Asahi Kasei Group CSR Report 2009

CSR Report 2009

Asahi Kasei Group

ASAHI KASEI CORPORATION CSR Office

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Yesterday it was impossible.

Published December 2009





Basic Credo of the Asahi Kasei Group

Basic tenets

We the Asahi Kasei Group, through constant innovation and advances based in science and the human intellect, will contribute to human life and human livelihood.

Guiding precepts

We will . . .

- \cdots create new value, thinking and working in unison with the customer, from the perspective of the customer.
- ... respect the employee as an individual, and value teamwork and worthy endeavor.
- ... contribute to our shareholders, and to all whom we work with and serve, as an international, high earnings enterprise.
- \cdots strive for harmony with the natural environment and ensure the safety of our products, operations, and activities.
- ··· progress in concert with society, and honor the laws and standards of society as a good corporate citizen.

CSR at the Asahi Kasei Group

CSR in Action

We believe that CSR is achieved through the sustainable expansion of operations effecting increased corporate value, enabling fulfillment of the needs and expectations of our various stakeholders, in accordance with our basic tenets of contribution to human life and human livelihood through constant innovation and advances based in science and the human intellect.

CSR Fundamentals

Based in an understanding of the effects of our operations on the global environment and the global community, efforts and actions related to CSR are based in our four CSR Fundamentals: Compliance, Respect for Employee Individuality, Responsible Care*, and Corporate Citizenship.



* Responsible Care represents the commitment and initiative to secure and improve safety and environmental protection at every step of the product life-cycle through the individual determination and responsibility of each firm producing and handling chemical products. As of October 2008, fifty-three countries throughout the world have a Responsible Care program.

Purview of report

Period under review

The primary focus of the report is fiscal 2008 (April 2008 – March 2009), and all data shown corresponds to this period unless otherwise indicated. Some information pertaining to events subsequent to the end of the fiscal has also been included.

• Organizational scope

The scope of the report is Asahi Kasei Corporation and consolidated subsidiaries, except with respect to Responsible Care, in which case the scope is the Asahi Kasei Responsible Care Group shown on pp. 65–66.

As shown below, Asahi Kasei has six operating segments corresponding to its main fields of business and a seventh operating segment, Services, Engineering and Others, for the remainder of operations. Unless otherwise specified, the titles and positions of the corporate officers and other personnel shown in this report are current as of August 2009.

Operating segment	Consolidated subsidiaries
Chemicals	Asahi Kasei Chemicals Corp. and 26 others
Homes	Asahi Kasei Homes Corp.and 18 others
Health Care	Asahi Kasei Pharma Corp., Asahi Kasei Kuraray Medical Co., Ltd. Asahi Kasei Medical Co., Ltd., and 3 others
Fibers	Asahi Kasei Fibers Corp.and 19 others
Electronics*	Asahi Kasei Microdevices Corp. and 7 others
Construction Materials	Asahi Kasei Construction Materials Corp. and 7 others
Services, Engineering and Others	15 consolidated subsidiaries

* Asahi Kasei E-materials Corp. began operations in April 2009.

Publication

Published August 2009 in Japanese

• Guidelines consulted

The Global Reporting Initiative's *Sustainability Reporting Guidelines* were consulted during the preparation of this report.

Information and reference

- Asahi Kasei Group website www.asahi-kasei.co.jp/asahi/en/
- CSR and RC Reports www.asahi-kasei.co.jp/asahi/en/csr/
- Annual Reports www.asahi-kasei.co.jp/asahi/en/ir/annual/

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Message from the President



Contributing to human life and human livelihood through environmentally and socially responsible business operations, for sustainable growth of corporate value.

Shiro Hiruta

President, Asahi Kasei Chair, CSR Council

The Asahi Kasei heritage for CSR

The corporate philosophy adopted at our founding in 1931 was supporting the advancement of general living standards with low-price, large-volume supply of high-quality materials for daily necessities. Operations initially centered in the production of manmade fibers and basic chemicals, utilizing hydroelectric power - a form of renewable energy. Over the following decades, the business portfolio has expanded to include petrochemicals, electronic materials and devices, pharmaceuticals and medical devices, and housing and construction materials.

In 2001 the company name was changed from Asahi Chemical Industry Co., Ltd. to Asahi Kasei Corporation, and "We the Asahi Kasei Group, through constant innovation and advances based in science and the human intellect, will contribute to human life and human livelihood" was adopted as our basic tenets. These basic tenets are at the heart of corporate social responsibility (CSR) for the Asahi Kasei Group.

Environmentally and socially responsible business operations

We have worked to heighten our performance with respect to CSR-related issues for several years. We began implementing our Responsible Care environmental management system in 1995 and established our Corporate Ethics Committee in 1998.

In 2005 the CSR Council, which I, as president of the holding company, chair, adopted the CSR Fundamentals of Compliance, Respect for Employee Individuality, Responsible Care, and Corporate Citizenship as part of our framework for CSR throughout the Asahi Kasei Group.

Tasks ahead

In the midst of a global economic downturn, the world is faced with the serious prospect of global warming. There will be many challenges in the development of products and technologies for energy and resource conservation to enable a rapid shift to a low-carbon society.

Global expansion and a growing contribution to the lives of people around the world are the ultimate objectives of the Asahi Kasei Group's Growth Action - 2010 strategic business plan.

Through this initiative and utilizing our diverse range of technologies and R&D capabilities, the Asahi Kasei Group will create the new technologies, products, and services which will enable us to heighten corporate value while contributing to the sustainable growth of society.



Asahi Kasei supports the UN's Global Compact and its ten universal principles.

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Under the holding company configuration, the Asahi Kasei Group consists of nine core operating companies and Asahi Kasei Corp., which holds ownership of the core operating companies.

The nine core operating companies enjoy broad independence and autonomy to swiftly adapt and respond to changes in the operating environment. The holding company is focused on strategic planning & analysis, administration of resources, oversight of management execution, and development of new businesses which extend beyond the scope of any single operating segment.



Operating segments			
Chemicals	Chemicals and derivative product Ammonia, nitric acid, caustic soda, a (MMA), Suntec™ polyethylene (PE), s		
	Polymer products Stylac [™] -AS styrene-acrylonitrile, Sty polyacetal, Xyron [™] modified polyphe Wrap [™] cling film, Ziploc [™] storage b		
	Specialty products Coating materials, styrene-butadiene Microza™ UF and MF membranes ar systems.		
Homes	Hebel Haus™ houses, Hebel Maison residential land development, home		
Health Care	Elcitonin™, Bredinin™, Flivas™, Tole diagnostic enzymes and reagents, A columns, Planova™ virus removal fil		
Fibers	Roica™ elastic polyurethane filamer nonwovens, Bemberg™ cupro cellul		
Electronics	Hall elements, LSIs, Hipore™ microp optical fiber, light-diffusion panels, A printing plate-making systems, epox Sunfort™ dry film photoresist, glass		
Construction Materials	Hebel™ autoclaved aerated concrete foundation systems, Neoma™ foam		
Services, Engineering & Others	Plant engineering, environmental en services.		

TM: Trademark or registered trademark of Asahi Kasei Corporation, affiliated companies, or third parties granting rights to Asahi Kasei Corporation or affiliated companies.

acrylonitrile (AN), styrene, adipic acid, methyl methacrylate synthetic rubber and elastomer.

tylac[™]-ABS acrylonitrile-butadiene-styrene, Tenac[™] nenylene ether (mPPE), Leona[™] polyamide 66 polymer, Saran bags, plastic film, sheet, and foam.

ne latex, Ceolus™ microcrystalline cellulose, explosives, and systems, ion-exchange membranes and electrolysis

 $\mathbf{1}^{\text{TM}}$ apartments, condominiums, remodeling, real estate, financing.

edomin™, Recomodulin™, and other pharmaceuticals, APS™ artificial kidneys, Cellsorba™ leukocyte adsorption Iters, Sepacell™ leukocyte reduction filters, contact lenses.

nt, Eltas™ spunbond, Lamous™ artificial suede and other Ilosic fiber, Leona™ nylon 66 filament.

pporous membrane, photomask pellicles, Luminous[™] plastic APR[™] photosensitive resin, AFP[™] photosensitive plates, xy resin, Pimel[™] photosensitive polyimide precursor, s fabric.

te (AAC) panels, steel-frame structural components, piles and ninsulation panels.

gineering, personnel staffing and placement, think tank



Asahi Kasei products and technologies in everyday life

History of Asahi Kasei products contributing to human life and human livelihood

The corporate philosophy adopted at our founding in 1931 was supporting the advancement of general living standards with low-price, large-volume supply of high-quality materials for daily necessities. The initial business portfolio centered on manmade fibers and basic chemicals was expanded over the decades to include petrochemicals, housing and construction materials, and electronics and









Consolidated sales and income, by fiscal year



Growth Action - 2010 is our strategic business plan for fiscal 2006-2010. Although the operating climate has seen a drastic transformation since the autumn of 2008, we are continuing to expand global businesses and create new businesses utilizing our competencies in wide-ranging technologies, multifaceted business models and access to diverse markets, while enhancing domestic businesses with additional services and strengthening stable-growth, stable-earnings businesses which form the solid base for growth. We believe this will not only enable us

to achieve greater corporate value, but also serve to fulfill our commitment to contributing to sustainable



Director, Vice-Presidential Executive Officer Strategy, Accounting & Finance, Internal Control Asahi Kasei Corp.







Geographical information

We have 23 major production locations throughout Japan, including Nobeoka, Miyazaki Prefecture, the place of our historic roots; Mizushima, Kurashiki, Okayama Prefecture; Fuji, Shizuoka Prefecture; and Kawasaki, Kanagawa Prefecture. Overseas sales were ¥394.0 billion, 25% of total consolidated net sales for fiscal 2008.



Homes

7.0

Asahi Kasei America, Inc. Asahikasei Plastics (America) Inc. Asahi Kasei Plastics North America, Inc. Sun Plastech Inc. Asahi Kasei Medical America Inc. Asahi Kasei TechniKrom, Inc. Asahi Kasei Spandex America Inc.

Consolidated subsidiaries (as of March 31, 2009)

Employees by region (as of March 31, 2009)

Japan	75
Other Asia	14
Europe	7
United States	7
Total	103

Homes

2.5 (4%)



HighLight

Life-cycle CO₂ emissions reduced by 7.2 million tons/year in three product families

Products and technologies of the Asahi Kasei Group used in production processes of caustic soda, water for injection, colloidal silica, and polycarbonate, enable an annual reduction of CO_2 emissions of approximately 7.2 million tons, as quantified by Life Cycle Assessment, when compared with the CO_2 emissions generated with the conventional production processes.

This reduction is equivalent to the annual CO₂ emissions from some 1.34 million households in Japan (average 5.35 tons/year per household^{*}).

*According to *The GHGs Emissions Data of Japan (1990-2007)* by the Greenhouse Gas Inventory Office of Japan.



There are three production processes which are generally employed in the production of caustic soda: The membrane process, the diaphragm process, and the mercury process.

Asahi Kasei Chemicals produces ion-exchange membranes for production of caustic soda by the membrane process.

Among those processes, the ionexchange membrane process features the highest energy-efficiency and lowest power consumption, thus reducing the CO₂ emissions generated for production of the required electricity.



Ion-exchange membrane

Production of water for injection conventionally requires distillation, and production of colloidal silica conventionally requires concentration of silica sol by evaporation. Each of these processes requires a large amount of energy.

Microfiltration using Microza[™] modules from Asahi Kasei Chemicals enables water for injection to be produced without distillation and colloidal silica to be produced without evaporation.

As the process of water circulation and filtration using Microza[™] requires much less energy than distillation and evaporation, generation of CO₂ is reduced.



Microza[™] microfiltration membrane

Asahi Kasei's non-phosgene process Asahi Kasei Chemicals has developed a phosgene-free polycarbonate production process which uses CO₂ as a starting material, and is licensing the process to polycarbonate producers around the world.

CO₂ reduction

equivalent to emission

from some

1.34 million households

By using CO₂ as a starting material, and by eliminating the need to use phosgene and caustic soda, whose production is energy-intensive, the non-phosgene process results in lower CO₂ release than the conventional processes.



CDs made of polycarbonate

4.3 1 -28

CSR framework for advancement



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CSR Fundamentals

The initiative for CSR is structured around our four CSR Fundamentals: Compliance, Respect for Employee Individuality, Responsible Care, and Corporate Citizenship, informed by an understanding of the effects of our operations on the global environment and our stakeholders around the world.

Structure and organization for CSR

The CSR Council was formed in April 2005, chaired by the holding company President. The council serves to formulate policy, to guide the effort for CSR throughout the Asahi Kasei Group, and to monitor performance of the six committees under its authority, including the Corporate Ethics Committee to ensure regulatory compliance and the Responsible Care Committee to guide efforts for environment, health, and safety.



The CSR Council

Organizational framework for CSR





Our operations have long had a foundation in CSR-related initiatives, ranging from reducing greenhouse gas emissions, strict legal compliance, and community fellowship guided by "education and growth of the next generation" as a Basic Framework. The CSR Council, established in April 2005, is implementing a comprehensive and strategic approach to CSR, heightening execution with timely disclosure both internally and externally, for a stronger relationship of trust with our stakeholders.

Notable CSR actions, results, and plans

		Notable actions and results in FY 2008	Plans for FY 2009	
General, compliance ▶P15		 Preparation of New Influenza Response Manual Stockpiling face masks, etc. at Tokyo head office Operation of Compliance Hotline Response to outbreak of New Influenza (since May 2009) 	 Operation of internal control system Revision of procedures to respond to a major earthquake in the Kanto area 	
Respect for employee individuality ▶P54 Responsible care ▶P18		 Adoption of new remuneration system for managers Discussions on appropriate working hours by management and labor union representatives; raising awareness through a dedicated intranet website Expanded application of unused paid days off to care for family members Utilization of parental leave by 236 male and 159 female employees Preparation of handbook for management of work, and child-rearing Preparation of brochure of essays encouraging career development Open Office Day held in Tokyo for children of employees to visit the workplace and take part in science experiments 	 Holding seminars for managers Promotion of balance between work and private life Holding forums to discuss different lifestyles and workstyles Enhancement and advancement of education and development of the next generation; supporting balance between work and family life Holding Open Office Day in Tokyo 	
		▶See p. 20	▶See p. 20	
Corporate citizenship ►P46	Information disclosure	 Meetings with analysts and institutional investors with cumulative attendance of 1,466 Seminars for 2,188 individual investors Periodic meetings with community members and suppliers at each production site Publication of CSR report in Japanese and English Publication of Annual Report in Japanese and English 	Sustaining and enhancing of communication with stakeholders	
	Community fellowship	 Our engineers performed guest lectures at middle schools for 1,016 students Internships for college/graduate students Masato Uchishiba of our judo team won the men's 66 kg gold medal at the Beijing Olympics Sponsorship of Golden Games in Nobeoka track competition Encouraging employees to reduce CO₂ emissions at home Participation in tree-planting project promoted by Miyazaki Prefecture 	 Enhancement of energy conservation at office sites Science laboratories and guest lectures at schools in accordance with the Basic Framework "Education and development of the next generation" 	

Yuji Mizuno Secretariat, CSR Council Director, Lead Executive Officer Asahi Kasei Corp.

Compliance

The ongoing trust of people throughout the world is earned by compliance with law, social norms, and internal corporate regulations, by respect for local culture and customs, and for human rights, and by conduct based on high ethical values.

Corporate Ethics – Basic Policy and Code of Conduct

Our Corporate Ethics – Basic Policy and Code of Conduct is the standard and guide for ethical conduct throughout the day-to-day work of each and every member of the Asahi Kasei Group.

It has been translated into English and Chinese, and it or an equivalent standard applies to all majority-held subsidiaries the world over.

Corporate Ethics – Basic Policy

- Creating value, contributing to society
 Caring for environment, health, and safety
 Honoring law and norms of society
 Excluding subversive elements
 Respecting the individual
 Ensuring transparency
 Respecting information and intellectual property
 Practicing corporate ethics

Compliance monitoring by the Corporate Ethics Committee

Monitoring of compliance and oversight of education and training for compliance throughout the Asahi Kasei Group are performed by the Corporate Ethics Committee, which was formed in July 1998. Where shortcomings are discovered, the committee formulates and implements measures for improvement.

At its meeting in August 2008, the committee discussed the training programs implemented at each group company, measures for prevention of sexualharassment, environmental countermeasures, the state of compliance with laws and regulations including personal information protection law, and operation of the Compliance Hotline.

Compliance Hotline

The Asahi Kasei Group began employing a Compliance Hotline in April 2005 to ensure that personnel have secure and trusted recourse to report any possible ethical lapses which may be encountered or observed. Reports can be made through the corporate intranet or by post, in the name of the reporting party or anonymously. Structures are in place to ensure that the reporting party incurs no disfavor or disadvantage as a result of having made a report.

Compliance Hotline Flow

Example: Anonymous intranet report, violation confirmed.



