tariffs due to the Regional Comprehensive Economic Partnership (RCEP) for East Asia. Asahi Kasei considers maintaining competitiveness and stable earnings while continuously expanding the businesses to be of critical importance. Furthermore, there is a need to quickly raise sustainability and resilience aspects of the business, as expectations of society regarding the environment and stable supply increase year by year.

Under these circumstances, Asahi Kasei and Mitsui Chemicals held successive discussions on measures and possibilities for strengthening the spunbond business, which led to the conclusion that transforming it into a sustainable growth business by combining the spunbond businesses of both companies would be the best solution.

Moving forward, the combined business will aim to achieve continuous growth and contribute to sustainability as a leading spunbond manufacturer in Asia by strengthening and expanding business foundations in Asia and enhancing competitiveness by integrating the proprietary technologies and expertise of both parent companies from raw materials development to product development.

2. Overview of The Separation

1) Schedule of The Separation³

Authorization by Board of Directors: February 8, 2023 (today)
Execution of Final Agreement: February 8, 2023 (today)
Effective Date of The Separation October 2, 2023 (scheduled)

2) Method of The Separation

The Separation will take the form of a joint incorporation-type company separation, with Asahi Kasei and Mitsui Chemicals as the separating companies and Mitsui Chemicals Asahi Life Materials Co., Ltd. as the succeeding company.

3) Allocation related to The Separation

Asahi Kasei will own 39,375 shares of the new company while Mitsui Chemicals will own 60,625 shares.

- 4) Share warrants and bonds with share warrants with The Separation None.
- 5) Reduction of paid-in capital due to The Separation

 No reduction of paid-in capital for either Asahi Kasei or Mitsui Chemicals.
- 6) Rights and obligations succeeding to the succeeding company
 Through The Separation, Asahi Kasei and Mitsui Chemicals will transfer, among the
 assets, liabilities, and other rights and obligations of The Business, those which are
 stipulated in the Final Agreement to be succeeded to the new company.

7) Outlook for fulfillment of obligations

It is judged that there is no issue regarding the outlook for fulfillment of obligations by the new company after the Effective Date of The Separation.

3. Calculation of share allocation for The Separation

³ As The Separation corresponds to a simplified incorporation-type company separation for both Asahi Kasei and Mitsui Chemicals in accordance with the Article 805 of Japan's Companies Act, it does not require approval by a General Meeting of Shareholders of either Asahi Kasei or Mitsui Chemicals.

The calculation of allocation of shares for The Separation has been determined through discussion with Mitsui Chemicals by calculating share value in consideration of the business value of the relevant businesses of both companies based on future business growth prospects as well as interest-bearing debt, and cash and cash equivalents.

4. Corporate profile of parties to The Separation

1) Company name	Asahi Kasei Corp.	Mitsui Chemicals, Inc.		
2) Location	1-1-2 Yurakucho, Chiyoda-ku,	1-5-2 Higashi-Shimbashi,		
	Tokyo, Japan Minato-ku, Tokyo, Japa			
3) Name and position of	Koshiro Kudo, President & Osamu Hashimoto,			
representative	Representative Director President & CEO			
4) Business field	Diversified chemicals	Diversified chemicals		
5) Paid-in capital	¥103,389 million (as of	¥125,572 million (as of		
	September 30, 2022)	December 31, 2022)		
6) Date of establishment	May 21, 1931	July 1, 1955		
7) Outstanding shares	1,393,932,032 (as of	200,763,815 (as of		
	September 30, 2022)	December 31, 2022)		
8) Fiscal year end	March 31	March 31		
9) Largest shareholders	The Master Trust Bank of	The Master Trust Bank of		
and percentage of equity	Japan, Ltd. (trust account):	Japan, Ltd. (trust account):		
	17.25%	17.96%		
	Custody Bank of Japan, Ltd.	Custody Bank of Japan, Ltd.		
	(trust account):	(trust account):		
	6.21%	10.21%		
	JP Morgan Chase Bank	J.P. Morgan Japan		
	385632:	2.04%		
	3.06%	Mitsui & Co., Ltd.		
	Nippon Life Insurance	1.79%		
	Company:	Custody Bank of Japan, Ltd.		
	2.95%	(Mitsui & Co., Ltd.		
	Asahi Kasei Group Employee	Retirement Benefit Trust Account re-entrusted by		
	Stockholding Association: 2.63%			
	Sumitomo Mitsui Banking	Sumitomo Mitsui Trust Bank, Limited.)		
	Corp.:	1.79%		
	1.83%	State Street Bank West		
State Street Bank West Clien		Client — Treaty 505234:		
	— Treaty 505234:	1.59%		
	1.61%	Custody Bank of Japan, Ltd.		
	Mizuho Trust & Banking Co.,	(trust account 4):		
	Ltd. retirement benefit trust	1.49%		
	(Mizuho Bank account)	Mitsui Chemicals client stock		
	Trustee of sub-trust: Custody	ownership:		
	Bank of Japan, Ltd.:	1.34%		
	1.43%	Sumitomo Mitsui Banking		
	Sumitomo Life Insurance	Corp.:		
	Company:	1.34%		
	1.43%	Norinchukin Bank		
	Custody Bank of Japan, Ltd.	1.31%		
(trust account 4):		(as of September 30, 2022)		
	1.33%	Note: percentage of equity		
	(as of September 30, 2022)	ownership after exclusion of		
	Note: percentage of equity	treasury stock.		
	ownership after exclusion of			