Prevention of antimonopoly violation by the Market Compliance Committee

The Market Compliance Committee, which was formed in 1976, oversees compliance with antimonopoly law. To ensure against any violation of antimonopoly law such as participation in a price cartel, all across-the-board price increases require the approval of the committee before they can be implemented. The committee met thirty-seven times in fiscal 2008, reviewing ninety-three cases.

Protection of personal information

Asahi Kasei is committed to the proper handling and use of personal information, in accordance with our basic policy.

Education and training for all employees, including the distribution of an information security handbook which covers issues related to personal information protection, is monitored by the Corporate Ethics Committee.

Risk management

Risk Management Committee

The Risk Management Committee, with the Executive for Corporate Strategy serving as chair, issued a New Influenza Response Manual on October 1, 2008, as a guideline for measures to be implemented throughout the Asahi Kasei Group in response to an outbreak of New Influenza.

After infection with New Influenza in Mexico was confirmed in April 2009, we established a Group Emergency Response Headquarters in accordance with this manual following Alert Phase declarations by the WHO and Japanese Ministry of Health, Labor and Welfare. Action Plans and Infection Prevention Measures (including wearing face masks in certain circumstances) were implemented among our personnel both in Japan and overseas.

When rioting erupted in Bangkok, Thailand, and terrorist attacks occurred in India, the committee

Corporate Risk Management

Corporate Risk Management works with the various divisions and departments to guide the proper response to any major accidents, incidents, or problems which cause significant damage to Asahi Kasei Group operations or which may foreseeably cause Asahi Kasei Group operations to have adverse effects on the general public.





Information Security Handbook



Stockpiling face masks for use as an infection prevention measure

confirmed the safety and well-being of personnel stationed in or traveling on business to those places, and imposed restrictions on overseas business trips.

In fiscal 2008, Corporate Risk Management provided guidance to personnel traveling abroad on business or stationed abroad.

In relation to the occurrence of New Influenza in Mexico in April 2009, Corporate Risk Management provided direction and guidance to employees in its function of secretariat to the Risk Management Committee. **Responsible Care**

Corporate governance

The Asahi Kasei Group constantly endeavors to heighten fast-moving and transparent management as essential for maximum corporate value and greater earnings.

The effort for enriched and enhanced corporate governance is ongoing, building on the October 2003 transformation to a holding company configuration with oversight functions which established a management framework with clear delineation of executive authority and responsibility.



Board of Directors

Oversees group management. Deliberates and decides on basic group policy and strategy, and on substantive proposals by the Strategic Management Council. Meets once or twice per month.

Group Advisory Committee

The management advisory body to the holding company Board of Directors. Composed of the Chairman and the President of the holding company and outside advisors. Meets twice per year.

Strategic Management Council

Deliberates and decides on substantive matters relating to the operation of the holding company and of the group. Meets twice per month.

CSR Council

Enhances business operations in concert with environment and society. Meets once to three times per year.

Board of Corporate Auditors

Corporate Auditors exchange views, deliberate, and decide on substantive matters related to auditing. Meets at least once per quarter.

Responsible Care a Environmental prote Operational safety Workplace safety an Health maintenance Product safety Managing chemical Expenditure for env

Responsible Care



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Responsible Care

Responsible Care (RC) represents the commitment and initiative to secure and improve safety and environmental protection at every step of the product life-cycle through the individual determination and responsibility of each firm producing and handling chemical products, together with measures to gain greater public trust through communication and dialog.

RC was conceived in Canada in 1985, and in 1995 the chemical industry in Japan began implementing RC with the establishment of the Japan Responsible Care Council (JRCC). Asahi Kasei was among the founding members of the JRCC, and played a leading role in the expansion and development of RC in Japan.

The program of RC at the Asahi Kasei Group, comprising measures for environmental protection, product safety, operational safety, workplace safety, hygiene, and health, and community outreach, is not limited to chemicalsrelated operations but includes operations in all fields, including housing, healthcare, fibers, electronics, and construction materials.

Responsible Care at the Asahi Kasei Group



The spirit of RC is awareness, autonomy, responsibility, and open disclosure that goes beyond mere compliance with law and regulations, in all environmental, health, and safety related matters throughout operations centered on production. In fiscal 2008 training, education, and a wide range of RC efforts were advanced at all organizational levels. The objectives we held and the results we achieved are shown on the facing page. While our overall achievements were generally good, there are still some areas where we can do better. We are redoubling our efforts to heighten results in those areas, in accordance with our commitment to prevent accidents and disasters, maintain product safety, and promote employee health, with the complete achievement of all RC goals in fiscal 2009.



Taketsugu Fujiwara Director, Vice-Presidential Executive Officer Executive for RC Asahi Kasei Corp.

Asahi Kasei Group Responsible Care Principles

Throughout the product life-cycle from R&D to disposal, utmost consideration is given to environmental preservation, product safety, operational safety, and workplace hygiene and health as preeminent management tasks in all operations worldwide.

- Environmental preservation is achieved by ameliorating the environmental burden of operations while giving full consideration to the environment in the development of new technologies and products.
- Product safety is ensured by evaluating the safety of products and providing safety information.
- The safety of personnel and members of the community is secured through endeavors to maintain stable operation and improve technologies for safety and disaster prevention.
- · Workplace accidents are prevented through improvements to the workplace environment and plant modifications to achieve inherent safety.
- · Maintenance and promotion of employee health is supported by efforts to achieve a comfortable workplace environment.

In addition to maintaining legal compliance, continuous improvement is pursued through attainment of self-imposed targets based on results of risk assessment. Public understanding and trust is gained through proactive communication and information disclosure.

June 4, 2002

	EY 2008 BC Objectives	FY 2008 summary results	Attainment	FY 2009 BC Objectives	Long-term goals	
General	Enhance RC compliance	Checklist of regulations related to RC revised (80 Jaws and ordinances)	Satisfactory	Enhance RC compliance Advance RC education and	 Enhance RC compliance Advance RC education and training Enhance RC at affiliates 	
	Advance RC education and training	RC education for Safety & Environment Managers	Complete	training • Enhance RC at affiliates		
	• Extend RC to more affiliates	 RC advanced both in Japan and overseas operations of each core operating company 	Satisfactory	 Enhance dialog with the public 		
	 Enhance dialog with the public 	 RC reports published at 6 plant complex sites and 5 independent plants and; dialog enhanced through public forums, plant tours, and school visits by engineers Participated in dialog with local community in Chiba, organized by JRCC 	Complete			
Environmental	 Avoid all polluting accidents 	 No polluting accidents occurred 	Complete	 Avoid all polluting accidents 	 Avoid all accidents and 	
protection ► P23	 Reduce final disposal volume of industrial waste by 75% from FY 2000 level 	 Approximately 77% reduction achieved 	Complete	 Reduce final disposal volume of industrial waste by 85% from FY 2000 level Cuttalling grouphouse doc 	 Reduce final disposal volume of industrial waste volume To an EV 2000 	
	Curtailing greenhouse gas emissions: ■ Reduce unit energy consumption by ≥1% ■ Maintain average greenhouse gas emissions 50% lower than in baseline year ● Monitor and reduce CO ₂ emissions from product shipment	 Target for unit energy consumption not achieved 50% reduction of greenhouse gas emissions maintained CO₂ emissions from product shipment reduced by 8% 	Satisfactory	 Curtaining greenhouse gas emissions: -Reduce unit energy consumption by 1% -Maintain greenhouse gas emissions 50% lower than in baseline year -Monitor energy use in administrative offices 	by 90% from FY 2000 level by FY 2010 Maintain average greenhouse gas emissions from FY 2008 to FY 2012 at 50% lower than in baseline year Reduce chemical substance emission	
	Reduction of chemical release: Reduce emission of PRTR- specified substances and VOCs Prevent air and water pollution	 Release of PRTR-specified substances reduced by 11% Emission of VOCs on par with previous year Emissions maintained within control limits 	Complete	At employees' homes Monitor and reduce CO2 emissions from product shipment Reduction of chemical release: - Reduce emission of PRTR-	(quantitative monitoring and setting target)	
	 Advance CSR Procurement 	 CSR Procurement advanced by Corporate Procurement & Logistics in addition to Green Procurement 	Complete	specified substances and VOCs - Prevent air and water pollution • Advance CSR Procurement		
Operational	Avoid all industrial accidents	 No industrial accidents occurred 	Complete	Avoid all industrial accidents	Avoid all industrial accidents Control changes to equipment and operating conditions	
safety ►P31	 Control changes to equipment and operating conditions 	 Thorough application of Change Control 	Satisfactory	 Control changes to equipment and operating conditions 		
	Enhance risk assessment	 Risk assessment advanced 	Satisfactory	 Enhance risk assessment Monitor for fire, explosion 		
	 Monitor for fire, explosion, and leak hazards; implement remediation 	 Hazards mitigation advanced 	Satisfactory	and leak hazards; implement remediation • Enhance emergency response	 Monitor for fire, explosion, and leak hazards; implement remediation Enhance emergency response systems Fully utilize systematic maintenance for accident 	
	 Fully utilize systematic maintenance system for accident prevention 	 Application advanced 	Complete	systems • Monitor for items in need of replacement and uninspected		
	Enhance emergency response systems	 Improvements applied, including in training and drills 	Complete	items; implement remediation	maintenance for accident prevention	
	 Monitor for items in need of replacement and uninspected items; implement remediation 	 Monitoring and inspection performed 	Satisfactory			
Workplace safety and hygiene P35	 Avoid all workplace injuries Achieve frequency rate of 0.1 or less Achieve severity rate of 0.005 or lace 	 Seven lost-workday injuries; frequency rate¹ of 0.16, severity rate² of 0.006 	Satisfactory	 Avoid all workplace injuries Achieve frequency rate of 0.1 or less Achieve severity rate of 0.005 or locs 	 Avoid all workplace injuries Achieve frequency rate of 0.1 or less Achieve severity rate of 	
	Thoroughly comply with safe operation standards	 Compliance monitoring system applied at nearly all plants 	Complete	 Thoroughly comply with safe operation standards 	 0.005 or less Thoroughly comply with 	
	Enhance utilization of OHSMS	Utilization of OHSMS enhanced	Complete	Thorough compliance with	safe operation standards	
	 Follow up on asbestos-related measures 	 Continuing follow-up for retirees in each region Replacement of gaskets containing asbestos 	Complete	 hazard prediction, etc. Enhance utilization of OHSMS Follow up on asbestos-related measures Enhance safety management 	 Heighten OHSMS performance Heighten safety performance of firms contracted to work within plant grounds 	
	 Enhance safety management guidance for firms contracted to work within plant grounds 	 Compliance enhanced 	Complete	guidance for firms contracted to work within plant grounds		
Health maintenance P39	 Reduce proportion of employees for whom health warning signs are found 	 No significant change 	Satisfactory	Reduce proportion of employees for whom health warning signs are found	 Reduce proportion of employees for whom health warning signs are 	
	 Reduce number of employees on extended leave of absence for emotional convalescence 	 Emotional care education and improvements of workplace environment performed, but the number of employees on leave of absence remained unchanged 	Satisfactory	 Reduce number of employees on extended leave of absence for emotional convalescence 	round • Reduce number of employees on extended leave of absence for emotional convalescence	
Product safety P41	 Avoid serious product safety incidents 	 No product safety incidents 	Complete	 Avoid serious product safety incidents 	 No serious product safety incidents 	

Number of accidental deaths and injuries resulting in the loss of one or more workdays, per million man-hours worked.

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Lost workdays, severity-weighted, per thousand man-hours worked.



RC Management System

The efficiency and effectiveness of Asahi Kasei Group RC is maintained in accordance with its RC Management Guidelines and other internal standards, with the President of Asahi Kasei serving as chair of our RC Committee. As shown in the following diagram, continuous reevaluation and improvement is systematically pursued with "plan-do-check-act" (PDCA) cycles for the Asahi Kasei Group as a whole, within each core operating company and Region¹, and within individual plants and facilities.

PDCA flow for RC

Certified compliance with internationally standardized management systems is obtained for the RC Management System of the Asahi Kasei Group. ISO 14001 environmental management system certification is obtained for environmental protection, ISO 9001 quality management system certification is obtained for product safety, and an Occupational Health & Safety Management System (OHSMS) is adopted for workplace safety, hygiene, and health.



A site or group of sites consisting of several plants and facilities of various core operating companies. Each Region General Manager is responsible for

The RC Committee is chaired by the President of the holding company, with Presidents of the core operating companies, the New Business Development General Manager, and General Managers of the Nobeoka, Moriyama, and Fuji Regions serving as members. The RC Committee meets once each

CSR Report, Local RC Reports



RC Committee meeting

year.



RC Audit at the Moriyama Region (Shiga)

RC education and training

Our program for RC education and training was revised to further heighten the effectiveness of our RC initiative. In fiscal 2007, a new textbook was produced that provides a general overview of RC, covers environmental protection and employee health, describes the fundamentals and principles of operational safety and workplace safety, and includes a large number of actual examples to learn from. In fiscal 2008, a course using this textbook was held for Production Managers, and such courses will be held for EHS personnel and candidates for the positions of Production Manager and EHS Manager over the coming years.

RC Symposiums

Every year, RC Symposiums are held at the Nobeoka, Moriyama, and Fuji Regions, and by core operating companies, with awards presented to plants with outstanding safety performance records. In FY 2008, RC Symposiums were held by three core operating companies. To share information and maintain the vitality of the initiative, RC results are reported, seminars are held, and Safety Awards are presented.

the unified implementation of RC in the respective Region.





RC training session



Nobeoka RC Symposium

²¹ Asahi Kasei Group CSR Report 2009

Environmental protection

FY 2008 RC Objectives

- Avoid all environmental pollution from accidents
- Reduce final disposal volume of industrial waste by 75% from fiscal 2000 level
- Reduce unit energy consumption by ≥1%
- Maintain greenhouse gas emissions 50% lower than in baseline year
- Monitor and reduce CO₂ emissions from product shipment
- Reduce emission of PRTR-specified substances and VOCs
- Prevent air and water pollution
- Advance CSR Procurement

FY 2008 summary results

- No polluting accidents occurred
- Approximately 77% reduction of industrial waste from fiscal 2000 level achieved
- Unit energy consumption increased by 5% from fiscal 2007 level
- Greenhouse gas emissions maintained 50% lower than in baseline year
- CO2 emissions from product shipment reduced
- Release of PRTR-specified substances reduced by 11% from fiscal 2007 level
- Emission of VOCs on par with previous year
- Chemical emissions maintained within control limits
- CSR Procurement advanced by Corporate Procurement
- & Logistics in addition to Green Procurement

Throughout the Asahi Kasei Group we strive to alleviate the environmental impact of our activities ranging from procurement and use of raw materials to disposal. Our environmental impact point (EIP) score and our rate of ecoefficiency using the JEPIX¹ methodology are shown in the graph below. With improvements by reducing emissions of greenhouse gases, ozone-depleting substances, and air and water polluting substances, and reducing the volume of industrial waste for landfill, our rate of efficiency in fiscal 2008 was raised to some three times that in fiscal 2000. While our EIP score for fiscal 2008 was on par with the previous year, our rate of ecoefficiency declined due to lower sales.

Main environmental aspects, FY 2008



Curtailing greenhouse gas emissions

Asahi Kasei has played a leading role in the preparation and institution of the targets of the Japan Chemical Industry Association (JCIA) and the Japan Business Federation (Nippon Keidanren) for reduction of greenhouse gas¹ emissions. We promote emission reductions in the following four areas.

- 1. Curtailment of emissions from power generation.
- 2. Curtailment of emissions of greenhouse gases from production processes.
- 3. Phase-out of greenhouse gases as process materials.
- 4. Enabling life-cycle emissions reduction through our products and technologies.

Although unit energy consumption² in fiscal 2008 increased by 5% from the previous year, we have achieved an average annual reduction of approximately 1% over the past five years.

Our greenhouse gas emissions in fiscal 2008 were a 5.11 million tons CO₂ equivalent, as we continued



14



Note: FY 1990 baseline for CO2, $N_2O,$ and CH4; FY 1995 baseline for HFCs, PFCs, and SF_6.

¹ Japan Environmental Policy Index, developed by the Japan Science and Technology Agency and the Sustainable Management Forum of Japan. Environmental performance data are converted to an environmental impact point (EIP) scale and aggregated to determine total environmental impact. Eccoefficiency is determined by dividing an economic indicator, in our case consolidated net sales, by total EIP.

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¹ Carbon dioxide (CO₂), nitrous oxide (N₂O), methane (CH₄), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), and sulfur hexafluoride (SF₆). ² In terms of kiloliters crude oil equivalent per tons product output, as converted to benchmark product in accordance with Japan's Act on the Rational

Use of Energy.

³ Using Ministry of the Environment standard of 555 g CO₂/kWh.

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to maintain our achievement of a reduction of over 50% from the baseline. Notable examples of measures which contribute to this reduction include thermal decomposition of nitrous oxide (N_2O) byproduct from adipic acid production, resulting in an annual reduction of roughly 6 million tons CO_2 equivalent, and substitution of foaming agent used at the Suzuka Plant, resulting in an annual reduction of some 180 thousand tons CO_2 equivalent.

We have also begun utilizing wood biomass fuel for power generation in Nobeoka, Miyazaki, with a phased expansion of application in progress, and are participating in a domestic emissions trading trial that began in December 2008.

Life Cycle Assessment has determined that just three of our product families combine to enable annual CO_2 emissions reduction amounting to 7.2 million tons (see p. 11). With these and other products and technologies, we enable a large contribution to emissions reduction in addition to the reductions achieved in our own operations.

Renewable energy

The Asahi Kasei Group has seven hydroelectric power generation plants which meet 14% of our electricity needs. Generation of the equivalent amount of power at thermoelectric plants would result in approximately 180,000 tons of $\rm CO_2$ emissions annually.³

Electricity sources, FY 2008



Alleviating the environmental effects of physical distribution

Product shipments for Asahi Kasei Group operations in Japan amounted to some 1.2 billion tonkilometers in fiscal 2008, generating approximately 90 thousand tons of CO₂ emissions - an 8% reduction from fiscal 2007. In cooperation with the transport firms contracted for shipment, a wide range of measures are employed to reduce energy consumption and moderate the environmental effects of physical distribution.

have been awarded Eco-Rail Mark certification in recognition of their preferential shipment of products by rail, an ecological mode of transport which results in one-eighth the CO₂ emissions of truck transport for a given weight and distance.

Both Asahi Kasei Chemicals and Asahi Kasei Fibers

Measures to alleviate environmental effects of physical distribution

Improving unit energy consumption in shipment	 Increasing shipment lot sizes Transport mode changeover to roll-on/roll-off ships, ferries, and rail Mixed loading of materials for home construction
Reduction of energy consumption by shortening shipment distances	 Product swaps with other producers Repositioning of stock points for optimal distribution Sharing of pallets with other producers to shorten empty pallet return distances
Reduction of energy consumption in storage	Direct shipment to usersDirect reloading from large trucks to smaller trucks, without temporary warehousing
Use of returnable packaging to reduce material waste	Shipment of resins in flexible containers or bulkUse of intermodal containers, owned by Asahi Kasei and by shippers
Promotion of energy conservation by firms contracted for physical distribution through physical distribution safety conferences and inspections	 Compliance with environmental laws and regulations Advancement of ISO certification Promotion of energy-efficient driving practices Conversion to energy-efficient transportation modes Promotion of efficient loading

Company-owned vehicles

The phased transition to low-pollution vehicles for use in marketing and within plant grounds continues to advance. In fiscal 2008, some 74% of company-owned vehicles were low-pollution vehicles, up from some 71% in the previous year.

Industrial Waste

The Asahi Kasei Group is working toward zero emission¹ of industrial waste through the "3-Rs" of reduction, reuse, and recycling. In fiscal 2008 the volume of industrial waste transferred off-site for disposal was 76% lower than in fiscal 2000, achieving our target of a 75% reduction, through increased on-site waste separation and recycling.

Where we consign the off-site treatment of industrial waste, records are kept in waste disposal manifests, and the consigned firms and disposal sites are periodically inspected to ensure that proper disposal is performed in accordance with sound systems of control.

In one notable example of recycling, Asahi Kasei Construction Materials has received the Environment Minister's certification for "widearea recycling," enabling the recycling of waste from autoclaved aerated concrete (AAC) panels from different construction sites without the need to obtain separate waste transport permits.

Off-site final disposal waste volume



Note: Not including waste generated from non-recurring events such as dismantling closed plants or waste generated from dismantling old homes when constructing new homes sold by Asahi Kasei Homes.

Flow of industrial waste, FY 2008





Recycle flow for trimmings of Hebel[™] AAC panels

Certified plants of Asahi Kasei Construction Materials



Off-site final disposal waste by category, FY 2008



Waste reduction in housing operations

Industrial waste generated from housing operations includes leftover materials, packing materials, and trimmings from new construction, and waste generated from the dismantling of old homes to be replaced. In each case, Asahi Kasei Homes has long worked to reduce the amount of waste for final disposal, both by curtailing the amount of waste generation and by increasing the amount of waste recycled.

The company has received the Environment Minister's certification for "wide-area recycling" and established a recycling system using its own recycling center to enable all industrial waste generated in new construction to be recycled. Ongoing efforts include the reduction of on-site waste generation by precutting materials at the factory and the employment of returnable packing materials in cooperation with suppliers of fixtures and building materials in a system utilizing RFID tags for packing material tracking.

To reduce waste disposal, the sorting of waste

Polychlorinated biphenyls (PCBs)

Disused condensers, transformers, and fluorescent lamp ballasts which contain PCBs are emplaced in stainless steel vessels, recorded in a ledger, and stored under strict control.

These are scheduled to be disposed of by July 2016 through consignment to Japan Environmental

to facilitate recyclability is vital, and a policy of thorough waste sorting has been instilled among personnel and contracted firms involved. In fiscal 2008, the volume of waste for final disposal from construction of new homes and dismantling of old homes decreased by some 14%.

Final disposal of industrial waste generated at construction sites



Safety Corp. (JESCO) facilities equipped to render them harmless. Of the 781 condensers and transformers that we registered with JESCO, three condensers were disposed of in fiscal 2008.

Reduction of hazardous chemical release

The Asahi Kasei Group monitors the release and transfer of PRTR1-specified substances defined by the PRTR Law and substances designated for PRTR by the Japan Chemical Industry Association (JCIA). Priority for reduction is based on degree of hazardousness and amount of release. As shown in the graph below, release of PRTR-specified substances was reduced by 11% from the fiscal 2007 level.

Emission of VOCs² in fiscal 2008 was on par with the previous year, but 63% lower than in the baseline year of fiscal 2000. Modifications to plant and equipment which will enable further reduction are planned.

Preventing air pollution

The Asahi Kasei Group undertakes a number of measures to curtail emissions of sulfur oxides (SOx³), nitrogen oxides (NOx⁴), and soot and dust⁵. While emissions are consistently maintained well below regulatory limits, as shown below, we also



Note: At some sites, regulation by total pollutant amount applies for some pollutants in addition to concentration limits. Permissible levels shown are the sums of gross emission limits where they apply and concentration limits times amount of emitted gas where they do not. Permissible levels therefore fluctuate from year to year with fluctuations in production volumes.

Pollutant release and transfer register. Under the PRTR Law, releases to the environment and off-site transfers of specific hazardous chemical substances must be monitored and recorded for each production facility and operating site. Results are reported to the government, which publishes aggregate results. Volatile organic compound. Although the term generally applies to any organic compound which is in gaseous state at the time of release, regulations for the control of their release exclude methane and some fluorocarbons which do not form oxidants.

- dioxide (SO2) is most common, but some sulfur trioxide (SO3) also forms. The term SOx is inclusive of both of these.
- term NOx is inclusive of both nitric oxide (NO) and nitrogen dioxide (NO2).
- Soot and dust are fine particles formed in the combustion of fuel and other materials

Prevention of polluting accidents¹

The Asahi Kasei Group continues to increase the number of plants with ISO 14001 certification, evaluates the environmental risks that may lead to polluting accidents, and implements measures to ameliorate such risks and measures to prevent such accidents. No polluting accident occurred in fiscal 2008.

The Asahi Kasei Group classifies as a "polluting accident" any incident of atmospheric emission, effluent water guality, groundwater contamination, or soil contamination in violation of regulatory limits, and any case of illegal waste disposal, etc. which affects a local community.





have more stringent emissions standards as set forth in accords with local authorities and our own voluntary targets.

Sulfur oxides are formed when crude oil, fuel oil, or coal containing sulfur are used as fuel, or when industrial wastes containing sulfur are incinerated. Sulfur

Nitrogen oxides are formed in nature and during combustion at thermal power plants, factory boilers, internal combustion engines, and incinerators. The

Preventing water pollution

Measures implemented throughout the Asahi Kasei Group have resulted in a significant reduction in the amount of pollutants in effluent water. As shown below, COD¹ of effluent has been maintained well below permissible levels at all sites in terms of both COD concentrations and total COD.



Soil and groundwater contamination

A range of measures including covering floors to ensure against soil and groundwater contamination are employed at plants where hazardous chemicals are handled. In the event that soil or groundwater contamination is discovered at one of our sites, we promptly act to ensure against effects on the surrounding area, report the matter to the local community, relevant authorities, and the media, and implement remediation in consultation with the authorities and independent specialists.

In fiscal 2008, soil contamination was discovered in the Shimura lot formerly used by Asahi Kasei Homes as a Laboratory and in the Takatsuki lot formerly used by Asahi Kasei Fibers for its R&D Laboratory for Applied Product. Contamination by lead compounds was found in the soil at the Shimuralot, and the contaminated soil was removed by excavation in accordance with instructions from governmental authorities. At the Takatsuki site, soil and groundwater contamination with tetrachloroethylene and related compounds, and on March 31, 2009, one portion of the lot was specified as a Designated Area under the Soil Contamination Countermeasures Act. A program for decontaminating the soil and groundwater has been formulated, and measures for remediation are being implemented in accordance with instructions from governmental authorities.

Stratospheric ozone layer-depleting substances

Stratospheric ozone layer-depleting substances used in the Asahi Kasei Group include freezer refrigerants and solvents. Refrigeration equipment is being replaced or modified with the best practical

CSR Procurement

CSR Procurement is implemented with purchasing priority for office supplies, feedstocks, materials, and services based on both environmental impact and evaluation of suppliers in matters of social responsibility. (See p. 50)

Biodiversity

We are advancing activities for preservation of biodiversity, as well as for extension of the amount of greenery and gardening space at our plant grounds and participation in a variety of treeplanting initiatives.

Measures to promote preservation of biodiversity include participation in a Miyazaki Prefecture reforestation program by planting trees for the Asahi Forest in Nobeoka, and the creation of a 10,000 m² biotope called the Asahi Woods of Life at the Asahi Kasei Group plant and laboratory complex in Fuji.



technology for operation without refrigerants specified as ozone-depleting, and ozone-depleting solvents are being replaced with substitutes which are not thus specified.



The third round of tree-planting for the Asahi Forest

¹ Chemical oxygen demand. An indicator of water pollution by organic substances, COD is expressed in terms of the amount of oxygen required by an oxidizer to chemically oxidize the organic substances contained in the water.

Operational safety



Our effort to prevent industrial accidents includes performing risk assessments of our facilities and continuous process review to ensure against fires, explosions, leaks, and breakdowns. We also have measures in place to ensure that a swift and appropriate response is taken to contain and minimize any damage in the event that an accident or natural disaster occurs.

Management of operational safety

Our ongoing, autonomous program to ensure operational safety includes safety assessments and hazards identification in accordance with a basic safety management policy, with specific plans implemented on both annual and multi-year cycles.

Operational safety management system at Asahi Kasei Chemicals



Pre-investment inspection system

Internal regulations require a pre-investment inspection to verify plant safety when there are plans to invest in new plant, plant expansion, or plant modification. Inspection and approval prior to trial operation provides an additional confirmation of plant safety before commercial operation begins.

A five-step safety assessment is performed as part of the pre-investment inspection. Ranks are assigned based on degree of hazard, with methods such as HAZOP¹ applied in the risk assessment of high-hazard facilities and methods such as "what if" analysis² applied for low-risk plants which are deemed to be vital.



Abbreviation of "hazard and operability studies," a method of identifying and dealing with potential problems in industrial processes by assuming deviations from design intentions. This highly exhaustive method is widely applied throughout the process industries. A method of identifying and dealing with potential problems based on "what if" questions. It is widely applied where a simplified method is appropriate.



System for inspection prior to capital investment



Safe, stable plant operation

Given our diverse range of operations, the Asahi Kasei Group has plants with a wide variety of different characteristics. No single approach to safety would be appropriate for all plants. We employ a systematic process to tailor the safety effort to each plant's specific requirements.

This includes the use of PDCA cycles to ensure that the appropriateness of the maintenance standards for each individual unit of equipment. To ensure that information and know-how is shared throughout the Asahi Kasei Group, we have a group-wide plant engineering conference with four specialist panels: Formulation of optimum systematic maintenance systems, establishment of standards and criteria, formulation of training systems for maintenance engineers, and sharing engineering information.

Preparation for emergency situations

A comprehensive set of internal regulations guides the proper response to any industrial accidents or natural disasters which occur. The smooth operation of the emergency response system ensures that personal safety is secured, that effects of the situation are prevented from spreading to surrounding areas, and that damage is held to a minimum, through close communication between the plants, regional management, and the head office.

Our operations located in industrial petrochemical districts have cooperative arrangements with nearby petrochemical manufacturers for mutual emergency assistance, and joint training

Training for operational safety

At our petrochemical sites in Mizushima and Kawasaki, the Asahi Operation Academy (AOA) serves as the training center to cultivate the skills necessary to operate petrochemical plants. Miniature plants and simulators are used at AOA

Physical Distribution Safety at Asahi Kasei Chemicals

Chemical products handled by Asahi Kasei Chemicals include highly hazardous substances that could cause significant environmental or health damage, and therefore require the utmost care in handling. The company works in close cooperation with logistics companies contracted for storage, loading, unloading, and transportation to ensure the safe delivery of such products. The effort includes physical distribution safety symposiums, safety liaison conferences, on-board ship safety assessments, and many other safety measures from day to day.

Systematic maintenance system





drills are performed regularly. Such drills confirm the effective operation of the systems of communication within the plant site and between the site and the head office, and the ability of on-site personnel to react swiftly with proper response measures.



Emergency response training

to provide hands-on experience with controls and instrumentation, for the technical skills and practical understanding of chemical engineering necessary for safe and reliable plant operation.

Workplace safety and hygiene

FY 2008 RC Objectives

- Achieve frequency rate¹ of 0.1 or less
- Achieve severity rate² of 0.005 or less
- Enhance utilization of OHSMS³ where it is implemented
- Thoroughly comply with safe operation standards Follow up on asbestos-related measures

• Frequency rate of 0.16 Severity rate of 0.006

- Utilization of OHSMS enhanced
- Compliance monitoring system applied at nearly all plants

FY 2008 summary results

Ongoing asbestos-related assistance for retirees, replacement of gaskets containing asbestos

The effort to prevent workplace accidents is integrated in a comprehensive OHSMS³ program that combines conventional safety initiatives such as tidiness/orderliness/cleanliness, reporting of nearaccidents and potential hazards, hazard prediction analysis, safety patrols, and case studies with risk assessments and a prevention-oriented plan-do-check-act system.

Integration of workplace safety initiatives



Approach to workplace safety

Identification of potential hazards

Effective prevention of workplace accidents requires the identification of all potential hazards in a workplace. In addition to conventional safety initiatives, it is important to consider safety from the perspective of what problems could conceivably arise in a wide variety of situations due to both possible unsafe physical conditions (hazardous working environment due to equipment, materials, noise, etc.) and possible unsafe actions of personnel.

Risk assessment

Priority for mitigating the potential workplace hazards thus identified is assigned based on a scoring system which combines a score for the severity of the impact of problems which could occur and the frequency with which such problems would be likely to occur.

Schematic image for prevention of workplace accidents



Mitigation of highest risks

Measures to achieve inherent safety by eliminating unsafe conditions (by eliminating dangerous procedures, automation, eliminating sources of problems, changeover to safe materials, etc.) and the application of safeguards are extremely effective in the effort to avoid risks. We focus on achieving inherent safety and applying safeguards to avoid risks associated with the use of machinery and equipment to prevent the "caught in or compressed or crushed" category of accident, one which can easily result in severe injury.

Inherent safety, safeguards

Measures to achieve inherent safety and the application of safeguards to avoid risks are generally considered to provide the greatest level of safety, as shown in the table at right. We incorporate such measures in the construction of new or replacement facilities, upon safety reviews of existing facilities, and to prevent the recurrence of accidents.

² Lost workdays, severity-weighted, per thousand man-hours worked.







Systems for safe operation

Operations for which the elimination of risks through equipment modification is impractical are classified as operations requiring special control. In such cases, risks are reduced through compliance with safe operating standards.* In addition to double-checking that proper procedures are followed, a range of creative measures are employed to ensure that safe operating standards are observed from day to day.

* Rather than individual rules for specific procedures, safe operating standards are a system of safety principles which define common safety practices that apply to categories of operation based on similarity of risk. For example, prevention of "caught in machinery" type injuries includes a rule not to touch exposed portions of machinery in operation.

	Safety measures		Degree of safety achieved	
1	Inherent safety		100%	
2	Safeguards		80%	
3	Control	Indications, warnings, etc.	20%	
4	method	Manuals, approval systems, etc.	20%	

Formulation of safety measures

Source: Japan Industrial Safety and Health Association, "Shokuba no Risk Assessment no Jissai" (Realities of Workplace Risk Assessment). 1999, p. 26

Number of accidental deaths and iniuries resulting in the loss of one or more workdays, per million man-hours worked

Occupational Health and Safety Management System. A standardized management system used to confirm that continuous improvement is being applied

to measures to minimize the risks of workplace injuries and to prevent the emergence of future risks.