treasury stock.	
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10) Financial position and earnings in previous fiscal year

Asahi Kasei Corp. (consolidated, JGAAP, fiscal year ended March 31, 2022)		
Net assets	¥1,718,815 million	
Total assets	¥3,349,075 million	
Net worth per share	¥1,216.33	
Net sales	¥2,461,317 million	
Operating income	¥202,647 million	
Ordinary income	¥212,052 million	
Net income attributable to owners of the parent	¥161,880 million	
Net income per share	¥116.68	

Mitsui Chemicals, Inc. (consolidated, IFRS, fiscal year ended March 31, 2022)		
Total equity	¥807,122 million	
Total assets	¥1,934,965 million	
Equity attributable to owners of the parent per share	¥3,688	
Sales revenue	¥1,612,688 million	
Segment income (Operating income before special	¥161,815 million	
items)		
Operating income	¥147,310 million	
Net income attributable to owners of the parent	¥109,990 million	
Basic net income per share	¥565.45	

5. Outline of separating business

- 1) Content of business separating from Asahi Kasei
 - i) Operations related to R&D, manufacture, marketing, sale, and technical service of nonwoven fabric made by the spunbond process
 - ii) Operations related to marketing and sale of nonwoven fabric made by the meltblown process
 - iii) Operations related to R&D, manufacture, marketing, sale, and technical service of nonwoven filter systems

(excluding manufacturing operations at the Moriyama Spunbond Plant)

2) Content of business separating from Mitsui Chemicals

- i) Operations related to R&D, manufacture, marketing, sale, and technical service of nonwoven fabric made by the spunbond process
- ii) Operations related to R&D, manufacture, marketing, sale, and technical service of nonwoven fabric made by the meltblown process
- iii) Operations related to R&D, manufacture, marketing, sale, and technical service of breathable film and shape holding fiber

3) Operating results of separating business*

	Asahi Kasei	Mitsui Chemicals
Net sales (year ended March 31, 2022)	¥17.5 billion	¥30.8 billion

^{*} Including net sales of The Business.

4) Book value of separating assets and liabilities

Assets		Liabilities	
Current assets	¥7,859 million	Current liabilities	¥6,440 million
Noncurrent assets	¥16,908 million	Noncurrent liabilities	¥1,697 million
Total	¥24,767 million	Total	¥8,137 million

Note: As the above values are current as of March 31, 2022, the value of actual

separating assets and liabilities will be adjusted to reflect changes up to the Effective Date. The above values include assets and liabilities of The Business.

6. Situation after The Separation

No changes are currently scheduled to the company name, location, name and position of representative, business field, paid-in capital, or fiscal year end of either Asahi Kasei or Mitsui Chemicals after The Separation.

Profile of the new company to succeed operations through The Separation

1) Company name	Mitsui Chemicals Asahi Life Materials Co., Ltd.	
2) Location	2-2-1 Yaesu, Chuo-ku, Tokyo, Japan	
3) Name and position of	Undetermined	
representative		
4) Business field	Manufacture, development, and sale of	
	nonwoven fabric	
5) Paid-in capital	¥500 million	
6) Date of establishment	October 2, 2023 (scheduled)	
7) Fiscal year end	March 31	
8) Largest shareholders	Mitsui Chemicals: 60.62%	
and percentage of equity	Asahi Kasei: 39.38%	

7. Future outlook

The new company to succeed operations through The Separation will become an equitymethod affiliate of Asahi Kasei. The effect of The Separation on consolidated earnings is immaterial.

For reference:

Forecast for current fiscal year (announced February 8, 2023) and results of previous fiscal year (consolidated)

(¥ million)

	Net sales	Operating income	Ordinary income	Net income attributable to owners of the parent
Forecast for current fiscal year (ending March 31, 2023)	2,737,000	125,000	118,000	70,000
Results of previous fiscal year (ended March 31, 2022)	2,461,317	202,647	212,052	161,880

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