Occurrence of workplace injuries

We did not achieve our targets for frequency rate and severity rate in fiscal 2008. Of the seven workplace injuries that occurred during the year, three occurred at production sites and four occurred at non-production sites (sales and administrative offices), indicating the need to heighten safety measures at non-production sites. The category of "caught in or compressed or crushed" accounted

No. of workplace injuries by event category,



Frequency rate



for 14% of injuries in fiscal 2008, somewhat lower than the 30% over the previous nine years. To prevent accidents in this category, which can easily result in severe injury, efforts to identify potential hazards and to mitigate the risks thereof are ongoing at production sites throughout the Asahi Kasei Group.



Severity rate



Occupational Health and Safety Management System (OHSMS)

In fiscal 2002, we began applying OHSMS in accordance with OHSAS 180011 standards. In fiscal 2008, OHSMS was implemented at 90% of all plants.

Maintaining workplace hygiene

Each autumn we hold a group-wide Workplace Hygiene Week, during which workplace environments are reviewed and plans for improvement are prepared.

- Environment Measurement Law.
- results reported each year to Japan's Office for Radiation Regulations.
- Records of noise and heat exposure data for each individual are maintained to enable exposure to be managed and minimized. We are advancing plant modification and reviewing work procedures to reduce exposure to noise and heat.

Asbestos

We have implemented a comprehensive response to health-related issues associated with occupational asbestos exposure.

Notable measures in fiscal 2008 included:

- Follow up on asbestos-related health checkups held in March 2006, including assistance for retirees who have had a finding for asbestos-related health effects to apply for government support for periodic medical examinations.
- asbestos.

We are aware of six former employees for whom the cause of death was determined to be mesothelioma, and three former employees who are being treated for mesothelioma, as of March 2009.



· Workplaces where potential health hazards are present are subject to regular monitoring under the Working

Where radioisotopes are present, radiation dose rates are maintained below regulatory limits, with measurement

• Implementation of tests to verify the performance of gasket and seal materials to replace those containing

Occupational Health and Safety Assessment Series, number 18001. A standard for certification of OHSMS.

Health maintenance

FY 2008 RC Objectives

- Reduce proportion of employees for whom health warning signs are found
- Reduce number of employees on extended leave of absence for emotional convalescence

FY 2008 summary results

- No significant change in proportion of employees for whom health warning signs are found
 Emotional care education and improvements of
- workplace environment performed, but the number of employees on leave of absence remained unchanged

In our effort for the promotion and maintenance of employee health, we provide both physical and emotional health checkups, and take steps to reduce the number of employees who have emotional distress or health warning signs.

Reducing health warning signs

In fiscal 2008, the proportion of our personnel for whom one or more health warning signs were found was largely unchanged from the previous year.

The ongoing effort to reduce the proportion of our personnel for whom health warning signs are found includes the use of our internet-based personal diet management system and the provision of guidance on exercise and health by specialist health management personnel at our various operating sites.

In addition, our employee health insurance association began providing specified health

guidance in fiscal 2008 in accordance with the Act on Assurance of Medical Care for Elderly People.

In fiscal 2008, specified health guidance was provided at portions of our operations in the Nobeoka and Mizushima areas, at our operations in Oita and Suzuka, and at the four plants of Asahi Kasei Construction Materials. In fiscal 2009 the provision of specified health guidance will be expanded to include a portion of our operations in Tokyo, to be followed by a successive expansion to other operating sites.

Emotional health and care

The maintenance of employees' emotional health and care is advanced in tandem with our physical health and fitness programs. The corporate Emotional Health Guideline provides for measures to improve the workplace environment together with four complementary approaches to care: By the individual employee, by line of authority, by industrial medical staff, and by specialists. The four approaches to care are summarized below.

To promote self-awareness and care, we began implementing the Japan Mental Health Inventory (JMI) survey in fiscal 1993. In fiscal 2001 we began expanding coverage include to all personnel, with the survey repeated on a rolling three-year cycle. In fiscal 2008 we entered the third cycle.

The results of the survey are also analyzed by workplace unit to help guide improvements in the workplace environment. The JMI survey was developed by the Mental Health Research Institute of the Japan Productivity Center for Socio-Economic Development, a non-profit organization advocating advanced industrial productivity. A provision for shortened working days is available for personnel returning from leave of absence for psychiatric convalescence as well as for any other injury or illness, enabling a gradual recovery of a full work load. Nearly all persons who used this provision have successfully returned to full-time work. Workplace improvements at various plant sites and office locations have been made through utilization of the JMI survey results.



Four approaches to emotional care

Self-care by individual employee

Prevention and alleviation of one's own stress

Care by line of authority

Consultation of the employee with the supervisor, improvement of the workplace environment

Care by industrial medical staff

Consultation with the individual or supervisor, support for improvement of the workplace environment

Care by specialists

Care by specialist institutions and specialist physicians

Product safety

FY 2008 RC Objectives Avoid serious product safety incidents FY 2008 summary results

No serious product safety incidents

To ensure the provision of products that the customer can use safely and reliably, we constantly strive to improve product safety and product quality, while maintaining consistent production control.

Prevention of product safety incidents

Consumer satisfaction and safety

Products sold by the Asahi Kasei Group range from industrial materials to consumer products. Many of the materials we sell are used in products which are ultimately purchased by ordinary consumers. Consumer satisfaction is therefore the ultimate measure of our success in the provision of safe,

Product safety guidelines

Group-wide product safety guidelines have been prepared to secure product safety and prevent the occurrence of product safety incidents. The guidelines specify matters to be controlled throughout the process from material purchase through use and disposal.

The guidelines are centered on risk assessment during the development stage to ensure product safety, prior to marketing. high-quality products.

We therefore strive to maintain product quality and safety through continual attention to production control to ensure that the products used by consumers are completely free of safety defects.

Specific product safety measures for individual products are performed by each core operating company in accordance with the guidelines. Products are classified as either "chemicals" or "equipment," with separate procedures to ensure product safety as shown at right.

Flow of product safety measures



Product safety procedure for chemicals



Product safety results

Avoidance of serious product safety incidents was specified as an RC Objective for fiscal 2008, and no serious product safety incidents occurred. We work to maintain this incident-free product safety record through our ongoing program of education and training for product safety to maintain knowledge of issues related to product liability, safe handling of chemical substances, and safety of equipment sold as products, together with the risk assessments and other day-to-day product safety measures we employ.

Japan is one of the first countries to adopt the Globally Harmonized System of Classification and Labeling of Chemicals (GHS) as recommended by



Product safety procedure for equipment



the UN. We are accordingly revising our Material Safety Data Sheets (MSDSs), reviewing our chemical product labeling to ensure inclusion of clear safety information, and conducting extensive personnel training for this purpose.

In addition to useful characteristics, products also have hazards which could result in injury as a result of improper handling. We provide a variety of information to customers to ensure safe and proper handling and use. The information we provide is revised as necessary for greater ease of understanding and ease of use.

Managing chemical substances

The Asahi Kasei Group effort

Strict management and control of chemical substances is a key element in the effort to ensure environmental protection, operational safety, workplace safety and hygiene, health maintenance, and product safety. Chemical substances are managed at each stage from development to use and disposal, as shown below.

Chemical substance management flow



Materials purchase

When purchasing materials, information related to the safety of chemical substances is received from the supplier. This information serves as a guide to safe storage and handling.

Production

The safety of the local community and the protection of the environment are secured by proper handling of chemical substances to suppress environmental release (see pp. 23-30) and to prevent fires, explosions, and leaks (see pp. 31-34).

The health of employees is protected by preventing workplace exposure to hazardous substances. In fiscal 2008, we conducted education and training on risk assessment of chemical substances in accordance with guidelines of the Japan Industrial Safety and Health Association.



Risk assessment training session

Use and disposal

Guidance for proper use and disposal of chemical substances and chemical products is provided in MSDSs, technical bulletins, and product brochures.

Transport Emergency Cards are provided to guide proper environmental and safety response in the event of an accident during physical distribution.

Research and development

The management of chemical substances begins with R&D, which is guided throughout every stage by a commitment to developing products and process characterized by safe, environmentally sound production, handling, and use.

This is exemplified in our development of the nonphosgene process for polycarbonate production, which has been recognized by many prestigious awards including the Green and Sustainable Chemistry Award.

Education and training

The Asahi Kasei Group conducts extensive education and training on management and control of chemical substances, for all personnel in research, manufacturing, and sales. This includes intensive study on the Chemical Substance Control Law and the Industrial Safety and Health Law, and is an inherent part of our pervasive corporate-wide chemical substances management.

Global trends on management of chemical substances

trends.

Developments in management of chemical substances

Organization	
UN	 Resolution to minimize adverse effects on hur chemical substance; implementation of Actior Implementation of a Globally Harmonized Sys
OECD	 Collection of safety data under the High Produ and its chemical industry
EU	 REACH Regulation for the registration, evalua RoHS Directive for the restriction of the use of

Committing to the RC Global Charter

On May 30, 2008, Shiro Hiruta, President of Asahi Kasei Corp., signed a letter of commitment to the Responsible Care Global Charter (RCGC) on behalf of the Asahi Kasei Group. The RCGC was launched by the International Council of Chemical Associations (ICCA) with a UN resolution. The Asahi Kasei Group has long recognized the importance of RC and especially chemical substance control.

HPV Chemicals Initiative

The Asahi Kasei Group began participation in the ICCA HPV Chemicals Initiative in fiscal 1999, cosponsoring assessments for ten substances. Assessment for five of the ten substances has been completed by the OECD, and is in progress for the other five in coordination with other participating companies.

Japan Challenge Program

The Asahi Kasei Group is a leading participant in the Japan Challenge Program, launched in 2005 as a nation-wide public/private sector alliance to accelerate the collection of chemical safety information for public disclosure.



The Asahi Kasei Group is enhancing management of chemical substances in conformity with relevant global

man health and environment due to production, handling, and use of n Plans to achieve certain targets by 2020

stem (GHS) for the classification and labeling of chemicals

luction Volume (HPV) Chemicals initiative by each member country

ation, authorization and restriction of chemicals f certain hazardous substances in electrical and electronic equipment

Long-range Research Initiative (LRI)

The Japan Chemical Industry Association (JCIA) is a participant in the ICCA LRI to advance study on the long-term effects of chemical substances on health and the environment.

The Asahi Kasei Group participates in the Science Task Force committee and committees for specialized areas.

Globally Harmonized System (GHS)

We are advancing a program to classify the hazards of all of our chemical products in accordance with GHS categories, revise our MSDSs, and label our products with clear safety information.

REACH compliance

We have completed REACH pre-registration for all applicable substances. Relevant core operating companies conduct internal education and training on REACH requirements and convene monthly meetings of to advance compliance procedures.

Preparations for REACH registration are ongoing, in full compliance with all relevant requirements.

Japan Article Management Promotion (JAMP)

We are an active participant in JAMP and the development of systems to manage chemical substance information and to convey the information through supply chains.

Expenditure for environment and safety

Environmental and safety investments

Investments in modification for environmental protection and safety in fiscal 2008 were ¥9.92 billion.

Investment in environmental and safety modification



FY 2008 environmental

Tree-planting

conservation

other

24%

Wastes

3% Energy

16%

FY 2008 safety investment

Workplace safety 24%





Environmental accounting

The cost of measures for environmental protection in fiscal 2008 was tracked as shown below in our Chemicals, Fibers, and Electronics Materials & Devices operating segments, in accordance with cost classification standards promulgated by the Ministry of the Environment.

-Water 16%

Operating segment	Cost class	Principal measures	Investment ¥ million	Expense ¥ million	Notable change from FY 2007	
Chemicals	Combined operating area		2,489	4,289	1	
	글 Pollution prevention	Effluent water and flue gas treatment, groundwater purification	2,207	2,931	Release of atmospheric pollutants	
	Global environmental protection	Energy conservation through heat recovery, reduced greenhouse das emissions	134	299	reduced from 46.9 to 41.0 tons	
	8 Resource circulation	Waste treatment and recycling	148	1,059	d 1	
	Upstream and downstream	Green Procurement, recovery of containers	4	40	 Industrial waste for final disposal 	
	Management	Sprucing up plant sites, monitoring effluent gas and effluent water, ESH training	13	533	reduced from 5.8 to 4.3 tons	
	Research and development	Ecoefficient products and chemical products that use CO ₂ as feedstock	649	3,483	, 	
	Community outreach	Community fellowship and dialog, litter pick-up campaign	0	5	Release of PRTR-specified	
	Environmental damage	Compensation pursuant to Pollution Health Damage Compensation Law, groundwater purification	1	99	substances reduced from 329	
	Total		3,156	8,449		
Fibers	Combined operating area		441	2,430		
	글 Pollution prevention	Installation of emergency drain pit, modification of absorber to prevent chemical substance release	379	1,131		
	Global environmental protection	Energy conservation through heat recovery	50	167	 Recycling of industrial waste increased from 99.6% to 99.7% 	
	Resource circulation	Recycling to feedstock, recycling to valuable material	11	1,131		
	Upstream and downstream	Green Procurement, recovery of packaging and paper tubes	0	41		
	Management	Tree planting on plant grounds, training, ISO inspection	4	75		
	Research and development	Resource conservation technology, recycling technology	0	31	1 	
	Community outreach	Community fellowship and dialog	0	7	 	
	Environmental damage	_	0	0	0	
	Total		445	2,585		
Electronics	Combined operating area		109	303		
	ප Pollution prevention	Deodorization equipment, effluent gas and wastewater treatment equipment	84	92	- 	
	Global environmental protection	Replacement of thermal insulation on steam pipes, installation of energy conservation equipment	12	9		
	B Resource circulation	Treatment of industrial waste, reduction of power consumption through equipment modification	13	202	, 	
	Upstream and downstream	Reuse and recycling of containers and packaging	0	109	• Industrial waste for final disposa	
	Management	Maintenance and operation of environmental management system	9	93	reduced from 17 tons to 1 ton	
	Research and development	Products with reduced environmental burden	0	20		
	Community outreach	Cleaning activity	0	1	• 	
	Environmental damage	-	0	0		
	Total		118	526		

Stakeholder dialog Investor relations Customer relations Principled supplier Public outreach Community fellows

Note: Sums may not equal totals due to rounding.

Corporate citizenship



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relationships	50
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nip	52

A favorable relationship is maintained with interested parties throughout the world through fair information disclosure and the proactive employment of management resources for corporate responsibility and citizenship.

Stakeholder dialog

Different corporate organs hold responsibility for fair and open dialog with each of our different groups of stakeholders. In the holding company, Investor Relations is responsible for dialog with investors, and Corporate Communications is responsible for dialog with the media. At each production site, the general affairs and administration section is responsible for dialog with the local community. Where a core operating company sells final products for consumer use, customer hotlines and contact offices are responsible for dialog with the consumer.

Stakeholders	₹	Corporate Communications at Asahi Kasei Corp., communications sections at core operating companies • Issuing news releases • Holding news conferences • Website disclosure of information
	₹	CSR Office at Asahi Kasei Corp. • Responding to CSR-related questionnaires • Issuing CSR reports • Website disclosure of information
Investors, securities analysts		Investor Relations at Asahi Kasei Corp. • Taking inquiries by telephone, etc. • Meeting with securities analysts and institutional investors • Website disclosure of information
Customers		Marketing and sales departments, consumer contact offices • Face-to-face discussion by marketing and sales personnel • Taking inquiries by telephone, etc. > P49
Local communities		General affairs and administration sections at production sites • Periodic community dialog meetings • Community outreach initiatives
Suppliers		Purchasing and logistics sections, environment and safety sections at production sites • Safety discussion forums • Information exchange forums

Establishment of Information Disclosure Policy

In July 2008, we established an Information Disclosure Committee with the executive for Corporate Strategy serving as chair and adopted an Information Disclosure Policy. In our communication with stakeholders and with the general public, we strive for dialog which fosters a relationship

of trust, promoting greater understanding of the Asahi Kasei Group, to increase brand strength and heighten corporate value. Please refer to www.asahi-kasei.co.jp/asahi/en/ir/disclosure.html for more details.

Investor relations

We strive to disclose information in a timely and fair manner to enable our investors to gain an accurate understanding of the Asahi Kasei Group.

Shareholder distribution

Asahi Kasei Corp. has some 130 thousand shareholders. At the end of March 2009, approximately 49% of our shares were held by Japanese financial institutions, 24% by Japanese individuals and groups, and 21% by foreign investors.

Meetings with institutional investors and securities analysts

In fiscal 2008, Investor Relations held 269 meetings in Japan with institutional investors and securities analysts, including large conferences to discuss quarterly financial results. A further 107 meetings were held with investors and analysts overseas, with total cumulative attendance of some 1,466 for the 376 meetings. This includes attendance at conferences held by securities firms both in Japan and overseas.

Seminars for individual investors

To provide individual investors with a better understanding of the operations of the Asahi Kasei Group, several seminars were held with a total of 2,188 individual investors in attendance, including one in Osaka in July 2008 featuring a presentation by President Hiruta, attended by some 560 individual investors.



CSR framework for advancement

Responsible Care

Respect for employee individuality



Naomitsu Fujita, General Manager, IR (right), meets with a securities analyst



Seminar for individual investors

Customer relations

We highly value frank and honest customer feedback as vital to our effort to provide value in products and services. It is only through customer satisfaction with our products and services that the value they hold is translated to the general public and contributes to general progress.

Communication with customers

We have consumer support centers to take inquiries and respond to complaints by our customers on our products including Saran Wrap[™], contact lenses, and pharmaceuticals. For Hebel Haus[™] homes, we have Home Service Departments at each sales branch to respond to inquiries from homeowners. For resins,

chemical products, materials, and devices for use by industry, our sales representatives share the feedback received from customers with researchers in technical departments, and often use it as the basis for product modification and improvement.



Principled supplier relationships

A relationship of mutual trust with our suppliers is fostered through fair and principled purchasing practices based on regulatory compliance and respect for the environment and human rights.

Purchasing and Procurement Policy

Corporate purchasing is based on the tenets of transparency, fairness, and equality with suppliers, with extensive information gathering, a strategic perspective, and a global outlook to ensure that the best possible products and services are obtained. The

rincipal aspects of supplier evaluation	
Financial soundness, sustainable supply	• Co
Compliance	• Pr
Management philosophy, management policy	• Or
Safety	• Inf

- The environment Human rights
- Workplace hygiene

Gaining understanding for CSR

Following up on our issuance of a proclamation of our Purchasing and Procurement Policy to our 7,500 suppliers in 2005, and our CSR Procurement questionnaires conducted every year since 2006, we performed visits with suppliers and sent them related documents to obtain a deeper understating of our procurement principles and our CSR initiative.

In these and other efforts, we will maintain an ongoing dialog to ensure that we have the full understanding and support of our suppliers, together with an ongoing review of our efforts to ensure adequacy and effectiveness.

> Kiyoshi Rurigaki General Manager Asahi Kasei Corp.

Supplier relations at production sites

Safety seminars are periodically held at our principal production sites to discuss accident prevention and exchange information with suppliers.

CSR-related performance of suppliers is a primary consideration in their selection, and transactions are made based on a comprehensive evaluation thereof.

- ompetitive pricing
- roduct quality, technological innovation
- n-time delivery
- Information disclosure
- Risk management
- Personnel training and development
- Corporate citizenship

Corporate Procurement & Logistics



CSR framework for advancement

Responsible Care

Respect for employee individuality



Safety seminar in Nobeoka

Public outreach

We work to honor and respect the local customs and culture of each community where our operations are based, and to maintain effective dialog and communication with community members.

Dialog and interaction

Measures for community dialog and interaction include regularly held forums and meetings with representative of local government and members of local residents associations, opening gymnasiums, playgrounds, and other facilities for public use and enjoyment, and hosting a variety of events.



eeting with a local residents association (Kawasaki, Kanagawa)

Plant tours

We offer plant tours in Nobeoka, Mizushima, and other major plant locations to obtain a better understanding of our operations and the measures we implement for the environment and safety.

An early morning plant tour and a breakfast for elementary school students (Nobeoka





A plant tour for junior high school students (Mizushima) A group of college students from China visiting our water treatment membrane plant (Fuji)



Neighborhood clean-up and tree planting

Employees at our main production sites periodically clear the plant vicinities of litter, rubbish, and weeds as part of our interaction with the surrounding communities. We also participate in a variety of projects for the planting of trees and greenery.



Litter pick-up in Moriyama



A

The third phase of planting the Asahi Forest in Nobeoka

Community fellowship

Our basic commitment for community fellowship is reflected in our Community Fellowship Policy, and our wide range of community-rooted initiatives for learning and growth, sports and culture, and environment and ecology, in accordance with our Guiding Concept of broadening horizons and opening pathways, and our Basic Framework of education and development of the next generation.

Basic commitment

Community Fellowship Policy

Guiding Concept

opening pathways

Basic Framework

Education and development

- Asahi Kasei Group.

- Education and development of the next generation

School visits and science lab for students

The Asahi Kasei Group has engaged in school visits to promote understanding and heighten interest of science technology among elementary, middle, and high school students.

This program began in 1999, with a visit of engineers from our operations in Nobeoka to





One of 22 school visits in the Nobeoka area (attended Participation in a chemistry exhibition in Tokyo by 700 students total)

Sports

Asahi Kasei has long supported athletic activity and maintains top-tier judo and track teams, with nearly forty employees having competed in the Olympics over the years. Support for sports and athletics also includes sponsorship of the Golden Games in Nobeoka, a notable long-distance track competition in Japan, and provision of judo and track lessons for elementary, middle, and high school students by members of our corporate judo and track teams.



Track lesson for elementary school students in Nobeoka

• Fulfilling our roles and responsibilities as a good corporate citizen. • Effective utilization of management resources to advance community fellowship based on the unique characteristics of the

• Striving for meaningful community fellowship actions with a constant awareness of our objectives and effectiveness.

• Supporting and nurturing participation in community fellowship by all who work in the Asahi Kasei Group, encouraging volunteerism and individual initiative.

• Proactive information disclosure, both internally and externally.

explain and demonstrate some of the science and technology used in commercial application, at a middle school in Nobeoka area, in cooperation with the Nobeoka Board of Education. We have expanded the program throughout the Asahi Kasei Group to include other locations where we have plants and offices.



Science lab in Fuii



Asahi Kasei employee Masato Uchishiba won the men's 66 kg gold medal at the Beijing Olympics. (photo: Photo Kishimoto)

Academic grants for five universities in Zhejiang, China

Since 1998, we have provided scholarships to students and research grants to teachers of the Japanese Language Departments at five universities in Zhejiang. In 2008, a ceremony for awarding the grants was held at Zhejiang University, together with a presentation introducing Asahi Kasei and describing work at a Japanese company to the students and teachers of Japanese gathered there.



Scholarship award ceremony at Zhejiang University

Culture

Asahi Himuka Cultural Foundation

The Asahi Himuka Cultural Foundation was established in 1985 to enrich the environment of day-to-day life and culture in Miyazaki Prefecture, the cradle of Asahi Kasei. A wide range of cultural activities includes musical and dramatic events, support for local cultural promotion, and fostering familiarity with and understanding of folk culture.



Gerhard Oppitz Recital (photo: The Yukan Daily)

Support for victims of the Great Sichuan Earthquake in China

To support victims of a major earthquake which hit the Sichuan Province in China in May 2008, the Asahi Kasei Group donated a total of \$15 million as relief money – \$10 million through the Nippon Keidanren and \$5 million through one of our subsidiaries in China.

We also donated 3,500 continuous renal replacement therapy (CRRT) sets including blood

tubes and 1,200 dialyzers, for the treatment of medical problems such as "crush syndrome" which affects people who have been trapped under wreckage.



A CRRT unit

Respect for employee individuality



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The Asahi Kasei Group considers fulfilling and satisfying working conditions and workplace culture, in which personnel feel motivated to achieve and take pride in their career, to be a key to business performance.

Human Resources Credo

of the Asahi Kasei Group is a distillation of the values and principles held in common by all employees, a key aspect of a corporate culture where personal growth and corporate development are mutually reinforcing.





Purpose of the Human Resources Credo

The Asahi Kasei Group is entering into a new phase of expansion and growth, guided by the Growth Action - 2010 business plan. From the executive management to each individual employee, seeking challenges with new ideas and initiative will bring corporate success together with a sense of personal accomplishment. The Human Resources Credo elucidates the base of common values and principles shared throughout the Asahi Kasei Group. Corporate growth and public contribution are made possible by the consistent application of this Credo in day-to-day work.

Kivoshi Tsuiita Executive for Human Resources Director, Senior Executive Officer Asahi Kasei Corp.

Human resources development

Two-foundation, three-pillar structure

The human resources development program in the Asahi Kasei Group is structured with heightening basic skills through OJT and heightening professional

skills as a two-layer foundation, with three pillars of cultivating management leaders, heightening specialist skills, and fostering global human resources.



Career development training and support

Employees are given a wide range of training to develop the skills needed to successfully advance their careers. A regular program of training is applied throughout the Asahi Kasei Group at key career steps - upon hiring, promotion to manager, promotion to department general manager, promotion to division general manager, and assumption of an executive

Revision of system for administrative positions

In October 2008, we revised our system for employees in administrative positions (heads of sections and departments) from one of rank-based grades to one based on category of role in each post. The new system enables the importance of each post to be more clearly reflected and better engenders the positioning of the most suitable person in each post.

Group Masters

The Asahi Kasei Group employs a "Group Masters" program to recognize employees who have developed and exercised extraordinary expertise and skills that hold universal value, and to facilitate their application throughout the Group. Currently, 104 Group Masters are designated: Three as Group Fellows, twenty-seven as Senior Group Experts, and seventy-four as Group Experts, with rank and remuneration commensurate with executive officer, department general manager, and section manager, respectively.

Available position postings

In October 2003 we began a system for business units to post available positions on the corporate intranet. Personnel in other business units who are eligible for transfer can apply. Positions are posted quarterly, with a steady stream of postings, applications, and transfers completed. The system has proven to be a valuable tool to help heighten personnel interchange within the Asahi Kasei Group.

position. Other individual training programs such as for global management are implemented according to business need. Each core operating company also implements training programs to support the development of employee skills required for its specific field of business.

Overseas study

Each year personnel are dispatched for overseas study as part of the effort to develop the skills and abilities needed to do business in the globalized operating environment.

Independent study

In October 2003, the Asahi Kasei Group instituted a program to support independent study by employees. To encourage employees to acquire high level specialist or technological ability, the company will pay part of the cost of attending courses or lectures.

Position postings and transfers¹



Results for personnel employed by Asahi Kasei Corp., Asahi Kasei Chemicals Corp., Asahi Kasei Homes Corp., Asahi Kasei Pharma Corp., Asahi Kasei

CSR framework for advancement Responsible Care

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Fibers Corp., Asahi Kasei Microdevices Corp., and Asahi Kasei Construction Materials Corp. for FY04-07 and by Asahi Kasei Medical Co., Ltd. in addition to those companies for FY08.

Valuing diversity

Corporate HR & Labor Relations leads the effort to ensure against unreasonable discrimination on the basis of gender or otherwise, to maintain a workplace culture in which employee fulfillment and working performance are free from hindrance, to advance employment of persons with disability, and to rehire personnel after mandatory retirement.

Fiscal 2009 hiring

In April 2009, 599 new graduates were hired, 469 men and 130 women. In addition, 195 persons were

hired in mid-career between April 2008 and March 2009.¹

Expansion of opportunities for women

We established EO Promotion in 1993, and have proactively increased the proportion of women hired and expanded the distribution of job assignments for women. In 1993, only five employees at the rank of manager or above were women. This has risen to 252 in June 2009, and the variety of posts where women are assigned continues to expand.

Preventing sexual harassment

Sexual harassment in the Asahi Kasei Group is clearly prohibited by our *Corporate Ethics – Code of Conduct* and by our corporate employment regulations. Prevention is reinforced through training at each level of promotion in rank and through periodic company-wide training within each core operating company for conformance with corporate ethics.

EO Promotion serves as a central point of consultation for the Asahi Kasei Group, and



Employment of persons with disability

Our employment of disabled persons stood at 422 employees as of June 1, 2009, or 1.91% of the 22,109 employees of Asahi Kasei Corp. and certain subsidiaries. The rate of disabled personnel has exceeded the legal minimum since 1994. The legal minimum has been 1.8% since 1998. Asahi Kasei Ability Corp. was established in 1985 for the employment of disabled persons, performing a wide range of services for the Asahi Kasei Group including website design, document printing and binding, copying, mounting and framing, gardening, and cleaning, with offices in Tokyo, Fuji, Mizushima, and Nobeoka. Of our 422 personnel with disability in June 2009, 240 were employed at Asahi Kasei Ability.

Number of women as managers²



consultation centers have been established in each core operating company, at each operating site, and by each labor union.

Training and consultation is not limited to regular full-time employees, but includes staff from placement agencies and employees of affiliated companies.

Rate of disabled personnel³



Gold Medals at the National Abilympics

Five employees of Asahi Kasei Ability participated in the 30th National Abilympics (co-hosted by Chiba Prefecture and others) held at Makuhari Messe in Chiba in October 2008. Of the five, Ryuichi Kanafuji and Tomoe Hashino, both from the Mizushima Office of Asahi Kasei Ability, won Gold Medals, in PC Assembly and DTP, respectively.

Rehiring retirees

We have instituted a program to enable the rehiring of union members after mandatory retirement, providing the opportunity for motivated persons

Balancing work and family life

Avoiding overwork and utilizing paid days off

We encourage personnel to reevaluate their working habits from the perspective of balancing work and family life, to raise productivity to enable excessive working hours to be avoided and paid days off to be utilized.

Helping employees balance work and family life

We encourage personnel to take advantage of a full complement of provisions and benefits to enable the flexibility to maintain a career while raising a family. We have prepared an Action Plan in accordance with Japan's Act on Advancement of Measures to Support Raising Next-Generation Children, and have established an environment for full awareness and smooth operation of the plan.



Ryuichi Kanafuji (left), Gold Medalist in PC Assembly, and Tomoe Hashino (front), Gold Medalist in DTP

with valuable skills and experience to continue to work.

In fiscal 2008 we launched an intranet site promoting appropriate working hours to complement the many ongoing measures to raise awareness and provide support in this regard.



Handbook for employees expecting or raising children

¹ Totals for Asahi Kasei Corp. and its core operating companies. Not including persons hired by other consolidated subsidiaries or hired as contract employees.

² Results as of June 30 for personnel employed by Asahi Kasei Corp., Asahi Kasei Chemicals Corp., Asahi Kasei Homes Corp., Asahi Kasei Pharma Corp., Asahi Kasei Fibers Corp., Asahi Kasei Microdevices Corp., and Asahi Kasei Construction Materials Corp. for 05–07, by Asahi Kasei Medical Co., Ltd. in addition to these companies for 08–09, and by Asahi Kasei E-materials Corp. in addition to those companies for 09.

³ Results as of June 1 each year. For June 1, 2009, results for Asahi Kasei Corp., Asahi Kasei Chemicals Corp., Asahi Kasei Homes Corp., Asahi Kasei Pharma Corp., Asahi Kasei Kuraray Medical Co., Ltd., Asahi Kasei Fibers Corp., Asahi Kasei Microdevices Corp., Asahi Kasei Construction Materials Corp., Asahi Kasei E-materials Corp., Asahi Kasei Amidas Co., Ltd., Asahi Kasei Engineering Co., Ltd., Asahi Kasei Electronics Co., Ltd., Asahi Kasei Microsystems Co., Ltd., and Asahi Kasei Ability Corp.

Parental leave

Our parental leave is available through the fiscal year in which the child turns three years old. In fiscal 2008, 395 personnel utilized parental leave, 236 men and 159 women. This is 40% of the men who qualified.

Utilization of shortened working days for child-rearing

Employees are able to utilize shortened working days for rearing preschoolers, with the working day shortened by up to two hours until the child enters elementary school. In September 2007, a provision called "Kids Support" was added for employees with children in the first and second grades of elementary school to similarly work shortened working hours. These provisions may be used concurrently with "flex-time" for flexible working hours, and with "child-rearing time" for temporary absence during the working day to spend time with a child under the age of one year.

Leave of absence for family care

In fiscal 2008, six personnel utilized leave of absence for family care. This provision enables a leave of up to one year for the purpose of attending to a

Open Office Day in Tokyo

The third "Open Office Day" in Tokyo was held in August 2008, part of an ongoing prsogram in accordance with our basic framework of "education and development of the next generation."

Employees at the several Asahi Kasei Group offices in Tokyo brought their children to visit their workplaces and gathered at our Head Office to observe and take part in a variety of science and technology demonstrations and experiments. A total of 279 parents and children, of 102 families, took part.

Employees using parental leave¹



Shortened working days and Kids Support for child-rearing



family member who requires care. An additional 93 working days of leave for the same purpose can also be utilized.



Open Office Day held in Tokyo

Regular meetings between management and labor

Discussions between management and labor union representatives are held on a regular basis to ensure that a constructive partnership and mutual understanding is maintained. In August 2008, discussions were held between management of the holding company and labor union representatives. Discussions between management of the core operating companies and representatives of the labor unions are held on a regular basis.

Third-party awards and recognitions

Awards received in FY 2008

Award/recognition	Awarded/certified by	In recognition of	Recipient*
56th Asabi Adverticing Award	The Asabi Shimbun Company	Corporate advertising	Asabi Kasai Corp
75th Mainichi Advertising Design Award, Grand Prize	The Mainichi News Papers	Corporate advertising	Asahi Kasei Corp.
ASP/SaaS/ICT Outsourcing Awards, IDC First Prize	ASP/SaaS Industry Consortium	Data center with outstanding security, environmental efficiency, etc.	Asahi Kasei Networks Corp.
32nd Safety Award	Japan Responsible Care Council, Japan Chemical Industry Association	Exemplary safety program	Japan Elastomer Co., Ltd.
2008 National Invention & Innovation Award	Japan Institute of Invention and Innovation	Development of catalyst for direct oxidative esterification process for MMA production	Asahi Kasei Chemicals
21st Tokyo Shimbun Advertising Award – Readers' Selections, Technology for Living Award	The Tokyo Shimbun	Corporate advertising	Asahi Kasei Corp.
61st Dentsu Advertising Award, Newspaper Advertising	Dentsu Inc.	Corporate advertising	Asahi Kasei Corp.
24th Yomiuri Advertising Award, Silver Prize	The Yomiuri Shimbun	Corporate advertising	Asahi Kasei Corp.
President's Award	Japan Organization for Employment of the Elderly and Persons with Disabilities	Vocational and social independence for disabled personnel	Asahi Kasei Ability Corp. Fuji Office
Technology Award	Japan Association of Ion Exchange	Development and industrialization of ion membranes and modules for ultrapure ion adsorption	Asahi Kasei Chemicals
28th Newspaper Advertising Award, Superior Merit	Advertising Committee, Japan Newspaper Publishers & Editors Association	Corporate advertising	Asahi Kasei Corp.
2008 Award for TPM Excellence (category A)	Japan Institute of Plant Maintenance	Continuous production system efficiency, prevention of accidents	Asahi Kasei Chemicals Kawasaki Works and Mizushima Works
2008 Award for Excellent PM Product (effectiveness)	Japan Institute of Plant Maintenance	Diagnosis of remaining service life of high-voltage motors	Asahi Kasei EIC Solutions Corp.
Economy, Trade and Industry Minister's Award	The High Pressure Gas Safety Institute of Japan	Superior safety measures in the production of high- pressure gas	Japan Elastomer Co., Ltd. Oita Plant
2008 Award for Excellent IR	Japan Investor Relations Association	Rich information disclosure	Asahi Kasei Corp.
2008 Japan Industrial Advertizing Awards, Category 1 Series Ads, Second Prize	The Nikkan Kogyo Shimbun, Ltd.	Corporate advertising	Asahi Kasei Corp.
48th "Advertisement Beneficial to Consumers" Contest, Bronze Prize for 16-second or longer TV commercial	Japan Advertisers Association Inc.	Corporate advertising	Asahi Kasei Corp.
Work-Life Balance Awards, Award for Excellence	The Council for Promotion of Work-Life Balance, Japan Productivity Center	Promotion of male employees' parental leave	Asahi Kasei Corp.
Minister of the Environment's Award for Environmental Advertising	Nikkei Inc.	Corporate advertising	Asahi Kasei Corp.
Investor Relations Advertising Award	Nikkei Inc.	Financial reporting	Asahi Kasei Corp.
First Prize in Category (materials, energy, industrial equipment)	Nikkei Inc.	Corporate advertising	Asahi Kasei Corp.
Environmental-rating finance system, Special Award for the highest rating	Development Bank of Japan Inc.	Environmentally friendly companies	Asahi Kasei Corp.
Minister's Award	Ministry of Knowledge Economy, South Korea	Productivity innovation and cost reduction	Tong Suh Petrochemical Corp., Ltd.
Superior Merit for Newspaper Advertising	Fujisankei Communications Group	Corporate advertising	Asahi Kasei Corp.
57th Chemical Technology Award	The Chemical Society of Japan	Catalyst technology and process development for production of methyl methacrylate (MMA) by direct esterification	Asahi Kasei Chemicals

CSR framework for advancement

Respon Care

Results for personnel employed by Asahi Kasei Corp., Asahi Kasei Chemicals Corp., Asahi Kasei Homes Corp., Asahi Kasei Pharma Corp., Asahi Kasei Fibers Corp., Asahi Kasei Microdevices Corp., and Asahi Kasei Construction Materials Corp. for FY 04-07, and by Asahi Kasei Medical Co., Ltd. in addition to those companies for FY 08.

Independent Review

[translation from Japanese]

July 28, 2009

Japan Responsible Care Council Verification Advisory Committee Chairman Akio Yamamoto

Responsible Care Verification Center Chief Director Saburo Nakata

To: Shiro Hiruta, President Asahi Kasei Corporation

Scope and Objectives of Verification

Responsible Care Report Verification was performed by Responsible Care Verification Center with respect to the Asahi Kasei Group CSR Report 2009 Edition ("the Report") prepared by Asahi Kasei Corporation, with the objective of expressing an opinion as a chemical industry specialist with respect to the following:

- 1. Reasonableness of methods of calculation and aggregation of performance metrics (numerical values), and the accuracy of numerical values
- 2. Consistency of reported information other than performance metrics (numerical values) with supporting documents and materials.
- 3. Evaluation of Responsible Care activities.
- 4. Characteristics of the Report.

Verification Procedure

- At the head office: Examination of the reasonableness of methods to aggregate numerical values reported from each site (office, plant) and examination of the accuracy of reported information other than numerical values were performed through interviews of responsible parties and compilers of the Report and receipt of internal documents and explanation thereof from these responsible parties and compilers.
- At the Suzuka Plant of Asahi Kasei Chemicals: Examination of the reasonableness of methods of calculation and aggregation of performance metrics reported to the head office, examination of the accuracy of numerical values, and confirmation of the consistency of reported information with supporting documents and materials were performed through interviews of responsible parties and compilers of the Report and receipt of internal documents and explanation thereof.
- Performance metrics and reported information were verified by sampling.

Opinion

- 1. Reasonableness of methods of calculation and aggregation of performance metrics (numerical values); accuracy of numerical values.
- Performance metrics at the head office and the Suzuka Plant of Asahi Kasei Chemicals have been calculated and aggregated by a reasonable method. The intranet-based Environmental Performance Data Collection System, which was introduced in the fiscal year under review, provides functions for checking for incorrect entries and calculations. We regard it as an outstanding company-wide data collection system. Minor improvements to the system will further improve its usability. • Performance metrics within the scope of examination have been calculated and aggregated accurately.
- 2. Consistency of reported information other than the performance metrics with supporting documents and materials.
- Information contained in the report was confirmed to be consistent with supporting materials. Some minor issues related to appropriateness of expression and ease of understanding were identified in the draft stages, but these are rectified in the present Report and no important matters warranting correction are believed to exist at present.
- 3. Evaluation of Responsible Care (RC) measures.
- Of particular note:
- The Plan-Do-Check-Act flow is appropriately implemented in RC including environmental protection, management of chemical substances, operational safety, and avoidance of workplace injuries.
- Employee benefit programs, investor relations, and local community dialog and interaction are all excellent.
- The Suzuka Plant is proactively engaged in interaction with and contribution to local communities through tree planting, periodical replanting of flowers in flowerbeds along local streets, and installation of a water treatment system for supply of drinking water to local residents in the event of a natural disaster.
- Successful in emotional care of personnel.
- 4. Characteristics of the Report.
- The Report is particularly noteworthy in that it shows products that ensure highly effective CO2 reduction when their entire life cycles are viewed. The Report is also excellent in that negative information is also given and considerations are given to its understandability and readability.

Environmental and safety data

Universal Principles of the Global Compact

Human Rights	Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights. Principle 2: Businesses should make sure that they are not complicit in human rights abuses.
Labor Standards	 Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining. Principle 4: Businesses should uphold the elimination of all forms of forced and compulsory labor. Principle 5: Businesses should uphold the effective abolition of child labor. Principle 6: Businesses should uphold the elimination of discrimination in respect of employment and occupation.
Environment	Principle 7: Businesses should support a precautionary approach to environmental challenges. Principle 8: Businesses should undertake initiatives to promote greater environmental responsibility. Principle 9: Businesses should encourage the development and diffusion of environmentally friendly technologies.
Anti-Corruption	Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.

Environmental and safety data JEPIX-method ecoefficiency

Fiscal year	2001	2002	2003	2004	2005	2006	2007	2008
Environmental impact (million EIP)	50,723	49,799	43,162	33,968	33,796	31,578	22,535	22,703
Sales (¥ million)	1,195,393	1,193,615	1,253,534	1,377,697	1,498,620	1,623,791	1,696,789	1,553,108
Eco efficiency (¥/EIP)	23.6	24.0	29.0	40.6	44.3	51.4	75.3	68.4

FY 2008 treatment and disposal of industrial waste¹ by operating segment

		On-	site			Off-site		
	Waste generated	Recycling	Volume reduction	Landfill	Effluent	Recycling	Volume reduction	Final disposal
Chemicals	158.6	27.3	9.4	0.0	121.8	105.5	10.9	4.2
Homes	5.2	0.0	0.0	0.0	5.2	5.2	0.0	0.0
Health Care	7.5	0.0	0.6	0.0	6.9	6.4	0.4	0.1
Fibers	34.7	5.3	0.0	0.0	29.3	29.0	0.0	0.3
Electronics	5.9	0.0	0.0	0.0	5.9	3.7	2.0	0.0
Construction Materials	39.6	0.3	0.0	0.0	39.3	35.9	1.7	1.6
Services, Engineering & Others	0.4	0.0	0.0	0.0	0.5	0.5	0.0	0.0
FY 2008 total ²	251.9	33.0	10.0	0.0	209.0	186.4	15.2	6.2
FY 2007 ²	315.6	41.5	79.0	0.0	195.1	170.5	16.8	7.8
FY 2006	293.5	61.7	67.0	0.0	164.8	135.3	16.4	13.1
FY 2005	301.4	63.2	80.2	0.0	158.0	122.5	19.1	16.3
FY 2004	355.4	87.9	107.7	0.0	159.7	124.1	18.2	17.4
FY 2003	424.1	126.3	120.6	0.1	177.1	135.9	17.4	23.8
FY 2002	395.4	53.6	182.9	0.1	158.8	114.7	18.3	25.9
FY 2001	362.9	44.0	183.3	0.1	135.5	98.6	11.4	25.4
FY 2000	361.9	3.5	187.5	0.1	170.8	122.0	21.9	26.8

FY 2008 off-site final disposal waste¹ by category

	Plastic waste	Glass, ceramics	Sludge	Debris	Others	Total
Volume (thousand tons)	3.1	1.7	0.9	0.2	0.2	6.2
Percent of total	50	28	14	4	4	100

¹ Not including waste generated from non-recurring events such as dismantling closed plants or waste generated from dismantling old homes when constructing new homes

² Not including data for a divested fertilizer plant in Fuii.

Note: All figures are rounded to nearest tenth of a ton (likewise in subsequent tables).

(thousand tons)

Final disposal of industrial waste generated at construction sites of Asahi Kasei Homes

Fiscal year	2000	2001	2002	2003	2004	2005	2006	2007	2008
New construction	16.6	8.7	7.1	6.1	5.8	4.9	5.2	3.1	1.6
Dismantling	39.1	19.7	15.0	19.6	17.9	15.0	16.6	13.5	12.7
Total	55.7	28.4	22.1	25.7	23.6	19.9	21.8	16.6	14.4

ALC trimmings recycled by Asahi Kasei Construction Materials

(tons)

(thousand tons)

Fiscal year		2001	2002	2003	2004	2005	2006	2007	2008
Recycled to:	Hebel™ panels	535	630	749	796	388	429	422	621
	Cement material	3,859	4,348	4,183	4,925	5,789	6,940	6,705	5,845
	Lightweight artificial soil	0	0	0	790	378	4117	55	114
Total		4,394	4,977	4,932	5,721	6,255	7,487	7,182	6,600

Release and transfer of PRTR-specified substances by fiscal year

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Ticlease												
Fiscal year		2000	2001	2002	2003	2004	2005	2006	2007	2008		
Released	To air	4,724	2,273	1,594	1,457	968	566	381	324	269		
	To water	170	168	117	133	92	87	70	54	66		
	To soil	0	0	0	0	0	0	0	0	0		
	Total	4,894	2,441	1,711	1,589	1,060	653	451	378	335		
Transfer		2,134	1,986	2,685	3,550	4,384	4,211	4,487	4,561	3,710		

FY 2008 release and transfer of PRTR-specified substances

(tons)

	0'1.			Release to:		Turnel
Operating segment	Site	Substance	Air	Water	Soil	Iranster
Chemicals	Nobeoka	1,1-Dichloroethylene (vinylidene chloride)	29.7	0.0	0.0	49.0
		Tetrafluoroethylene	27.1	0.0	0.0	0.0
		trans-1,2-Dichloroethylene	9.2	0.0	0.0	45.1
		Boron and its compounds	0.0	9.8	0.0	0.4
		Toluene	5.7	0.4	0.0	2.8
		Chloroethylene (vinyl chloride)	5.4	0.0	0.0	48.0
		Chlorodifluoromethane (HCFC-22)	11.9	0.0	0.0	0.0
	Mizushima	Styrene	58.9	0.0	0.0	85.1
		Molybdenum and compounds	0.0	6.3	0.0	0.1
	Moriyama	Dichloromethane (methylene chloride)	16.4	0.0	0.0	0.7
	Kawasaki	Ethylbenzene	9.3	0.0	0.0	121.1
		Methyl methacrylate	12.7	0.4	0.0	88.7
	All specified substances at other sites			22.4	0.0	2,922.6
	Subtotal		246.1	39.3	0.0	3,363.6
Homes	Others	Xylene	7.6	0.0	0.0	0.0
	All specified	substances at other sites	2.1	0.0	0.0	0.0
	Subtotal		9.7	0.0	0.0	0.0
Electronics	Nobeoka	Hydrogen fluoride and its water-soluble salts	0.0	19.8	0.0	0.2
	All specified	d substances at other sites	1.4	0.1	0.0	48.4
	Subtotal		1.4	19.9	0.0	48.6
	All specified	substances in other segments	11.7	6.4	0.0	297.7
Total			268.9	65.6	0.0	3,709.9

Note: • Substances listed are those of which total release was 5 tons or more.

• All figures rounded to the nearest tenth of a ton.

VOC emissions

Fiscal year	2000 baseline year	2006	2007	2008
Volume (tons)	10,411	4,062	4,056	3,897
Reduction rate (%)	_	61	61	63

Release of air and water pollutants by fiscal year 2003 2004 SOx 6,114 7,179 NOx 4,881 5,356 Soot and dust 211 224 Waste water effluence 249 232 1,549 COD 1,438 Nitrogen 5,948 5,960 Phosphorus 28 14

FY 2008 release of air and water pollutants by site

	Nobeoka	Mizushima	Moriyama	Fuji	Ohito	Kawasaki	Others	Total
SOx	6,464	523	0	9	5	4	545	7,551
NOx	2,190	1,834	86	15	70	131	121	4,447
Soot and dust	68	72	1	0	4	6	20	171
Waste water effluence	126	35	13	10	1	18	10	213
COD	568	118	13	13	0	370	141	1,224
Nitrogen	4,988	323	13	86	2	410	18	5,840
Phosphorus	10	4	2	4	0	6	4	30

Greenhouse gas emissions by fiscal year

	Baseline*	2003	2004	2005	2006	2007	2008
Carbon dioxide	5.06	4.73	4.87	4.96	4.86	5.07	4.29
Nitrous oxide	6.82	0.56	0.90	0.76	0.93	0.35	0.65
Methane	0.00	0.00	0.01	0.01	0.001	0.00	0.00
HFCs	0.16	0.20	0.16	0.02	0.004	0.01	0.03
PFCs	0.01	0.11	0.13	0.14	0.13	0.13	0.13
Sulfur hexafluoride	0.00	0.03	0.03	0.04	0.01	0.02	0.02
Total	12.06	5.63	6.10	5.92	5.93	5.57	5.11

* FY 1990 for carbon dioxide, nitrous oxide, and methane; FY 1995 for HFCs, PFCs, and sulfur hexafluoride. Note: Our target is to maintain average greenhouse gas emissions at 50% of the baseline level from FY 2008 to FY 2012.

FY 2008 greenhouse gas emissions by operating segment

Y 2008 greenhouse gas emissions by operating segment (thousand tons CO2 equivalent)											
	Chemicals	Homes	Health Care	Fibers	Electronics	Construction Materials	Services, Engineering and Others	Total			
Carbon dioxide	3,582	9	182	298	108	104	7	4,288			
Nitrous oxide	647	0	0	3	0	0	0	650			
Methane	0	0	0	0	0	0	3	3			
HFCs	28	0	1	2	1	0	0	32			
PFCs	0	0	44	0	81	0	0	126			
Sulfur hexafluoride	1	0	0	0	15	0	0	16			
Total	4,258	9	227	302	205	104	9	5,115			

Unit energy consumption

	Fiscal	Energy consumed (million L crude	Product output, as converted to benchmark	Unit energy Change from		Fiscal year	2003	2004	2005	2006	2007	2008
	your	oil equivalent)	product (kt)	consumption	previous year	Environmental	2 10	2/1	2.51	2 00	2.25	210
	2007	1 516	5 1 1 6	0.2963	_	protection	5.10	2.41	2.01	2.00	2.00	0.10
	2001	1,010	0,110	0.2000		Cofoty	1 10	5 09	2.26	5 27	7 1 5	674
	2008	1 438	4 619	0.3114	1.05	Salety	4.10	5.00	3.20	5.57	7.15	0.74
	2000	1,400	4,010	0.0114	1.00	T	7 00	7 40	E 77	7 4 4	0.50	0.00
No	Note: Calculated in accordance with the Energy Conservation Law.			Iotal	7.20	7.49	5.77	1.44	9.50	9.92		

CO₂ emissions from product shipment

	20	06	20	2007		08	ISO 14001	çer	tifica	ation			
Segment	Shipment volume	CO ₂ emissions	Shipment volume	CO ₂ emissions	Shipment volume	CO ₂ emissions (tons)	(94 applic	able	e piai	itsj			
Chemicals	1,000	60.200	083	59,100	800	47 100	Fiscal year	2003	2004	2005	2006	2007	2008
	1,000	00,200	300	53,100	003	47,100	Plants	63	68	85	87	89	90
Homes	140	18,700	146	18,200	164	20,200	Percent of total	67	72	90	93	95	96
Health Care	16	3,100	11	3,400	7	3,900		0.		00	00	00	
Fibers	46	3,500	46	3,300	42	3,100	OHSMS in	nple	men	tatio	n		
Electronics	8	7 400	7	5 200	9	5 900	(oo appiic	able	i piai	115)			
0	0	1,100		0,200		0,000	Fiscal year	2003	2004	2005	2006	2007	2008
Materials	136	13,500	124	12,200	131	12,700	Plants	61	73	75	77	77	77
Total	1,344	106,400	1,316	101,400	1,163	92,900	Percent of total	71	85	87	90	90	90

Lost workday injury indices

Fiscal year		2003	2004	2005	2006	2007	2008
Frequency	Asahi Kasei Group	0.20	0.36	0.21	0.36	0.21	0.16
	Chemical industry, Japan	0.92	0.88	0.90	0.88	1.10	0.84
iuto	Manufacturing industries, Japan	0.98	0.99	1.01	1.02	1.09	1.12
Soverity	Asahi Kasei Group	0.034	0.011	0.005	0.042	0.05	0.006
rate	Chemical industry, Japan	0.07	0.06	0.07	0.10	0.04	0.07
	Manufacturing industries, Japan	0.11	0.11	0.09	0.11	0.10	0.10

(tons except water effluence, million m3)

2005	2006	2007	2008
7,073	6,650	7,648	7,551
5,507	5,607	5,737	4,447
224	229	200	171
213	214	211	213
,536	1,357	1,389	1,224
6,378	5,493	6,043	5,840
12	18	30	30

(tons except water effluence, million m³)

(million tons CO² equivalent)

Investment in environmental and safety modification (¥ billion)

The Asahi Kasei Responsible Care Group

Prefecture	Location	Operating Segment	Company	Plant, laboratory, or department	Main products/business line
Hokkaido	Shiraoi	Construction	Asabi Kasai Construction Materials Corn	Shiraoj Plant	Autoclaved serated concrete panels
ΠΟΚΚάΙΟΟ	Jilliau	Matariala	Haldwide Chiba Kagua Ca. 1td	Siliaorriant	Construction materials processing
		Waterials	HOKKAIUU SIIIDA KOYYU CU., LIU.		Construction materials processing
		Health Care	Asani Kasel N&P Co., Ltd.	Shiraoi Plant	Functional food additives
iunma	Ota	Chemicals	Asahi Kasei Pax Corp.	Gunma Plant	Molded plastic containers
oaraki	Kasama	Chemicals	Asahi Kasei Metals Ltd.	Tomobe Plant	Aluminum paste
			Asahi SKB Co., Ltd.	-	Shotgun cartridges
	Sakai	Construction	Asahi Kasei Construction Materials Corp.	Sakai Plant	Autoclaved aerated concrete panels
		Materials		Neoma Foam Plant	Phenolic foam insulation panels
		IVIALEI IAIS	Ohuma Kasus Osuluti	Neoma roam rian	
			Chuwa Kogyo Co., Ltd.	-	construction materials processing
			Tanaka Kiko Co., Ltd.	-	Construction materials processing
			Sakai Kako Co., Ltd.	-	Construction materials processing
ochigi	Mibu	Chemicals	Asahi Kasei Color Tech Co., Ltd.	Mibu Plant	Plastic coloring & compounding
aitama	Kamisato	Chemicals	Asahi Kasei Techno Plus Co., Ltd.	Saitama Plant	Molded plastic products
	Δαθο	Chemicals	Asabi Kasei Pay Corn	Aneo Plant	Film lamination
hiba	Chiba	Chamicala	Acabi Kasai Chamicale Corn	Yuran Prod. Dant	Modified polyphonylone other
illud	GIIDa	Glielilloais	Asani Kasel Ghennicais Golp.	Ayloir Flou. Dept.	
				PMIMA Prod. Dept.	Acrylic resin
				Chiba Power Supply Dept.	Utilities (electricity, steam, water)
				Compound Prod. Coodination Dept.	Development of compound production technology, support for processing facilities
				Performance Plastics Dev. Dept.	Applied research for performance plastics and plastic processing
			Asabi Kasei Color Tech Co. 1 td	Sodenaura Plant	R&D for plastic compounding technology
			PC Japan Corp	Chiba Diant	Delveturene
			PS Japan Corp.	Gnida Plant	Polystyrene
			Asahi Kasei Energy Service Corp.	-	Operation of power plant of Nakasode Clean Power Corp.
		Electronics	Asahi Kasei E-materials Corp.	Plastic Optical Fibers Dept.	R&D for plastic optical fiber
			Asahi Kasei EMS Co., Ltd.	Chiba Plant	Plastic optical fiber
okvo	Tokyo	Chemicals	Asahi Kasei Geotechnologies Co. 1 td	-	Sale of civil engineering materials
	. 01.90	chonnotilo	Anabi Kasai Hama Bradusta Corn		Development and cale of aling film and other beverbald products
		Flore i	Asali Kasel Holle Products Corp.		Development and sale of ching mini and other nousefiold products
		Electronics	Sun Delta Corp.	-	Sale of synthetic resin products
		Construction	Asahi Kasei Foundation Systems Co., Ltd.		Installation of piles
		Materials	Asahi Kasei Extech Corp.	_	Installation of exterior wall panels
		Services Engineering	Casanavi Co. Ltd	_	Building and home fixtures e-marketplace
		and Others	Cup Accopiates Co. 1td		Datant related subcontracting
		and Others	Sun Associates Co., Ltd.		Patent-related subcontracting
			Sun Trading Co., Ltd.	-	Sale of fibers, chemicals, and medical devices
			Asahi Kasei Create Co., Ltd.	-	Real estate brokerage, subcontracted office work
			Asahi Kasei Amidas Co., Ltd.	-	Personnel placement, agency and training; ISO consulting
			Asahi Kasei Ability Corp	-	Printing bookhinding and office work
			Acabi Kasai Engineering Co. 1td		Digat aquinment process angineering
			Asalii Kasel Engineening Co., Ltu.	-	Prant, equipment, process engineering
			Sun Foods Co., Ltd.	-	Provision of employee meals
			Asahi Finance Co., Ltd.	-	Investment, finance
			Asahi Research Center Co., Ltd.	-	Information and analysis
			Asahi Kasei Benefits Mangement Corp.	-	Company housing, recreational facilities
			Asabi Kasei Trading Co. 1 td	_	Sale of Asahi Kasei Group products
			Asahi Kasci Life Overset Oser		Descend dist measurement sustant at
			Asani Kasei Lite Suppot Corp.	-	Personal diet management system, etc.
anagawa	Kawasaki	Chemicals	Asahi Kasei Chemicals Corp.	Monomers Prod. Dept.	Acrylonitrile, 2,6-xylenol, methyl methacrylate, cyclohexyl methacrylate
				ABS & SB Latex Prod. Dept.	Styrene-acrylonitrile resin, styrene-butadiene latex
				Synthetic Rubber Prod. Dept.	Synthetic rubber
				Acrylic Plastics Prod. Dent	Polymethyl methachylate
				Ion Evolution Membranes Dred Dent	
				ion exchange memoranes Prou. Dept.	ton-excitative memorates
				Power Supply Dept.	Utilities (electricity, steam, water)
				R&D units	Creation of new high performance materials, R&D for performance products and
					systems, applied research for plastics and plastic processing
			Ninnon Crenol Co. Ltd	_	2 6-xvlenol
			DC Japan Corn	D&D Dopt	Delveturene D&D
			PS Japan Corp.	Ναύ υθρι.	Polystylelle RaD
			Kawasaki Sun Business Co., Ltd.	-	Contract work
		Electronics	Asahi Kasei E-materials Corp.	New Business Dev.	Development of energy-related, display, and electronic materials
		Services, Engineering	Asahi Kasei Engineering Co., Ltd.	-	Development, design, and installation of plant and equipment
		and Others			i kan ka subbr
	Atsuai	-	Asahi Kasei Coro	Information Tech Lab	Establishment of new solution-oriented businesses
da la construir de la construir	ritouyi Fuii	Oberriesle		Misseen Direct	
niizuoka	ruji	unemicals	Asani Kasei Unemicals Corp.	MICROZA PIANT	riurauori memoranes ano modules
				Fuji Power Supply Dept.	Utilities (electricity, steam, water)
			Asahi Kasei Epoxy Co., Ltd.	Fuji Plant	Epoxy hardener
		Homes	Acabi Kasai Homes Corn	Housing Tech D&D Labo	Long Life Llome D&D
			Apalli Napel Humes Contr		LONG LINE DONNE BOD
		Health Care	Asahi Kasai Dharma Corp	Fuii Dharmaceuticale Plant	LUIIY LIIE HUIIE RAD Rulk nharmaceuticale and trial medicines
		Health Care	Asahi Kasei Pharma Corp.	Fuji Pharmaceuticals Plant	Bulk pharmaceuticals and trial medicines
		Health Care Electronics	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp.	Fuil Pharmaceuticals Plant Electronics Materials Plant	Bulk pharmaceuticals and trial medicines Photosensitive polyimide
		Health Care Electronics	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp.	Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant	Luig Line Holine Rob Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist
		Health Care Electronics	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp.	Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant	Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer
		Health Care Electronics	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp.	Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Deot.	Unig Line Home RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Photopolymer Polymethyl methacrylate sheet
		Health Care Electronics	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp.	Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Rusiness Dev	Unig Line Holine RAD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet BAD for electronic and display materials
		Health Care Electronics	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp.	Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev.	Luig Line Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials
		Health Care Electronics	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd.	Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant	Long Line Home Rad/ Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements
		Health Care Electronics Services, Engineering	Asahi Kasei Pharma Corp. Asahi Kasei F-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Elegronics Co., Ltd.	Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant –	Long Line Home Rad Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment
		Health Care Electronics Services, Engineering and Others	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co. Ltd.	Flucing Tech. Fabl Calos. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant –	Luig Luie Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting
		Health Care Electronics Services, Engineering and Others	Asahi Kasei Pharma Corp. Asahi Kasei F-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Electronics Co., Ltd. Sun Business Services Co., Ltd. Sun Business Services Co., Ltd.	Flucing Tech. Fabl Calos. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - -	Long Line Home Rad Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting
		Health Care Electronics Services, Engineering and Others	Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp.	Housing Tech, Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - - - - - - - - - - - -	Luig Luie Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits
		Health Care Electronics Services, Engineering and Others -	Asahi Kasei Pharma Corp. Asahi Kasei F-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp.	Flucing Tech. Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - Central R&D Labs.	Long Line Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology
		Health Care Electronics Services, Engineering and Others -	Asahi Kasei Pharma Corp. Asahi Kasei F-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Electronics Co., Ltd. Sun Business Services Co., Ltd. Sahi Kasei Benefits Mangement Corp. Asahi Kasei Corp.	Fuging Fedi. Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - Central R&D Labs. Analysis & Simulation Center	Luing Line Holine RAD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development davanced new interdisciplinary technology Analysis and computer simulation
	Ohito	Health Care Electronics Services, Engineering and Others – Chemicals	Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp. Asahi Kasei Clean Chemical Co. Ltd	Fluciang Tech. Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - Central R&D Labs. Analysis & Simulation Center -	Luig Line Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water freatment enuinment
	Ohito	Health Care Electronics Services, Engineering and Others - Chemicals Health Care	Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp. Asahi Kasei Clean Chemical Co., Ltd.	Fluip Products Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Display Materials Dept. New Business Dev. Fuji Plant - - -	Long Line Home Rad Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment
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	Ohito	Health Care Electronics Services, Engineering and Others - Chemicals Health Care	Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp. Asahi Kasei Clean Chemical Co., Ltd. Asahi Kasei Pharma Corp.	Housing Tech. Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - Central R&D Labs. Analysis & Simulation Center - Ohito Pharmaceuticals Plant Ohito Diagnostics Plant	Luig Line Holine Rad/ Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photypolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment Pharmaceutical intermediates Diagnostic enzymes, diagnostic reagent kits
	Ohito	Health Care Electronics Services, Engineering and Others - Chemicals Health Care	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp. Asahi Kasei Clean Chemical Co., Ltd. Asahi Kasei Pharma Corp.	Fluip Pramaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Display Materials Dept. New Business Dev. Fuji Plant - - - - Central R&D Labs. Analysis & Simulation Center - Ohito Pharmaceuticals Plant Ohito Diagnostics Plant Engineering Dept.	Long Line Home Rad Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment Pharmaceutical intermediates Diagnostic enzymes, diagnostic reagent kits Design, construction, and maintenance; utilities management
	Ohito	Health Care Electronics Services, Engineering and Others - Chemicals Health Care	Asahi Kasei Pharma Corp. Asahi Kasei F-materials Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Clean Chemical Co., Ltd. Asahi Kasei Pharma Corp.	Hubing Tech. Nat/ Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - Central R&D Labs. Analysis & Simulation Center - Ohito Pharmaceuticals Plant Ohito Diagnostics Plant Engineering Dept. Pharmaceuticals Research Center	Luit e Holine RAD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment Pharmaceutical intermediates Diagnostic enzymes, diagnostic reagent kits Design, construction, and maintenance; utilities management
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	Ohito	Health Care Electronics Services, Engineering and Others - Chemicals Health Care	Asahi Kasei Pharma Corp. Asahi Kasei F-materials Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Clean Chemical Co., Ltd. Asahi Kasei Pharma Corp. Asahi Kasei Pharma Support Co., Ltd.	Housing Tech. Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - - Central R&D Labs. Analysis & Simulation Center - Ohito Diagnostics Plant Engineering Dept. Pharmaceuticals Research Center -	Long Line Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photospontive polyimide Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment Pharmaceutical intermediates Diagnostic enzymes, diagnostic reagent kits Design, construction, and maintenance; utilities management New pharmaceuticals R&D Subcontracting of animal care for Asahi Kasei Pharma Corp. and printing services
	Ohito	Health Care Electronics Services, Engineering and Others - Chemicals Health Care Services, Engineering	Asahi Kasei Pharma Corp. Asahi Kasei F-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp. Asahi Kasei Clean Chemical Co., Ltd. Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei Pharma Support Co., Ltd. Toyo Kensa Center Co., Ltd.	Housing Tech. Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Display Materials Dept. New Business Dev. Fuji Plant - - Central R&D Labs. Analysis & Simulation Center - Ohito Pharmaceuticals Plant Ohito Diagnostics Plant Engineering Dept. Pharmaceuticals Research Center - -	Luitg Luite Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyinide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment Pharmaceutical intermediates Diagnostic enzymes, diagnostic reagent kits Design, construction, and maintenance; utilities management New pharmaceuticals R&D Subcontracting of animal care for Asahi Kasei Pharma Corp. and printing services Environmental and other analysis, clinical testing, soil pollution evaluation
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<u>Aichi</u>	Ohito Miyoshi Hozumi	Health Care Electronics Services, Engineering and Others - Chemicals Health Care Services, Engineering and Others Health Care Construction	Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp. Asahi Kasei Corp. Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei Construction Materials Corp.	Housing Tech. Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - - - - - Ohito Diagnostics Plant Ohito Diagnostics Plant Engineering Dept. Pharmaceuticals Research Center - - Nagoya Pharmaceuticals Plant Hozumi Plant	Long Line Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photosponitive polyimide Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment Pharmaceutical intermediates Diagnostic enzymes, diagnostic reagent kits Design, construction, and maintenance; utilities management New pharmaceuticals R&D Subcontracting of animal care for Asahi Kasei Pharma Corp. and printing services Environmental and other analysis, clinical testing, soil pollution evaluation
<u>Nichi</u> 3ifu	Ohito Miyoshi Hozumi	Health Care Electronics Services, Engineering and Others - Chemicals Health Care Services, Engineering and Others Health Care Construction Health Care Construction Health Care	Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp. Asahi Kasei E-materials Corp. Asahi Kasei Electronics Co., Ltd. Asahi Kasei Engineering Co., Ltd. Sun Business Services Co., Ltd. Asahi Kasei Benefits Mangement Corp. Asahi Kasei Corp. Asahi Kasei Clean Chemical Co., Ltd. Asahi Kasei Pharma Corp. Asahi Kasei Pharma Corp.	Housing Tech, Rab Labs. Fuji Pharmaceuticals Plant Electronics Materials Plant Electronics Interconnecting Materials Plant Photoproducts Plant Display Materials Dept. New Business Dev. Fuji Plant - - Central R&D Labs. Analysis & Simulation Center - Ohito Pharmaceuticals Plant Ohito Diagnostics Plant Engineering Dept. Pharmaceuticals Research Center - Nagoya Pharmaceuticals Plant Hozumi Plant	Luig Lie Holine RaD Bulk pharmaceuticals and trial medicines Photosensitive polyimide Dry film photoresist Photopolymer Polymethyl methacrylate sheet R&D for electronic and display materials Hall elements Development, design, and installation of plant and equipment Subcontracting Management of benefits Development of advanced new interdisciplinary technology Analysis and computer simulation Environmental chemicals, water treatment equipment Pharmaceutical intermediates Diagnostic enzymes, diagnostic reagent kits Design, construction, and maintenance; utilities management New pharmaceuticals R&D Subcontracting of animal care for Asahi Kasei Pharma Corp. and printing services Environmental and other analysis, clinical testing, soil pollution evaluation Pharmaceuticals Autoclaved aerated concrete panels

Prefecture	Location	Operating Segment	Company	Plant, laboratory, or department	Main products/business line
Shiga	Morivama	Chemicals	Asahi Kasei Chemicals Corp.	Power Supply Dept.	Utilities (electricity, steam, water)
onigu	linenyaina	Fibers	Asahi Kasei Fibers Corp.	Spunbond Plant	Spunbond
				Boica Plant	Elastic polyurethane filament
				B&D I ab. for Applied Product	Evaluation of new fibers R&D for fiber processing technology
		Flectronics	Asahi Kasei F-materials Corn	Electronics Materials Plant	Photosensitive polyimide
		Lioui onioo		Electronics Insulation Materials Tech	Glass fabric B&D
				& Dev. Dept.	
				Hipore Plant	Microporous membrane
				Hipore R&D Dept.	Membranes R&D
			Asahi-Schwebel Co., Ltd.	Morivama Plant	Glass fabric
		Services. Engineering	Asahi Kasei Amidas Co., Ltd.	Morivama Office	Contract work
		and Others	Asahi Kasei Engineering Co., Ltd.	Moriyama Engineering Dept.	Development, design, and installation of plant and equipment
	Higashiomi	Homes	Asahi Kasei Jyuko Co., Ltd.	Shiga Plant	Steel frames
Mie	Suzuka	Chemicals	Asahi Kasei Chemicals Corp.	Suzuka Plant	Cling film, plastic foam and film
			Suzuka Sun Business Co., Ltd.	-	Plastic processing
			Sundic Inc.	Mie Plant	Polystyrene sheet
Wakayama	Gobo	Chemicals	Asahi Kasei Chemicals Corp.	Wakayama Plant	Acrylic latex, performance paper
Osaka	Osaka	Chemicals	Asahi Kasei Finechem Co., Ltd.	Osaka Plant	Specialty chemicals
Hyougo	Ono	Chemicals	Asahi Kasei Pax Corp.	Ono Plant	Molded plastic containers
Okayama	Mizushima	Chemicals	Asahi Kasei Chemicals Corp.	Basic Petrochemical Prod. Dept.	Ethylene, benzene
				1st Monomers Prod. Dept.	Cyclohexanol, ammonia
				2nd Monomers Prod. Dept.	Acrylonitrile, styrene, polycarbonatediol
				1st Polymers Prod. Dept.	Acrylonitrile-butadiene-styrene, styrene-butadiene latex, epoxy
				2nd Polymers Prod. Dept.	High density polyethylene, low density polyethylene, polyacetal
				Power Supply Dept.	Utilities (electricity, steam, water)
				Chemistry & Chemical Process Lab.	Research on chemical processes and functional products
				Catalyst Lab.	Research on monomers and catalysts
			Sanyo Petrochemical Co., Ltd.	Mizushima Plant	Petrochemical feedstocks
			PS Japan Corp.	Mizushima Plant	Polystyrene
			Mizushima Sun Business Co., Ltd.	-	Subcontracting
		Electronics	Asahi Kasei Epoxy Co., Ltd.	Mizushima Plant	Epoxy
		Services, Engineering	Asahi Kasei Engineering Co., Ltd.	-	Development, design, and installation of plant and equipment
		and Others			
Yamaguchi	Iwakuni	Construction	Asahi Kasei Construction Materials Corp.	Iwakuni Plant	Autoclaved aerated concrete panels
		Materials	Kyowa Kogyo Co., Ltd.	-	Construction materials processing
Fukuoka	Chikushino	Chemicals	Asahi Kasei Chemicals Corp.	Chikushino Plant	Metal cladding
Oita	Oita	Chemicals	Asahi Kasei Chemicals Corp.	Oita Plant	Explosives
			Japan Elastomer Co., Ltd.	Oita Plant	Synthetic rubber
		Health Care	Asahi Kasei Medical Co., Ltd.	Sepacell Plant	Leukocyte reduction filters
			Asahi Kasei Kuraray Medical Co., Ltd.	Dialyzer Plant	Artificial kidneys and other medical devices
				Apheresis Plant	Therapeutic apheresis devices
міуаzакі	пореока/	Cnemicais	Asani kasei Chemicais Corp.	Atago Plant	Nitric acid, caustic soda, chiorine, hydrochioric acid, vinylidene chioride resin and latex
	Hyuga			Electrolysis Systems Plant Tech. Dept.	Electrolyzers for chlor-alkali
				Geolus Plant	Microcrystalline cellulose
				Leona Plastics & Waterials Plant	An sait, autpic aciu, nexametriyieneulanime, poryamiue oo
				Pasterning Prou. Planning & Tech. Dept.	Resili alicitors
				Hyuga Chemicals Plant	Coaling materials
			Acabi Kacai New Port Terminal Co. 1 td	Nobeoka Power Supply Dept.	Denniutes (electricity, stearin, water)
			Nobaoka Plactic Processing Co., Ltd.		Polyamide 66 compounding
			Acabi Chemitech Co. Ltd		Pacin anchore, detonator bousings/leade
			Asahi Kasai NS Energy Corp		Electricity and steam
			Acabi Kasai Finasham Ca. Ltd	- Nobeeka Plant	Specially shomicals
			Asam Raser Filechem 60., Liu.	Nobeoka Pharmaceuticals Plant	Bulk pharmaceuticals
			Kavaku Janan Co., Ltd	Tohmi Plant	
			hayaka bapan oo., Eta.	Detonator Plant	Detonators
		Health Care	Asahi Kasei Aime Co. I tri	Nobeoka Plant	Contact lanses
			Asahi Kasei Kurarav Medical Co. Ltd	Tsunetomi Plant	Artificial kidneys and other medical devices
				Okatomi Plant	Artificial kidneys and other medical devices
				EV Plant	Hollow fiber for artifitial kidneys and plasma component separators
			Asahi Kasei Medical Co., Ltd.	Planova Plant	Virus removal filters
		Fibers	Asahi Kasei Fibers Corn	Polvester Plant	Polvester filament
				Leona Filament Plant	Nylon 66 filament
				Bemberg Plant	Cuprammonium rayon, nonwoven cellulose filament
				Nonwovens Plant	Artificial suede, melt-blown and spunlace nonwovens
				R&D Lab. for Fibers & Textiles Tech.	R&D for new fibers
			Asahi Kasei Eltas Co., Ltd.	-	Spunbond
			Asahi Kasei Fibers Nobeoka Co., Ltd.	-	Monofilament, cuprammonium rayon and polyester subcontracting
			Asahi Kasei Leona Filament Co., Ltd.	-	Packing and shipping of fiber
			Asahi Cord Co., Ltd.	-	Tire cord, resin processing
			Nobeoka Kakoshi Co., Ltd.	-	Subcontracted work at Nonwovens Plant
		Electronics	Asahi Kasei Microdevices Corp.	Finepattern Devices Dept.	Fine-pattern coils
				Fab 1	Hall elements
				Fab 2	LSIs
			Asahi Kasei E-materials Corp.	Pellicle Dept.	Pellicles
			Asahi Kasei Microsystems Co., Ltd.	Nobeoka Plant	LSIs
			Asahi Kasei Technosystem Co., Ltd.	Nobeoka Plant	Plant diagnostic and environmental surveillance devices
			Asahi Kasei Electronics Co., Ltd.	Nobeoka Plant	Hall elements
			Asahi Kasei EMS Co., Ltd.	Hyuga Plant	Fine-pattern coils
				Nobeoka Plant	Pellicles
		Services, Engineering	Asahi Kasei Kankyoujigyou Co., Ltd.	-	Disposing of Asahi Kasei Group industrial waste
		and Others	Asahi Kasei Office One Co., Ltd.	-	Utilization of Asahi Kasei Group assets, subcontracting
			New Asahi Services Co., Ltd.	-	Insurance agency, cellular phone sales, bowling center
			Asahi Kasei Engineering Co., Ltd.	-	Development, design, and installation of plant and equipment
			Toyo Kensa Center Co., Ltd.	Nobeoka Office	Environmental and other analyses, clinical testing, soil pollution evaluation

Correspondence with GRI reporting elements and performance indicators

Repor	ting elements	
1. St	rategy and Analysis	Page
1.1	Statement from the most senior decision-maker of the organization (e.g., CEO, chair, or equivalent senior position) about the relevance of sustainability to the organization and its strategy.	3
1.2	Description of key impacts, risks, and opportunities.	1,7,9,10
2. Or	ganizational Profile	
2.1	Name of the organization.	68
2.2	Primary brands, products, and/or services.	6,7
2.3	Operational structure of the organization, including main divisions, operating companies, subsidiaries, and joint ventures.	5,17,68
2.4	Location of organization's headquarters.	68
2.5	Number of countries where the organization operates, and names of countries with either major operations or that are specifically relevant to the sustainability issues covered in the report.	68
2.6	Nature of ownership and legal form.	68
2.7	Markets served (including geographic breakdown, sectors served, and types of customers/beneficiaries).	9,10
2.8	Scale of the reporting organization.	9,10
2.10	Awards received in the reporting period.	60
3. Re	eport Parameters	
Re	port Parameters	
3.1	Reporting period (e.g., fiscal/calendar year) for information provided.	2
3.2	Date of most recent previous report (if any).	2
3.3	Reporting cycle (annual, biennial, etc.).	2
3.4	Contact point for questions regarding the report or its contents.	Back cover
Re	eport Scope and Boundary	
3.5	Process for defining report content.	13,14
3.6	Boundary of the report (e.g., countries, divisions, subsidiaries, leased facilities, joint ventures, suppliers).	2
3.7	State any specific limitations on the scope or boundary of the report.	2
3.8	Basis for reporting on joint ventures, subsidiaries, leased facilities, outsourced operations, and other entities that can significantly affect comparability from period to period and/or between organizations	2
3.9	Data measurement techniques and the bases of calculations, including assumptions and techniques underlying estimations applied to the compilation of the Indicators and other information in the report.	23
GF	RI Content Index	
3.12 Δc	Table identifying the location of the Standard Disclosures in the report.	67
2 15	Policy and current practice with regard to seeking external assurance for the report.	61
0.10	If not included in the assurance report accompanying the sustainability report, explain the scope and basis of any external assurance provided. Also explain the relationship between the reporting organization and the assurance provider(s).	
4. Go	vernance, Commitments, and Engagement	
Go	overnance	
4.1	Governance structure of the organization, including committees under the highest governance body responsible for specific tasks, such as setting strategy or organizational oversight.	13,17
4.4	Mechanisms for shareholders and employees to provide recommendations or direction to the highest governance body.	17
4.6	Processes in place for the highest governance body to ensure conflicts of interest are avoided.	17
4.8	Internally developed statements of mission or values, codes of conduct, and principles relevant to economic, environmental, and social performance and the status of their implementation.	13,15,19, 47,50,52, 55
4.9	Procedures of the highest governance body for overseeing the organization's identification and management of economic, environmental, and social performance, including relevant risks and opportunities, and adherence or compliance with internationally agreed standards, codes of conduct, and principles.	3,13,14, 19,20
4.10	Processes for evaluating the highest governance body's own performance, particularly with respect to economic, environmental, and social performance.	13,14
Co	ommitments to External Initiatives	
4.11	Explanation of whether and how the precautionary approach or principle is addressed by the organization.	13-17,19, 31-33,41-45
4.12	Externally developed economic, environmental, and social charters, principles, or other initiatives to which the organization subscribes or endorses.	3,44
4.13	Memberships in associations (such as industry associations) and/or national/international advocacy organizations.	19
St	akeholder Engagement	
4.14	List of stakeholder groups engaged by the organization.	1,47
4.16	Approaches to stakeholder engagement, including frequency of engagement by type and by stakeholder group.	48-53
4.17	Key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting.	49-51

Performance indicators

Economic Performance Indicators		
Ec	onomic Performance	Page
EC1	Direct economic value generated and distributed, including revenues, operating costs, employee compensation, donations and other community investments, retained earnings, and payments to capital providers and governments.	9,45
EC2	Financial implications and other risks and opportunities for the organization's activities due to climate change.	11,24
Ma	arket Presence	
EC6	Policy, practices, and proportion of spending on locally-based suppliers at significant locations of operation.	50
In	direct Economic Impact	
EC8	Development and impact or infrastructure investments and services provided primarily for public benefit through commercial, in-kind, or pro bono engagement.	51-53
Envir	ronmental Performance Indicators	
Ma	aterials	00
EN I	Materials used by weight of volume.	23
Fn		24-20
EN3	Direct energy consumption by primary energy source	23
FN4	Indirect energy consumption by primary source.	23
EN5	Energy saved due to conservation and efficiency improvements.	24
W	ater	
EN8	Total water withdrawal by source.	23
Bi	odiversity	
EN11	Location and size of land owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas.	30
EN12	Description of significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas.	30
EN13	Habitats protected or restored.	30
EN14	Strategies, current actions, and future plans for managing impacts on biodiversity.	30
En	nissions, Effluents, and Waste	
EN16	Total direct and indirect greenhouse gas emissions by weight.	24,64
EN18	Initiatives to reduce greenhouse gas emissions and reductions achieved.	24,25,64
EN20	NO, SO, and other significant air emissions by type and weight.	27-29, 63,64
	Total weight of waste by two and disposal method	29
Pr	nducts and Services	20,02,03
EN26	Initiatives to mitigate environmental impacts of products and services, and extent of impact mitigation.	8
EN27	Percentage of products sold and their packaging materials that are reclaimed by category.	26
0	rerall	
EN30	Total environmental protection expenditures and investments by type.	45,64
Socia	al Performance Indicators	
La	bor Practices and Decent Work Performance Indicators	
LA1	Total workforce by employment type, employment contract, and region.	10
LA3	Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations.	57-59
LA7	Rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities by region.	37,38
LA8	Education, training, counseling, prevention, and risk-control programs in place to assist workforce members, their families, or community members regarding serious diseases.	16, 38-40
LA11	Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings.	56
LA13	Composition of governance bodies and breakdown of employees per category according to gender, age group, minority group membership, and other indicators of diversity.	57,58
Sc	ociety	
S01	Nature, scope, and effectiveness of any programs and practices that assess and manage the impacts of operations on communities, including entering, operating, and exiting.	51
S07	Total number of legal actions for anticompetitive behavior, anti-trust, and monopoly practices and their outcomes.	15
Pr	oduct Responsibility	
PR1	Life cycle stages in which health and safety impacts of products and services are assessed for improvement, and percentage of significant products and services categories subject to such procedures.	41,42
PR2	Total number of incidents of non-compliance with regulations and voluntary codes concerning health and cafety impacts of products and consistent during their life cases. It is not a strategies of the strategies	42
PR4	Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes.	41-44

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We have published annual CSR Reports since 2006, with fuller coverage of compliance and corporate citizenship than the Responsible Care Reports and Environmental Reports published

We are now facing a turning point with respect to society, the economy, and the environment. Global warming in particular requires urgent implementation of effective countermeasures based on the culmination of human knowledge. In this context, the Asahi Kasei Group will continue to fulfill its responsibilities as a corporate citizen and strive to enhance information disclosure.